



The Honorable
Felix P. Camacho
Governor

The Honorable
Michael W. Cruz, M.D.
Lieutenant Governor



Andrew S. Leon Guerrero
Director
Jesse G. Garcia
Deputy Director

August 31, 2010

The Honorable Judith T. Won Pat, Ed.D
Speaker
30th Guam Legislature
155 Hesler Place
Hagatna, Guam 96910

Re: Citizen - Centric Report (CCR)

Hafa Adai Speaker Won Pat,

Pursuant to Section 2(a) of Public Law 30-127 relative to the Citizen-Centric Report Initiative, the Department of Public Works (DPW) have transmitted in electronic format (via .pdf e-mail attachment), posted on its website the FY2009 Citizen-Centric Report and have also provided hard copies of this report. Please note, that this is our first CCR report submitted within a very short time frame. DPW intends to improve our reports in the near future.

Should your staff require additional information, please contact our DPW Controller, Mrs. Arleen U. Pierce at 646-3154 or arleen.pierce@dpw.guam.gov.

Un Dangkulo na Si Yu'us Ma'ase!

Sincerely,


Andrew S. Leon Guerrero
Director

8/31/10

Attachment

Cc: Office of the Public Accountability



DEPARTMENT OF PUBLIC WORKS

FISCAL YEAR 2009

(REPORT ISSUED DATE AUGUST 31, 2010)

www.dpw.guam.gov

542 NORTH MARINE CORPS DRIVE
TAMUNING, GUAM 96913

TEL: (671) 646-3131
FAX: (671) 649-6178

DIRECTOR

ANDREW S. LEON GUERRERO

DEPUTY DIRECTOR

JESSE G. GARCIA

DIVISIONS & DIVISION HEADS

ADMINISTRATION

ARLEEN U. PIERCE
CONTROLLER

BUILDING CONSTRUCTION & FACILITY MAINTENANCE

DOMINIC G. MUNA
BUILDING MAINTENANCE MANAGER

BUS OPERATIONS

FRANKLIN F. TAITANO
SCHOOL BUS OPERATIONS
SUPERINTENDENT

CAPITAL IMPROVEMENT PROJECTS

(VERTICAL PROJECTS)

JOSEPHINE U. TORRES
CHIEF PLANNER

HIGHWAYS

(HORIZONTAL PROJECTS)

JOAQUIN R. BLAZ
BUDGET & MANAGEMENT ANALYST IV

RAMON B. PADUA

CHIEF ENGINEER

TRANSPORTATION MAINTENANCE

PAUL N.J. CEPEDA
TRANSPORTATION MAINTENANCE
SUPERINTENDENT

SOLID WASTE MANAGEMENT

(RECEIVERSHIP

CIVIL CASE #02-00022)

GERSHMAN, BRITNER & BRATTON, INC.
(GBB)

www.guamsolidwastereceivership.org

Overview

The Department of Public Works is charged with the responsibility in providing to the people of Guam six (6) major and essential services to the community of namely: (1) Public Safety, (2) Public Health, (3) Transportation, (4) Highway Maintenance, (5) Government-Wide Support, and (6) Capital Improvement Projects.

Mission Statement

Public Safety is administered through the enforcement of building codes, flood control measures and public education on highway safety. **Public Health** is administered through the enforcement and proper collection and disposal of solid wastes. **Transportation** services are provided for safe and efficient transportation system for our school children as well as to the public as needed and during time of calamities and emergencies. **Highway Maintenance** services are provided to ensure safe, efficient and modern Highway System that is responsive to the needs of the people. **Government-Wide Support** is administered to enhance program effectiveness and efficiency by formulating policies, allocating resources, and administering budgetary and financial information related to operations and personnel, to provide maintenance services, repairs, construction services and custodial work to upkeep public buildings and other government facilities. **Capital Improvement Projects** is to provide professional and technical services for the government's infrastructure projects. Public Laws 1-88, 10-91, 16-57, 16-124, 24-139/313, 25-90. Executive Order 24-96. Please note in pursuant to the Order of the District Court of Guam, dated march 17, 2008, appointing Gershman, Britner & Bratton, Inc. (GBB) as Receiver for the **Solid Waste Management Division**.

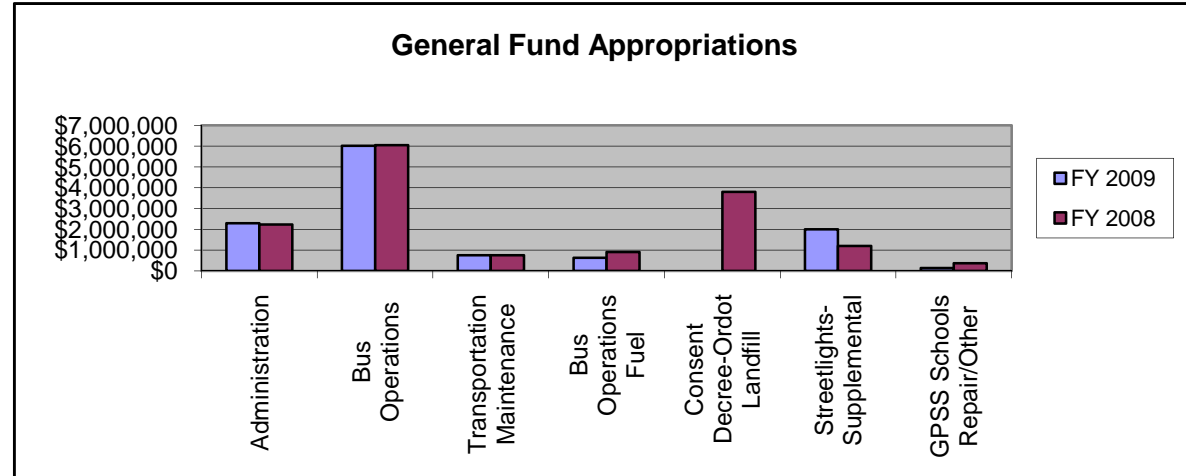
Goals and Objectives

- Key goals and objectives is to ensure the public services provided by Department of Public Works are at an adequate level through the consolidation and/or centralization of functions and activities as permitted by governing regulations so that pupil transportation will be provided, vehicles will be repaired, maintained and operated for safe monitoring, roadways will be maintained and constructed, building requirements and contracts will be administered, government buildings will be maintained for safety and comfort, solid waste will be managed with timely collection.
- Realign and merge similar functions, inter-program equipment usage, reevaluations of program requirements, optimum utilization of manpower and equipment.
- Contract for maintenance services, building and construction inspection, and engineering services.
- Coordinate task forces for implementation of Solid Waste Collection privatization and for the study of pupil transportation contracts.
- Increase service fees provided by DPW.
- Charge applicable fees for the service rendered currently at no cost.
- Commence landfill closure and opening.
- Complete all A/E contracts for pending construction projects.
- Provide technical and administrative support in preparation of the military buildup.

**DEPARTMENT OF PUBLIC WORKS
APPROPRIATIONS BY FUNDING
FISCAL YEAR 2009/2008**

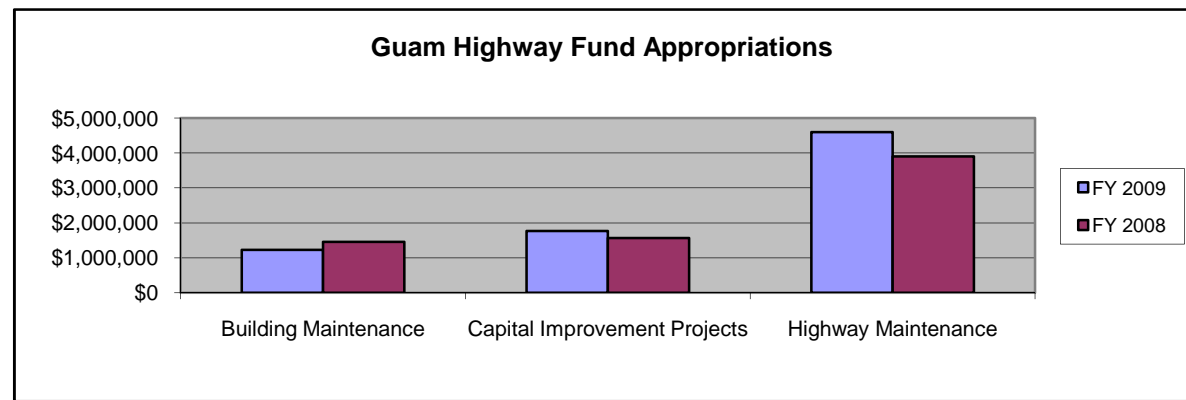
GENERAL FUND

DIVISION	FY 2009	FY 2008
Administration	\$2,297,094	\$2,233,722
Bus Operations	6,015,166	6,039,204
Transportation Maintenance	750,227	747,748
Bus Operations Fuel	634,481	915,111
Consent Decree-Ordot Landfill	0	3,804,870
Streetlights-Supplemental	2,000,000	1,200,000
GPSS Schools Repair/Other	141,264	362,153
GF Total	11,838,232	15,302,807



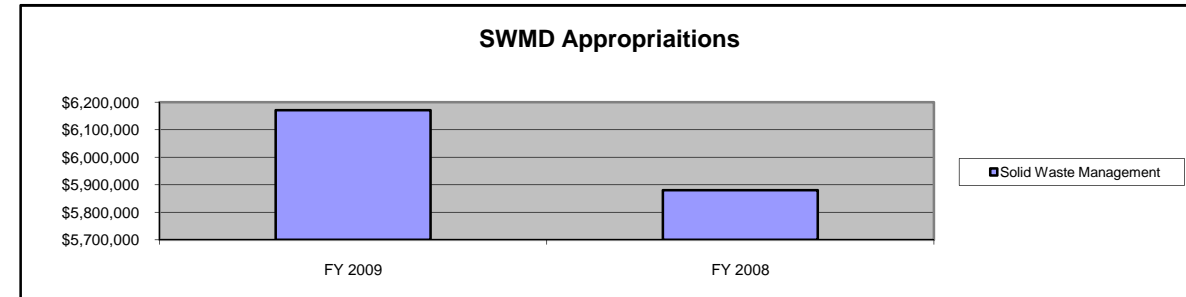
GUAM HIGHWAY FUND

DIVISION	FY 2009	FY 2008
Building Maintenance	\$1,229,897	\$1,453,500
Capital Improvement Projects	1,766,850	1,562,443
Highway Maintenance	4,601,176	3,902,077
GHF Total	7,597,923	6,918,020



SOLID WASTE TIPPING FEE

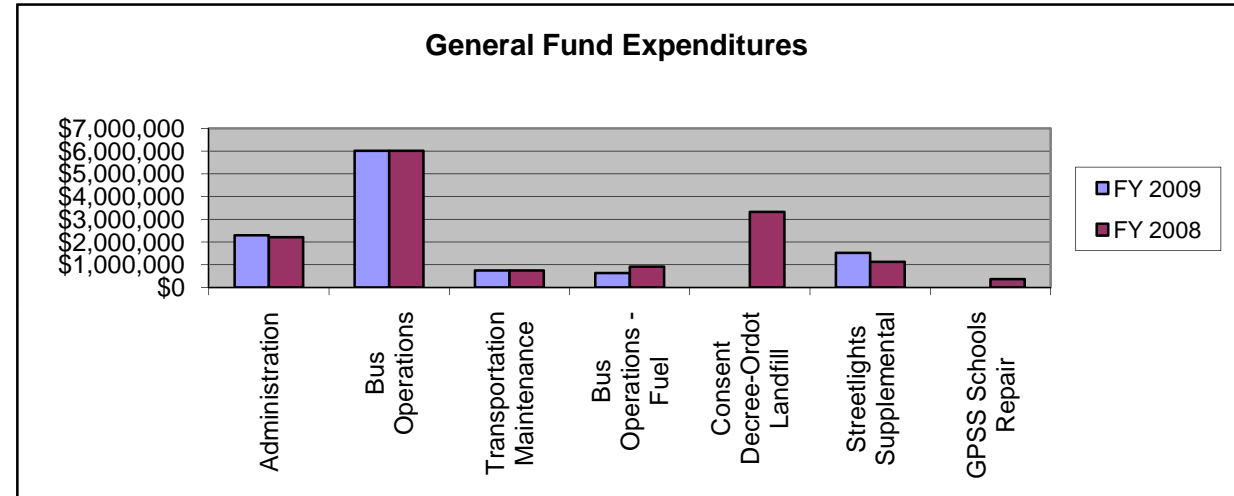
DIVISION	FY 2009	FY 2008
Solid Waste Management	\$6,171,435	\$5,880,808
Grand Total	\$13,769,358	\$16,603,698



**DEPARTMENT OF PUBLIC WORKS
EXPENDITURES BY FUNDING
FISCAL YEAR: 2009/2008**

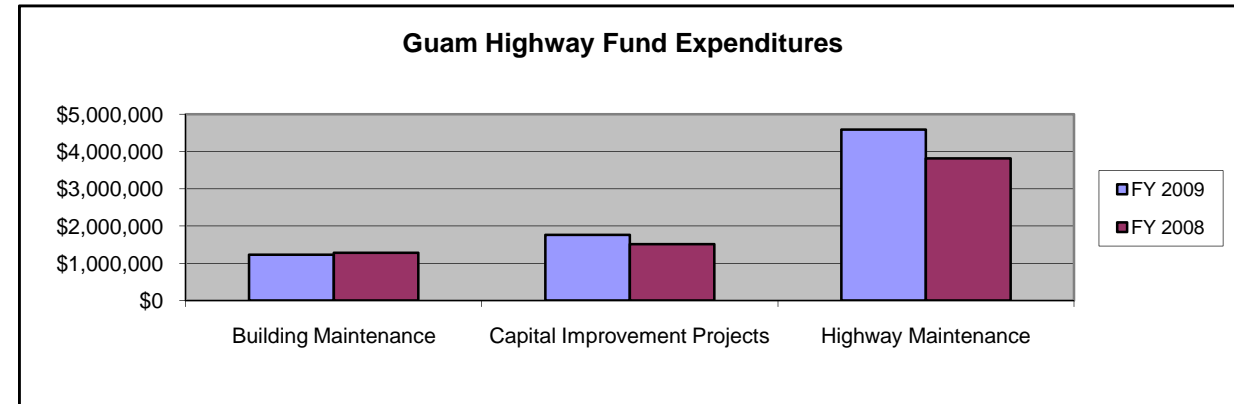
GENERAL FUND

DIVISION	FY 2009	FY 2008
Administration	\$2,291,041	\$2,210,888
Bus Operations	6,012,235	6,008,706
Transportation Maintenance	749,674	747,334
Bus Operations - Fuel	634,481	915,111
Consent Decree-Ordot Landfill	0	3,321,859
Streetlights Supplemental	1,518,869	1,127,650
GPSS Schools Repair	0	362,153
GF Total	11,206,301	14,693,700



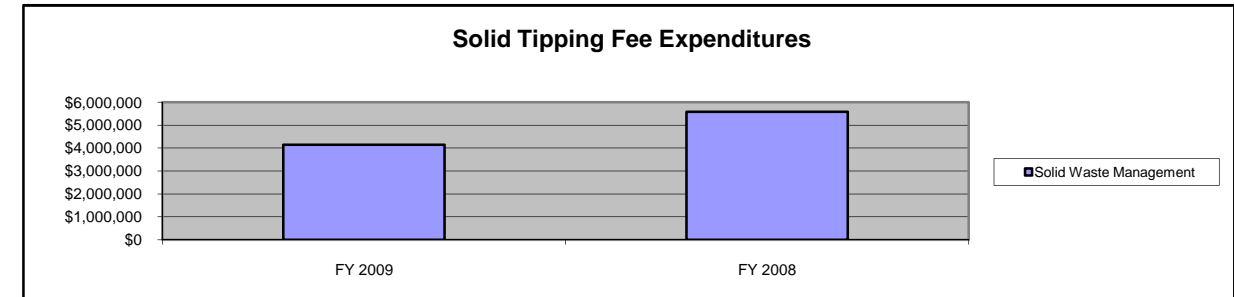
GUAM HIGHWAY FUND

DIVISION	FY 2009	FY 2008
Building Maintenance	\$1,229,614	\$1,283,389
Capital Improvement Projects	1,764,425	1,511,515
Highway Maintenance	4,583,361	3,814,827
GHF Total	7,577,400	6,609,730



SOLID WASTE TIPPING FEE

DIVISION	FY 2009	FY 2008
Solid Waste Management	\$4,141,568	\$5,587,345
Grand Total	\$22,925,269	\$26,890,775





FUTURE CHALLENGES & ECONOMIC OUTLOOK

AUDITED REPORTS

The Department of Public Works is a line agency of the Government of Guam's Executive Branch. As a result, the audit of the basic financial statements of all governmental activities of GovGuam includes all of DPW's funding source for FY2009. These funding sources are identified as follow: the General Fund GF, Solid Waste Fund SWF, all Federal Grants Funding (FHWA, NHTSA, USDOJ, and FEMA) and the Capital Project Funds for the Territorial Educational Facilities Fund TEFF. Separate audit issued reports on FY2009 are the Guam Highway Fund and the Capital Project Funds resulting from the bond funds of the Territorial Highway Fund THF and Tourist Attraction Fund TAF funds.

MILITARY BUILDUP

DPW compiled (using a conservative approach) our budgetary needs that will impact our operations both directly and indirectly from the upcoming military buildup. The estimated amount DPW projected is \$35 Million at a minimum. Inclusive of this \$35M amount, is the cost for DPW to operate under the DEIS conditions to include the following costs categories: fuel, utility cost for maintaining public streetlights throughout the whole island, the acquisition for additional school buses to transport the influx of new students from the public school system and other capital purchases (heavy equipment) to maintain the roads and supplies and materials to maintain and provide construction, professional and technical services the various public facilities including the public school facilities.

Furthermore, the DEIS discusses the various road projects related to the Guam Road Network GRN as referenced in Volume 6, Chapter 4. However, the funding of these GRN road projects is not guaranteed that there will be federal funds to finance the preferred roadway projects. In addition, there are many factors related to the project costs to include land acquisition for the expansion of roads. The total costs of these various projects if they were to be fully funded or partially funded by either FHWA or by the DAR road program were not adequately discussed.

PERFORMANCE BASE BUDGETING PBB

Department of Public Works provided their Performance Based Budget for FY2009 and FY2010 (includes the Solid Waste Division). Our PBB budget submission is based upon the Bureau of Budget and Management Research BBMR budget ceiling amounts.

Our PBB budget formulation model includes actual source documents are derived from the employee's position description PD for every section of the divisions. Each position description entails all functions performed within his/her position title. These functions are measures are used by evaluating each employees by the use fo a performance measures and performance standards. These performance standards are then allocated using hours and percentage as indicated in the employees' PD. These functions are then grouped into tasks with the costs per each activity per employee by multiplying the employee's hourly rate by the hours worked to get a cost for each task performed as a baseline measure. We have yet to receive any feedback or a gap analyses report from BBMR and the Legislature.

CURRENT YEAR BUDGET & PRIOR YEARS' UNPAID OBLIGATION

Our budgets for FY2009 and prior years' have been kept a bare bones minimum. We are working with BBMR and DOA in resolving our unpaid prior year obligations. Amounts and schedules have been forwarded to BBMR, DOA and the Legislature.

COMMENTS/FEEDBACK

Should you have any questions or comments, please contact DPW Controller Mrs. Arleen U. Pierce at 646-3154 or arleen.pierce@dpw.guam.gov

Respectfully Submitted,


Andrew S. Leon Guerrero
Director

8/31/10

**Supplemental
Information**

**Federal Aid Highway Program
FY 2009**

FEDERAL-AID HIGHWAY PROGRAM (FHWA) AS OF SEPTEMBER 30, 2009

FY 2009

Account Number	Year To Date Allotment	Year To Date Expenditures	O/S Encumbrance	Available Funds
5101F001068IB				
120-450	184,335.86		184,335.86	-
123-450	80,154.37	40,933.66	39,220.71	-
125-230	18,559.39		18,559.39	-
126-230				
	\$ 283,049.62	\$ 40,933.66	\$ 242,115.96	\$ -
5101F011010IB				
128-230	43,000.00		43,000.00	-
129-230	1,780,000.00			1,780,000.00
130-230	167,000.00		167,000.00	-
	\$ 1,990,000.00	\$ -	\$ 210,000.00	\$ 1,780,000.00
5101F021068IB				
150-450	7,044.91		7,044.91	-
152-450	120,000.00			120,000.00
153-230	412,313.00			412,313.00
154-450	199,393.00	113,536.00	85,857.00	-
155-230	994,849.00	85,051.00	54,449.00	855,349.00
156-230	3,342.50		3,342.50	-
157-450	60,734.00			60,734.00
158-450	15,925.66		15,925.66	-
160-450	344,000.00			344,000.00
161-230	1,363,000.00			1,363,000.00
163-450				
	\$ 3,520,602.07	\$ 198,587.00	\$ 166,619.07	\$ 3,155,396.00
5101F021068TC				
142-111	8,290.30			8,290.30
142-112	21,626.41			21,626.41
142-113	7,504.73			7,504.73
142-230	552,000.00		15,000.00	537,000.00
144-230	18,305.00			18,305.00
145-230	218,420.00			218,420.00
146-230	10,504.59			10,504.59
147-230	110,664.21		110,664.21	-
148-230	44,510.00			44,510.00
	\$ 991,825.24	\$ -	\$ 125,664.21	\$ 866,161.03

Account Number	Year To Date Allotment	Year To Date Expenditures	O/S Encumbrance	Available Funds
5101F031068IB				
164-111	3,955.70			3,955.70
164-112	44,981.36			44,981.36
164-113	9,821.24			9,821.24
164-450	201,544.52		3,777.01	197,767.51
191-230	91,435.56		91,435.56	-
192-111	4,500.00			4,500.00
192-112	20,000.00			20,000.00
192-113	5,500.00			5,500.00
192-230	250,000.00			250,000.00
192-450	5,500,211.11		5,500,211.11	-
	\$ 6,131,949.49	\$ -	\$ 5,595,423.68	\$ 536,525.81

5101F031068PG				
170-111	464.95			464.95
170-112	20,811.71			20,811.71
170-113	14,462.58			14,462.58
170-230	162,463.15			162,463.15
171-112	985.08			985.08
171-113	905.71			905.71
171-230	87,802.10		84,202.10	3,600.00
171-450	141,000.00		141,000.00	-
172-230	36,000.00			36,000.00
173-230	5,500.00			5,500.00
174-230	200,000.00			200,000.00
175-230	11,300.00		11,300.00	-
176-230	368,420.24		99,825.56	268,594.68
177-230	121,364.00			121,364.00
178-112	6,244.48			6,244.48
178-113	1,319.96			1,319.96
179-112	8,668.84			8,668.84
179-113	1,831.38			1,831.38
180-230	37,375.00			37,375.00
181-230	228,032.00			228,032.00
184-230	27,500.00			27,500.00
185-230	77,000.00			77,000.00
186-230	3,100.00			3,100.00
	\$ 1,562,551.18	\$ -	\$ 336,327.66	\$ 1,226,223.52

5101F041068IB				
111-230	300,000.00	154,281.00	85,070.00	60,649.00
112-230	25,158.35			25,158.35
116-230	202,524.80	85,381.02	117,143.79	-
117-450	40,558.83	40,558.83		-
118-450	54,767.80			54,767.80
167-230	16,214.00			16,214.00
167-450	8,182,791.00	1,931,801.14	6,055,889.45	195,100.41
168-450	266,603.06		130,747.06	135,856.00
169-230	156,916.87	88,356.42	5,771.03	62,789.42
189-230	100,000.00			100,000.00
	\$ 9,345,534.71	\$ 2,300,378.41	\$ 6,394,621.33	\$ 650,534.98

Account Number	Year To Date Allotment	Year To Date Expenditures	O/S Encumbrance	Available Funds
5101F041098PA				
109-111	341,628.21	7,294.48		334,333.73
109-112	4,333.98	4,333.98		-
109-113	103,001.04	2,255.25		100,745.79
109-230	3,776.96		3,776.96	-
109-240	4,921.12	1,478.75	3,442.37	-
109-250				
	\$ 457,661.31	\$ 15,362.46	\$ 7,219.33	\$ 435,079.52

5101F051068IB				
101-230	5,311,671.29		4,502,542.33	809,128.96
102-230	110,000.00			110,000.00
103-230	230,000.00			230,000.00
104-230	498,652.00			498,652.00
105-230	354,296.31	1,241.30	55.01	353,000.00
106-230	150,000.00			150,000.00
110-230	347,298.50	44,094.96	97,353.14	205,850.40
115-112	12,300.00			12,300.00
115-113	2,700.00			2,700.00
115-450	805,000.00			805,000.00
116-112	10,976.31			10,976.31
116-113	2,054.71			2,054.71
116-230	250,000.00			250,000.00
116-450	3,513,082.35	298,194.35		3,214,888.00
117-112	10,063.62			10,063.62
117-113	2,573.78			2,573.78
117-450	885,000.00			885,000.00
118-363	666.73		666.73	-
118-450	19,278.00		1,000.00	18,278.00
119-112	2,450.00			2,450.00
119-113	550.00			550.00
119-450	397,000.00			397,000.00
120-230	146,000.00			146,000.00
121-230	28,703.91		28,602.40	101.51
121-250	10,000.00	5,583.00		4,417.00
121-363	47,509.89	19,335.00	10,665.00	17,509.89
122-220	72,990.50	30,292.65	6,984.00	35,713.85
122-230	218,707.20	54,125.05	18,948.08	145,634.07
122-250	40,000.00	1,302.64	15,098.52	23,598.84
123-230	103,583.25		103,583.25	-
124-230	400,000.00		121,527.00	278,473.00
127-230	11,948.16			11,948.16
	\$ 13,995,056.51	\$ 454,168.95	\$ 4,907,025.46	\$ 8,633,862.10

Account Number	Year To Date Allotment	Year To Date Expenditures	O/S Encumbrance	Available Funds
5101F061068IB				
101-450				-
102-450				-
103-450	3,531,400.00	1,048,907.78	763647.62	1,718,844.60
104-230	47,547.08	46,722.08		825.00
105-450	368,940.00			368,940.00
106-230	48,562,350.03	30,302,127.04	13,497,934.02	4,762,288.97
107-230	49,000.00			49,000.00
108-230	49,000.00			49,000.00
109-450	1,541,725.00			1,541,725.00
110-111				-
110-112	8,570.22			8,570.22
110-113	4,660.73			4,660.73
110-230	3,619.29		924.10	2,695.19
110-240	6,196.77		4,486.82	1,709.95
110-250	30,000.00			30,000.00
110-450	50,000.00			50,000.00
111-450	281,130.00			281,130.00
112-450	261,708.00			261,708.00
113-230	300,000.00			300,000.00
(DPW/HMC-110)	\$ 55,095,847.12	\$ 31,397,756.90	\$ 14,266,992.56	\$ 9,431,097.66

5101F071068IB				
114-230	298,000.00	197,566.00	10,232.00	90,202.00
	\$ 298,000.00	\$ 197,566.00	\$ 10,232.00	\$ 90,202.00

5101F081068IB				
101-230	27,836.80			27,836.80
102-230	305,000.00	305,000.00		-
103-230	255,000.00	255,000.00		-
104-230	11,927.45			11,927.45
105-230	20,000.00			20,000.00
106-230	263,165.00	129,149.55	75,850.45	58,165.00
107-230	20,589.00			20,589.00
108-450	784,822.51			784,822.51
109-450	844,374.05	29,097.49	599,902.51	215,374.05
110-230	1,790,319.79		726,100.00	1,064,219.79
	\$ 4,323,034.60	\$ 718,247.04	\$ 1,401,852.96	\$ 2,202,934.60

Account Number	Year To Date Allotment	Year To Date Expenditures	O/S Encumbrance	Available Funds
5101F091068AR				
112-230	220,000.00			220,000.00
113-230	1,582,000.00			1,582,000.00
114-230	5,298,000.00			5,298,000.00
116-230	4,400,000.00			4,400,000.00
155-230	6,950,000.00			6,950,000.00

5101F091068IB				
101-230	57,212.08			57,212.08
102-450	1,869,938.00	176,214.15	832,952.00	860,771.85
103-450	14,900,495.00		14,900,495.00	-
104-111	150,000.00	55,143.25		94,856.75
104-113	75,000.00	17,630.69		57,369.31
104-230	65,000.00		65,000.00	-
104-240	10,000.00			10,000.00
105-230	641,074.00		56,074.00	585,000.00
106-230	796,600.00		796,600.00	-
107-230	1,448,000.00			1,448,000.00
108-230	92,275.00		92,275.00	-
109-230	3,000,000.00		3,000,000.00	-
110-230	36,000.00			36,000.00
111-230	1,020,857.00		942,678.00	78,179.00
112-230	66,350.00			66,350.00
113-230	639,800.00			639,800.00
114-230	2,667,034.00			2,667,034.00
116-230	1,412,912.60			1,412,912.60
	\$ 47,398,547.68	\$ 248,988.09	\$ 20,686,074.00	\$ 26,463,485.59

5101F961098PA				
108-113	10,536.71			10,536.71
108-220	1,443.06			1,443.06
108-230	12,625.28		6,374.56	6,250.72
108-250	574.40			574.40
108-363	3,953.51		489.51	3,464.00
	\$ 29,132.96	\$ -	\$ 6,864.07	\$ 22,268.89

5101F981068IB				
121-230	392,442.70			392,442.70
121-450	266,034.02	252,676.37		13,357.65
	\$ 658,476.72	\$ 252,676.37	\$ -	\$ 405,800.35

Sub-Total:	\$ 146,081,269.21	\$ 35,824,664.88	\$ 54,357,032.29	\$ 55,899,572.05
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Sub-Total Encumb / Expend \$ 90,181,697.17 AS OF 09 30 2009

Account Number	Year To Date Allotment	Year To Date Expenditures	O/S Encumbrance	Available Funds
5101F961098PA				
108-111				-
108-113	10,536.71			10,536.71
108-220	3,091.81	1,648.75		1,443.06
108-230	12,625.28		6,374.56	6,250.72
108-250	574.40			574.40
108-363	3,953.51		489.51	3,464.00
	\$ 30,781.71	\$ 1,648.75	\$ 6,864.07	\$ 22,268.89

5101F981068IB				
121-230	392,442.70			392,442.70
121-450	266,034.02			266,034.02
	\$ 658,476.72	\$ -	\$ -	\$ 658,476.72

Sub-Total:	\$ 85,772,746.40	\$ 10,209,609.21	\$ 26,662,129.08	\$ 48,900,655.53
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Sub-Total Encumb / Expend \$ 36,871,738.29

AS OF SEPT 30, 2008