Office of the Attorney General Child Support Enforcement Program

Follow-Up Review April 1, 2003 through June 30, 2006

> OPA Report No. 06-19 December 2006



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OFFICE OF THE PUBLIC AUDITOR

#### **EXECUTIVE SUMMARY**

Follow-Up Review of the Office of the Attorney General's Child Support Enforcement Program Report No. 06-19, December 2006

This engagement is a follow-up of the Office of the Attorney General's (OAG) Child Support Enforcement Program Performance Audit (OPA Report No. 03-09) issued in November 2003. Our follow-up review covered the 39 months from April 1, 2003 through June 30, 2006.

The OAG's Absent Parent Automated System Information (APASI) system achieved federal certification under the Personal Responsibility and Work Opportunity Reconciliation Act in April 2004 and maintenance of the system was competitively outsourced in October 2004. OAG also implemented the Kids First Card (KFC) debit card, Amnesty, and Passport programs, as well as the quarterly publication of non-custodial parents delinquency and unlocatable lists. However, we found deficiencies identified in prior audits that remained unaddressed, such as:

#### > Undistributed collections not reconciled.<sup>1</sup>

- In September 2005, the Department of Administration (DOA) reported undistributed collections of \$6.5 million<sup>2</sup> (M), the APASI system reported \$2.5M, and the child support bank account had a balance of \$2.8M.<sup>3</sup> No reconciliations of these accounts were performed during the scope period of our review. These three sets of records should reconcile to the same amounts.
- DOA's AS400 reported that undistributed child support collections increased from \$5.5M in FY 2003 to \$6.5M in FY 2005, while OAG's APASI system reported that the amount decreased from \$5.4M in FY 2003 to \$2.5M in FY 2005. The reduction of approximately \$3M in the APASI system was due to a write-off by OAG, which was not communicated to DOA.
- The audit team counted 1,939 stale-dated and un-disbursed checks totaling \$448,708 in SDU's possession, most of which have not been processed in the APASI system. After our count, SDU found another box with an undetermined number of checks, which, when counted and processed, may increase the reported amounts of undistributed collections in the APASI system.
- > Collection efforts and monitoring did not result in significant decreases in arrearages.
  - Despite implementation of the above programs, arrearages decreased by only 1.66% or \$1.6M over a two year period from \$96.4M in FY 2003 to \$94.8M in FY 2005.
  - In FY 2005, Guam ranked 48<sup>th</sup> of 54 states and territories in terms of collecting support payments in arrears.<sup>4</sup> Of Guam's 5,873 cases with arrearages, only half (2,956) were making payments toward the total support owed.
  - OAG reported total arrearages of \$94.8M in FY 2005, but we found that the total support amount due and number of cases reported were not accurate. Of 15 cases totaling \$3M from the September 2006 arrearage listing, we found:

<sup>&</sup>lt;sup>1</sup> Undistributed collections are support payments made by non-custodial parents, but not distributed due to the inability to locate recipients.

<sup>&</sup>lt;sup>2</sup> The \$6.5M is comprised of \$5M in undistributed collections and \$1.5M in unclaimed checks. Unclaimed checks are those issued by OAG, but deemed undeliverable or remain un-cashed and returned to the government of Guam and is listed as still outstanding per the bank statements as of the end of a fiscal year.

<sup>&</sup>lt;sup>3</sup> The following unaudited balances were noted as of September 2006: child support bank balance, \$3M; undistributed child support collections per DOA, \$6M; and undistributed collections per APASI, \$2.7M.

<sup>&</sup>lt;sup>4</sup> <u>www.acf.dhhs.gov</u>.

- 12 cases in the APASI system had arrearage balances differing from those in the detail listing, a variance of \$1.3M. Variances ranged from \$106,955 to \$482,363.
- Interest charges were not being applied to all cases in arrears.
- According to the Administration for Children and Families' website, the national average of fulltime employees to caseload is one to 266.<sup>5</sup> In September 2005, OAG averaged 292 cases per fulltime employee or 10% more than the national average.<sup>6</sup>
- No supporting documentation for welfare reimbursement checks. OAG issued 36 checks totaling \$3M as Temporary Assistance for Needy Families (TANF) reimbursement, but could not provide supporting documentation to justify the amount. Management relies on the APASI system to calculate monthly TANF reimbursements,<sup>7</sup> but we found that the APASI system was not capable of providing such supporting detail report. Therefore, we were unable to quantify the amounts owed by non-custodial parents to reimburse the federal government for TANF and verify the accuracy of the monthly payments to offset TANF support to custodial parents.
- Disbursement information not timely transmitted. During the period covered by our follow-up review, DOA Accounting has been unable to reconcile monthly child support bank statements to the child support cash and liability accounts because check disbursement information from OAG was not timely. As of October 2006, however, OAG began sending the information to DOA on time and bank reconciliation is now current through September 2006. However, the child support cash and liability accounts still have a variance of approximately \$3.7M.
- Dormant bank account still open. An account recommended for closure three years ago remains open. The account, opened in 1995 with \$156,761, has grown to \$214,442 as of June 2006 due to interest earned. OPA's previous audit recommended closure and the transfer of funds to the General Fund.

These deficiencies occurred due to OAG's lack of monitoring, its non-maintenance of the APASI system and software, and its passive approach to addressing the need for technically qualified personnel who understand the child support system and can analyze the information generated by the APASI system. Although the APASI system has received federal certification, management has not developed its reporting capabilities. The high volume of cases, the absence of independent monitoring of data entries, the lack of monitoring collections and disbursements, and the lack of technically qualified personnel create a potential for fraud within OAG.

Of the nine recommendations made in the prior audit, five have been implemented, one closed, and three others remain outstanding. However, as a result of this follow-up review, we made eight recommendations, including a recommendation for a prompt decision by OAG and DOA either to allot resources to conduct a reconciliation of prior year differences or agree on an appropriate amount to write off as of September 2006. Once the differences are resolved or an agreed-upon starting point identified, both entities should be able to reconcile regularly.

The DOA Director concurred with the findings and recommendations pertaining to DOA. However, the OAG Deputy Attorney General/IV-D Director submitted a response disagreeing with five of the eight findings in the report. It was unclear whether OAG agreed or disagreed with our recommendations because the response was not specific as to the recommendations. See DOA and OAG's management responses in Appendices 9 and 10, respectively.

Doris Flores Brooks, CPA, CGFM Public Auditor

<sup>&</sup>lt;sup>5</sup> <u>www.acf.dhhs.gov</u>.

<sup>&</sup>lt;sup>6</sup> The nine OAG *caseworkers* were each responsible for 1,397 cases as of September 2005. However, we were unable to obtain a comparable national average of cases per caseworker.

<sup>&</sup>lt;sup>7</sup> On certain instances where low-income families are involved, custodial parents may be eligible to receive TANF in lieu of child support, and some child support collections are used to reimburse the federal government for TANF.



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### Introduction

This is a follow-up review of the Performance Audit of the Attorney General's Child Support Enforcement Program in November 2003 (OPA Report No. 03-09). That audit report listed nine recommendations regarding reconciliation, cash management, procurement procedures, and interagency coordination.

#### **Objectives**

Follow-up review of the Child Support Enforcement Program audit of 2003. The objectives of this follow-up review were to determine whether (1) the recommendations were implemented with appropriate corrective actions, (2) improvements were made in reducing undistributed collections and reconciling bank and liability accounts, and (3) the maintenance contract for the Absent Parent Automated System Information (APASI) system was competitively procured.

#### Background

The responsibility of parents to support their children financially is mandated in federal and local law. All states and territories have established entities to enforce these laws and to assist custodial parents secure court-ordered support payments owed to their children.



**Image 1:** OAG Child Support Enforcement Program props.

In Guam, the Child Support Enforcement Division (CSED) is one of six divisions of the Office of the Attorney General (OAG) and is headed by the Deputy Attorney General/IV-D Director. It is funded in part by the federal Child Support Enforcement Grant. The CSED works to:

- Secure, enforce, and/or seek to modify child and medical support orders;
- ➢ Establish paternity;
- Locate support-owing parents; and
- Collect support payments and deliver them to intended recipients.

These tasks are handled by five sections of the CSED: Case Management, State Disbursement Unit (SDU), Administrative Support, Legal, and Accounting.

The Absent Parent Automated System Information (APASI) is OAG's automated child support system. Guam's APASI system was federally certified in April 2004.

The State Disbursement Unit (SDU), which collects and sends out child support payments, is now performed by OAG and no longer outsourced.

Due to the lack of information, OPA was unable to quantify TANF amounts owed by noncustodial parents or verify the accuracy of monthly TANF reimbursements. The CSED's Absent Parent Automated System Information (APASI system) is Guam's single statewide information processing and retrieval system. In April 2004, the U.S. Department of Health and Human Services' Administration for Children and Families certified the APASI system for having met all the child support system requirements of the Personal Responsibility and Work Opportunity Reconciliation Act (PRWORA). However, the non-maintenance of the APASI system and software, and OAG's passive approach to addressing the need for technically qualified personnel who understand the child support system and can analyze the information generated by the APASI system has led to deficiencies noted in the report.

In response to one of the OPA recommendations in the 2003 audit, OAG issued a request for proposal (RFP) for the maintenance and operation of the APASI system and a contract was awarded to a new vendor in October 2004.

OAG is mandated to establish and operate an SDU as the entity to collect and disburse court-ordered support payments.<sup>1</sup> These payments are required to be remitted to custodial parents within 48 hours. Prior to 2004, an outside contractor operated the SDU. In August 2004, OAG issued two RFP's for the SDU function, but the only proposal submitted was "non-responsive." OAG management then decided not to continue outsourcing the SDU and to keep it in-house.

The scope, methodology, and prior audit coverage of this follow-up review can be found in Appendices 2 and 3.

#### **Scope Limitation**

In order to follow up on certain recommendations of the November 2003 audit, we requested, but did not receive, the following:

- Child support cases on Temporary Assistance for Needy Families (TANF).
- Support for any of the \$3 million TANF reimbursement checks issued from April 2003 through June 2006.

As a result, we were unable to quantify the TANF amounts the Department of Public Health and Social Services provided to custodial parents or verify the accuracy of the monthly amounts paid by non-custodial parents to reimburse the TANF payments owed.

<sup>&</sup>lt;sup>1</sup> 42 USC 654b (Social Security Act § 454B).

# **Results of Follow-Up Review**

The continued lack of reconciliation is a major concern.

OAG lacks the manpower to collect on arrearages and decrease undistributed collections.

No supporting documentation for \$3 million in welfare reimbursement checks. Of the nine recommendations made in OPA Report No. 03-09, five have been implemented and one closed. The recommendations to reconcile the undistributed collections, hire an accountant, and close a dormant bank account remain outstanding. Refer to Appendix 4 for the status of these recommendations.

Although OAG achieved federal PRWORA certification for the APASI system, had competitively outsourced its maintenance, and implemented several collection programs, we found deficiencies identified in prior audits that remain un-addressed. For example:

- Undistributed collections not reconciled. As of September 2005, no reconciliations were made between the Department of Administration's (DOA) AS400 child support undistributed collections account, the APASI system's undistributed collections, and the child support bank account. While DOA's AS400 reported that undistributed child support collections increased by \$1 million from \$5.5 million in FY 2003 to \$6.5 million in FY 2005, OAG's APASI system reported that undistributed collections decreased by approximately \$3 million from \$5.4 million in FY 2003 to \$2.5 million in FY 2005. This reduction in the APASI system was due to a write-off by OAG, which was not communicated to DOA.
  - Collection efforts and monitoring did not result in significant decrease in arrearages.
    - Despite implementation of the Amnesty Program, the Passport Program, and the quarterly publication of delinquency and unlocatable non-custodial parents lists, arrearages decreased by only 1.67% or \$1.6 million over a two year period from \$96.4 million in FY 2003 to \$94.8 million in FY 2005.
    - Of the 5,873 cases in arrears, only half (2,956) were making payments toward the total support owed. We determined that the total support amounts due and the number of cases reported to the federal government are not accurate.
    - We found 12 cases with balances different from those provided to OPA, resulting in a variance of \$1.3 million.
- No supporting documentation for welfare reimbursement checks. Due to APASI system limitations and no other compensating controls, OAG could not provide supporting documentation for 36 TANF reimbursement checks totaling \$3 million.
- Bank reconciliations not timely performed by DOA. DOA has not received timely check disbursement information from OAG and thus has not been able to perform timely monthly child support bank reconciliations. As of October 2006, both DOA and OAG are up-to-date in submitting necessary information and performing bank reconciliation, respectively. However, the reconciliation of prior year undistributed collections of about \$3.7 million (\$6.5 million in the undistributed

collections liability account less \$2.8 million in the child support cash account) has not been resolved.

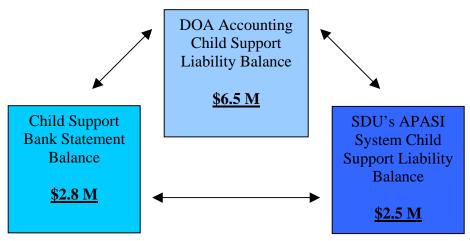
- Dormant bank account still open. The account was opened in 1995 with \$156,761, and has grown to \$214,442 as of June 2006. The recommendation to close the account was also made in OPA Report No. 03-09 and has yet to be resolved.
- Inappropriate payees on check payments. OAG did not reinforce the policy that all check payments are to be made to the Treasurer of Guam. This issue was also cited in OPA Report No. 03-09.

These deficiencies occurred due to OAG's passive approach to addressing the need for technically qualified personnel who understand the child support system and can analyze the information generated by the APASI system. In addition, the high volume of cases, the absence of independent monitoring of data entries, and the lack of monitoring collections and disbursements create a potential for fraud within OAG. Although the APASI system received federal certification, management has not developed its reporting capabilities.

A detailed discussion of the findings of this follow-up review follows.

#### Undistributed Collections Not Reconciled

Our stale-dated checks report (OPA Report No. 06-04) recommended that DOA meet with Child Support personnel to discuss a strategy to reconcile the APASI system records to DOA Accounting.<sup>2</sup> A sound internal control system requires regular and continuous monitoring and reconciliation. For bank accounts, monthly reconciliations should be done. The liability should then be reconciled to OAG's records in the APASI system. This 3-way reconciliation, which has never been done, is illustrated in Chart 2 below.



#### **Chart 2: Three-Way Account Reconciliation**

Undistributed collections are those from non-custodial parents that are not paid out due to the inability to locate custodial parents. As of September 2005, DOA reported total undistributed collections of \$6.5 million<sup>3</sup>, SDU reported undistributed collections of \$2.5 million from its APASI system to the federal government, while the child support bank account had a balance of \$2.8 million.<sup>4</sup> If the accounts were properly maintained and reconciled, DOA, SDU, and the bank balance should all agree. This same deficiency was identified in OPA's previous audit.

According to the IV-D Director, DOA and OAG child support balances are not reconciled because "OAG cancels and reissues checks, while DOA only cancels checks and does not reverse the checks that are issued." In addition, the child support bank balance in DOA's AS400 includes interest earned, while OAG's APASI system does not.

#### No reconciliation of undistributed collections has ever been done.

<sup>&</sup>lt;sup>2</sup> DOA and OAG met in October 2006.

<sup>&</sup>lt;sup>3</sup> The \$6.5 million is comprised of \$5 million in undistributed collections and \$1.5 million in unclaimed checks. Unclaimed checks are those issued by the OAG, but deemed undeliverable or remain un-cashed and returned to the government of Guam and listed as still outstanding per the bank statements as of the end of a fiscal year.

The following unaudited balances were noted as of September 2006: child support bank balance, \$3 million; undistributed child support collections per DOA, \$6 million; and undistributed collections per APASI, \$2.7 million.

As of September 2005, there was an unreconciled variance of \$3.6 million between the child support bank account and the undistributed collections recorded at DOA. Of this amount, we found that there was approximately \$2.8 million of child support funds erroneously deposited into the General Fund instead of the child support bank account and an unfunded payable of \$0.8 million recorded in the child support liability account. The \$2.8 million is comprised of:

- About \$1.2 million that was deposited in the General Fund when the old child support bank account was closed in June 2005. That money should have been deposited into the new child support bank account.
- > Another \$1.6 million from off-island electronic child support payments that was deposited incorrectly into the General Fund from April 2003 to July 2006.

In October 2006, DOA transferred \$2.1 million from the General Fund to the Child Support bank account, leaving approximately \$1.5 million outstanding. DOA plans to delay transferring additional funds until OAG and DOA agree on the amount to be reconciled.

When left un-reconciled, the accounts become susceptible to misallocation and possible fraud. DOA and OAG acknowledge the need to reconcile the accounts. DOA was to provide OAG personnel with browser access into the AS400 and OAG was to authorize DOA personnel to browse the APASI records; however, as of the issuance of this report, these actions have not yet been carried out.

Given that the accounts have remained unreconciled, we recommend that OAG and DOA decide on whether to expend resources on trying to reconcile prior year differences or to write-off an appropriate amount as of September 2006. With an agreed upon balance as a new starting point, both entities should be able to regularly reconcile going forward.

In addition, we recommend OAG hire employee(s) familiar with the reconciliation process to work with DOA to resolve discrepancies within these accounts on a regular basis.

Title 5 of the Guam Code Annotated (G.C.A.) § 34111 states that if custodial Increased parents cannot be located after two years, the support payments should be returned to the non-custodial parent. If the non-custodial parent can no Undistributed longer be located, the money is to be deposited in an interest-bearing account for an additional five years. After this seven-year period, if both the custodial and non-custodial parents cannot be located after a diligent and documented search, the payments can revert to the government of Guam as revenues.

**DOA erroneously** transferred \$2.8M of child support funds to the government of Guam general fund. As of October 2006, DOA has transferred \$2.1 million back to the child support account.

# **Collections Per DOA's AS400**

Undistributed collections are payments that are not distributed due to the inability to locate the custodial parent.

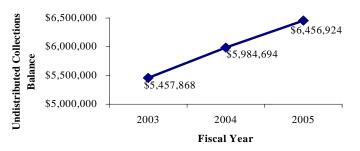
OAG lack sufficient staff to identify undistributed collections and locate custodial and non-custodial parents.

Child support collections should be disbursed within 48 hours; however, undistributed collections per DOA's AS400 system continue to grow and have since increased by \$1 million from 2003 to 2005.

Inadequate review and oversight over accounting records, including child support receipts and disbursements. The IV-D Director maintains that the Child Support Enforcement Division lacks the manpower to locate custodial and non-custodial parents. An Accounting Technician was assigned to reduce undistributed collections, but left the position in August 2006. No replacement has been hired or assigned as of the date of this report.

In theory, the child support bank and liability accounts maintained by DOA should not have balances, since support collections are required to be disbursed within 48 hours.<sup>5</sup> Balances in the accounts, if any, should consist of undistributed collections and non-disbursed welfare reimbursements. According to DOA's AS400, the liability account increased from \$5.5 million in FY 2003 to \$6.5 million in FY 2005. Refer to Chart 1 below.

Chart 1: Undistributed Collections Growth since FY 2003



In OAG's letter dated October 30, 2005 to the federal Administration for Children and Families (ACF), OAG's new systems vendor indicated that the reported undistributed collections of \$5.2 million was a carryover amount taken from the previous quarter (June 30, 2005) that were reported by OAG's former systems vendor and was beyond the new vendor's control. The new vendor reported that the undistributed collections is only \$2.5 million as of September 2005; therefore, we concluded that the difference of approximately \$3 million was written-off because the Guam CSED was "unable to balance the prior or carryover of undistributed collections" with the \$2.5 million. The write-off was not communicated to DOA and represents part of the unreconciled difference between the two entities' records.

The \$6.5 million in undistributed collections reported by DOA also includes prior year amounts, where DOA has been unable to balance or reconcile; therefore, DOA and OAG should work together to resolve this issue.

A review of best practices from stateside child support entities indicates that such entities are minimizing undistributed collections.<sup>6</sup> Some states have

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<sup>&</sup>lt;sup>5</sup> During the scope period of our review, we found that Guam is meeting the 48-hour disbursement criteria as prescribed by the Social Security Act § 454B(c)(1) for those support payments received where custodial parents are locatable.

<sup>&</sup>lt;sup>6</sup> Administration of Children & Families "States' Best Practices for Reducing Undistributed Collections" May 2003.

developed teams of employees to tackle undistributed collections. Other states have set goals to keep undistributed collections below 2% or some other predetermined amount. Refer to Appendix 5 for a list of best practices identified by stateside child support entities.

OAG's management has not established adequate review and oversight to ensure the accuracy, security, and reporting of the child support accounting records. In addition, the lack of technically trained staff that know and understand the APASI system compounds the situation. The APASI system can generate an undistributed collections aging report, but management has not used it. There was a \$155,334 difference between the June 30, 2006 undistributed collections report submitted to the federal government and the June 30, 2006 report generated by the APASI system and provided to OPA in September 2006.

The Treasurer of Guam keeps undeliverable checks until they become staledated and can no longer be cashed. In the past, undeliverable child support checks were returned to SDU. Upon receipt, these are now sent to DOA Accounting to be cancelled and recorded in the AS400. The checks in SDU's possession require time-consuming and extensive research to determine whether they have been reissued. The APASI records must then be updated and the information communicated to DOA Accounting. Without regular communication, DOA Accounting may incorrectly account for the checks that have been reissued in an unclaimed checks account.

The audit team counted 1,939 stale-dated and un-disbursed checks in SDU's possession. The checks totaled \$488,708 and ranged in date from July 1991 to March 2006. After our count, SDU found another box with an undetermined number of checks, which, when counted and processed, may increase the reported amounts of undistributed collections in the APASI system. The box was not previously provided because SDU was not sure how many other boxes of stale-dated and un-disbursed checks were in their possession.

We estimate that as much as \$6.5 million<sup>7</sup> in support payments have not been distributed to recipient children. Moreover, the government of Guam may not have received all the reimbursements due for TANF. Until collections are accurately reconciled and diligent efforts to locate the custodial and non-custodial parents are exerted, undistributed collections will continue to grow.

We recommend the exploration of best stateside practices to reduce undistributed collections. For example, some states post the names and dollar amounts of unclaimed property on their websites. OAG already publishes the names of delinquent non-custodial parents in the newspaper. We suggest a

#### Stale-dated checks increase undistributed collections in the APASI system.

OAG personnel are not aware of how many staledated checks are in their possession. OPA staff counted 1,939 checks, many of which were not in the system. Another box containing stale-dated checks that were not reflected in the APASI system was later found.

While the OAG has implemented a Kids First Card program, only 525 cases out of 12,571 were part of the program in June 2006.

<sup>&</sup>lt;sup>7</sup> The \$6.5 million is the undistributed collections amount recorded in DOA's AS400, while there is only \$2.8 million in the child support bank account, as of September 2005.

similar publication for custodial parents who are owed undistributed collections. We also recommend that the OAG management train existing staff, or hire qualified staff, to identify and reduce undistributed collections and carryout the requisite child support functions.

In December 2005, OAG implemented its Kids First Card (KFC) debit card program, in which child support payments are electronically transferred into the custodial parent's bank account. While the program is intended to "drastically speed up the delivery of" child support payments, it should also minimize the occurrence of unclaimed checks returning to SDU and reduce the amount of undistributed collections. As of June 2006, only 525 child support cases, representing 4% of 12,571 open cases, were on the KFC program.<sup>8</sup>

### Collection Efforts and Monitoring Did Not Result in a Significant Decrease in Arrearages

Guam ranked 48<sup>th</sup> of 54 states and territories, with only 50% of non-custodial parents paying on arrearages of \$94.8 million. The SDU collects support payments from non-custodial parents and distributes them to custodial parents. If no child support payments are made or collected, then custodial parents receive nothing. As of September 2005, OAG collected from only 2,956 (or 50%) of the 5,873 cases, ranking Guam near the bottom of the list of states and territories reporting to the U.S. Office of Child Support Enforcement.<sup>9</sup> See Appendix 6 for states/territories' rankings.

OAG has implemented several programs such as the Kids First Card, Amnesty, and Passport Programs, as well as the quarterly publication of delinquency and unlocatable non-custodial parents lists. Despite the implementation of the above programs, we found that the arrearages decreased only by 1.66% or \$1.6 million from \$96.4 million in FY 2003 to \$94.8 million in FY 2005.

OAG also indicated other factors that contributed to Guam's high incidence of uncollected arrears of \$94.8 million, including that Guam has one of the highest numbers of unemployed non-custodial parents and the highest number of non-custodial parents who live below the poverty level.

OAG provided two arrearage balance listings, one as of September 30, 2005 and the other as of September 30, 2006. We tested 15 cases totaling \$3 million from 2006 and 10 totaling \$1.2 million from 2005 to verify arrearage amounts.

The KFC program is potentially an improvement and other states have adopted similar programs. However, since the program is still new, we did not perform further verification to determine whether OAG has set up adequate controls to secure account information or contain any risk for fraud to occur.

<sup>&</sup>lt;sup>9</sup> <u>www.acf.dhhs.gov</u>

Of the 15 cases from the September  $2006^{10}$  arrearage balance listing, we found:

- In 12 cases, the arrearage balances in the APASI system differed from those in the detail listing, resulting in a variance of \$1.3 million. The SDU Supervisor could not explain the reason for the variances. Table 1 lists the top five variances.
- The amounts in the APASI system matched the reported amounts only in three cases.
- Not all cases with arrearages were being charged interest for nonpayment.
- Two cases with arrearages above \$5,000 were not flagged for passport denial.
- The arrearages ranged from \$0.05 to \$717,958 per case. While smaller arrearage amounts are expected and not material, the larger amounts may indicate a system problem.

Table 1	: Top	Five	Variances	in A	Arrearage	Balances

Case	Arrearage Balance Provided to OPA	Balance in APASI System	Variance
A	\$ 649,434.68	\$ 167,071.95	\$ 482,362.73
В	373,025.36	80,035.65	292,989.71
С	281,928.92	76,412.48	205,516.44
D	292,033.71	97,344.57	194,689.14
E	279,214.55	172,259.25	106,955.30
Subtotal	\$ 1,875,637.22	\$ 593,123.90	\$ 1,282,513.32
Remaining			
<b>Cases Tested</b>	1,111,324.88	1,131,104.25	19,848.61
Total	\$ 2,986,962.10	\$ 1,724,228.15	\$ 1,302,361.93

Of the 10 cases from the September 2005 arrearage listing, we found:

- ▶ Eight cases were subsequently closed in FY 2006.
- Two cases remained in active status as of FY 2006, but did not have any arrearage balance. One case was flagged for closure since September 1999, but remains active seven years later.

The 2005 listing of arrearages OAG provided contained 5,520 cases, 353 cases short of the 5,873 reported to the federal government. Therefore, based on our testing and review, we determined that the arrearage balance and number of cases in arrears reported to the federal government are not accurate.

While the OAG caseworkers have a variety of methods<sup>11</sup> to locate custodial and non-custodial parents, the growing number of child support cases

Discrepancies of \$1.3 million in arrearages found for just five cases.

Discrepancies were noted in a number of delinquent cases reported to the federal government.

<sup>&</sup>lt;sup>10</sup> While our review period was from April 2003 through June 2006, OAG was only able to provide arrearage balance listings as of the fiscal year end; therefore, our testing was extended through September 2006.

<sup>&</sup>lt;sup>11</sup> Methods include usage of the Federal Parent Locator System, New Hire Registry, Multi-State Financial Institution Data Match, and Federal Case Registry.

overwhelms their efforts. As of September 2005, CSED's 43 full-time employees averaged 292 cases per employee, which is 10% more than the FY 2005 national average of  $266^{12}$  cases per full-time employee.<sup>13</sup>

OAG is further saddled by the inefficiencies of the APASI system. The APASI system's automated procedure to place holds on non-custodial parents' driver's licenses, professional licenses, and passports for arrearages over \$5,000 does not appear to be working. Delinquent cases average \$17,181<sup>14</sup> in arrearages.

As a result of the OAG's massive caseload and the APASI system's

inefficiencies, many child support dependents may not be receiving court-

ordered support and the government is not being reimbursed for TANF

payments to custodial parents. We again recommend that the Child Support Enforcement Division explore stateside child support entities for effective delinquent collection practices, which can be applicable to the Guam program. In addition, OAG needs to ensure the automated process works to

monitor delinquent thresholds and the suspension of licenses.

CSED full-time employees are responsible for an average of 292 cases each, 10% more than the national average of 266.

### Lack of Timely Bank Reconciliation

In the past, DOA was behind in performing child support bank reconciliations, but they are now current as of October 2006. Governments should routinely reconcile the cash balance reported in their bank statements with the cash balance recorded in their accounting books. Any differences between the two should be investigated and documented.<sup>15</sup> Timely bank reconciliations must be performed to identify discrepancies between the bank account balance and the balance per DOA's AS400.

DOA Accounting acts independently of OAG to monitor child support activities, but is dependent on SDU personnel for timely disbursement information. During our scope, timely bank reconciliations were not being performed because SDU was unable to regularly create and send collection and disbursement information generated from the APASI system to DOA.

As of June 2006, DOA had not reconciled the child support bank account with bank statements. As such, DOA was unable to timely identify discrepancies between the AS400 and the bank statements.

As of October 2006, OAG became current with sending the required information to DOA Accounting and DOA became current with its bank reconciliation through September 2006; however, the reconciliation of prior year undistributed collections of about \$3.7 million (\$6.5 million in the

<sup>&</sup>lt;sup>12</sup> www.acf.dhhs.gov.

<sup>&</sup>lt;sup>13</sup> Based on cases per *caseworker*, each of the nine OAG caseworkers were responsible for 1,397 cases as of September 2005. However, we were unable to obtain a comparable national average of cases per caseworker.

 <sup>&</sup>lt;sup>14</sup> Total amount of arrearages (\$94,840,747) divided by the total number of cases in arrears (5,520) equals an average arrearage of \$17,181 per case.

<sup>&</sup>lt;sup>15</sup> An Elected Official's Guide to Internal Controls and Fraud Prevention.

undistributed collections liability account less \$2.8 million in the child support cash account) has not been resolved. Due to the high volume of transactions, we recommend that DOA personnel reconcile the bank statements on a monthly basis and then reconcile the bank account to the liability and unclaimed checks accounts.

#### No Supporting Documentation for Welfare Reimbursements

Monthly support received by the custodial parent should not exceed the higher of child support or TANF payments.

No detailed breakdown of \$3 million in TANF reimbursements.

APASI system not programmed to provide a detailed listing of accounts and amounts to support TANF reimbursements. Custodial parents who are entitled to child support may also qualify for welfare assistance under TANF (Temporary Assistance for Needy Families)<sup>16</sup>, but they generally do not receive both simultaneously. Welfare assistance is deducted from their child support payments. If child support payments exceed welfare costs, the balance is remitted to the custodial parent. Total support received by the custodial parent should not exceed the higher of child support or TANF payments.

The Department of Public Health and Social Services (DPHSS) administers the TANF program, and coordination between DPHSS and OAG is necessary to ensure accurate and timely reimbursements to the local and federal government.

At the beginning of each month, the APASI system automatically generates a check from the previous month's child support collections to reimburse the TANF program. Although the SDU supervisor submits a memorandum to the Treasurer of Guam, no documentation is attached to support the amount paid. Our previous audit found no supporting documentation for TANF reimbursements amounting to \$2.5 million. During this review, 36 TANF reimbursement checks totaling \$3 million<sup>17</sup> were issued. We attempted to test one check for \$101,000, but were unable to do so because the APASI system cannot generate a list of the specific cases or child support amounts being reimbursed. OAG was unable to provide supporting documentation for any of the reimbursement checks.

This above condition occurred because OAG management:

- Relies on the APASI system to calculate monthly TANF reimbursement checks, even though OAG personnel question its reliability.
- ➢ Has not placed emphasis on the importance of detailed listings of accounts and amounts in support of reimbursement checks.
- ➤ Has not developed a system to verify the accuracy of TANF reimbursements.

<sup>&</sup>lt;sup>16</sup> An eligible custodial parent can only receive welfare benefits, including TANF, for a maximum of 60 months in a lifetime.

<sup>&</sup>lt;sup>17</sup> Only \$2.5 million will be recognized in this review, since \$500,000 was already noted in OPA Report No. 03-09.

Does not have an authorization system at different management levels to approve check payments above pre-determined amounts.

It is unknown whether the local and federal governments are getting the appropriate share of TANF reimbursement.

*e* The APASI system is unable to generate a list of the collections used to reimburse TANF payments. The APASI system vendor was asked to develop such a feature, but has not done so, nor has he provided an explanation as why the system cannot generate such a report.

In effect, OAG may be reimbursing the local and federal governments more than necessary. Conversely, the local and federal governments may not be getting their appropriate share of TANF reimbursements.

Therefore, we recommend that OAG exert pressure on the current system vendor to expand the APASI system's reporting capabilities to include a detailed breakdown of non-custodial payments for the TANF reimbursement checks. The OAG can then use the reports to monitor the accuracy and integrity of child support data. We also recommend the establishment of an authorization system at different management levels to approve check payments above pre-determined amounts.

### **APASI Internal Control Deficiencies**

There is a possibility that data can be manipulated or entered erroneously in the APASI system and would not be detected.

Activity logs not reviewed by supervisors or upper management. It is essential that OAG management regularly identify high-risk areas such as those within the operation of the APASI system, set-up controls, actively monitor operations, and investigate discrepancies between actual performance and anticipated results.

We found that not all data changes made in the APASI system were recorded in edit check reports known as "activity logs", and no one monitors whether the changes are accurate and legitimate.

We are concerned with the lack of monitoring of data entries made in the APASI system subsequent to the initial set-up of accounts, such as changes to client addresses, contact information, etc.

In interviews with several OAG employees and during our meeting to discuss the preliminary findings with child support management in October 2006, OAG acknowledged that no one has been tasked to periodically monitor data changes made in the APASI system. The IV-D Director stated that a timely review of an edit check report would be a good control.

The high volume of cases, coupled with the absence of independent monitoring of data creates a high risk for data to be intentionally manipulated or erroneously entered into the APASI system.

We recommend OAG management establish a monitoring system to ensure that all data changes are regularly reviewed for accuracy, validity, and proper authorization. We also recommend that supervisors or staff not associated with inputting data regularly monitor and review the data entry function, and examine alterations and corrections to check for accuracy, authorization, and validity.

Dormant bank accounts, having served their purpose, should be closed and any balances in them should be transferred to the appropriate account.

The federal government did require a separate escrow account to contain 10% of the local share of payments used for the Automated Child Support Enforcement System project.<sup>18</sup> In 1995, only \$29,052 was required to be in the account, but DOA deposited \$156,761 for reasons unknown. OPA Report No. 03-09, issued in November 2003, recommended closure of the account and the balance transferred to the General Fund. The APASI system attained federal certification in April 2004, fulfilling the purpose of the account. To date, however, OAG has not given DOA authorization to close the account. The IV-D Director stated that the account is not closed because OAG needs to determine the funding source used to open it. Documentation for the funding origin should be readily available, but OAG has been unable to locate any. Until then, the account will remain open and continues to earn interest. As of June 30, 2006, the account has grown to \$214,442.<sup>19</sup>

We again recommend the OAG provide DOA authorization to close this account and transfer the balance to the General Fund.

#### Inappropriate Payees on Check Payments

Risk for checks made payable to payees other than the Treasurer of Guam may not be deposited to the child support bank account. Monthly billing notices sent to non-custodial parents and wage garnishments sent to employers conspicuously state that child support payment checks should be made payable to the Treasurer of Guam. However, as we found in our previous audit, checks are still made to a variety of payees, including the Office of the Attorney General, Child Support Enforcement Division, State Disbursement Unit, U.S. Department of Treasury, etc.

SDU has not been strict on its policy that checks should be made payable to the Treasurer of Guam. Management has not reinforced this policy to the general public. This condition was also reported in OPA Report No. 03-09.

In addition, staffing shortages preclude SDU from issuing individual notices to non-custodial parents and/or their employers.

While it has not been known to happen, there is a risk that checks not payable to the Treasurer of Guam will not be deposited into the child support bank

#### Dormant Bank Account Remains Open

The dormant "holdback" bank account has not yet been closed.

<sup>&</sup>lt;sup>18</sup> Guam's automated child support system became known as the APASI system.

<sup>&</sup>lt;sup>19</sup> Only \$7,674 will be recognized in this audit as \$206,768 was already noted in OPA Report No. 03-09.

account and/or recorded in the APASI system as payment in the appropriate child support cases.

We recommend that OAG issue periodic reminders in the mass media (i.e., newspaper or radio advertisement, etc.) or by mass mailings to all non-custodial parents and employers that all checks should be made payable to the Treasurer of Guam.

Although OAG achieved federal PRWORA certification for the APASI system, had competitively outsourced its maintenance, and implementation of several collection programs, we found deficiencies identified in prior audits that remain un-addressed, including the un-reconciled undistributed collections, the collection efforts and monitoring not resulting in a significant decrease in arrearages, and no supporting documentation for welfare reimbursement checks.

Of the nine recommendations made in OPA Report No. 03-09, five have been implemented, one closed, two partially implemented, and one not implemented. Refer to Appendix 4 for the status of these recommendations. The two partially implemented and one unimplemented recommendations were reincorporated as part of the eight recommendations made during this review.

### Conclusion

Five of the nine recommendations in OPA Report No. 03-09 have been implemented.

Deficiencies identified in the prior audits remain unaddressed.

# FurtherWe recommend the Office of the Attorney General Child Support<br/>Enforcement Division and the Department of Administration Accounting<br/>Management:1Determine whether resources should be allotted to conduct reconciliation

1. Determine whether resources should be allotted to conduct reconciliation of prior year differences or agree on an appropriate amount to be writtenoff as of September 2006, given that the child support bank account, undistributed collections liability account, and SDU's APASI system liability balances have not been reconciled. With a new agreed upon balance, both entities would be able to reconcile regularly.

# We recommend the OAG Child Support Enforcement Division Management and/or Personnel:

- 2. Explore the best practices of stateside child support entities and determine which practices can be applied to Guam's Child Support Program to collect on delinquent child support cases and reduce undistributed collections.
- 3. Hire qualified staff and train all staff to identify and reduce undistributed collections, as well as hire employee(s) familiar with the reconciliation process to work with DOA to resolve discrepancies within the three accounts requiring reconciliation on a regular basis.
- 4. Exert pressure on the APASI system vendor to address the APASI system's reporting capabilities to include a detailed breakdown of noncustodial payments for the TANF reimbursement checks. The reports produced by the APASI can be used by the OAG to monitor the integrity and reasonableness of child support data.
- 5. Establish a system of authorization at different management levels to approve check disbursements above pre-determined amounts, and a monitoring system to ensure data changes in the APASI system are regularly reviewed for accuracy, validity, and proper authorization.
- 6. Issue periodic reminders in the mass media (i.e., newspaper or radio advertisement, etc.) or by mass mailing to all non-custodial parents and employers that all child support payment checks should be made payable to the Treasurer of Guam.
- 7. Provide DOA authorization to close the dormant bank account and transfer the balance to the General Fund.

#### We recommend that DOA Accounting Personnel:

8. Reconcile child support bank statements monthly, then reconcile the bank account to the liability and unclaimed checks accounts on a quarterly basis.

# Management Response & OPA Reply

We met with OAG and DOA officials on December 13, 2006 to discuss the draft report transmitted on December 7 and 11, 2006, respectively. During the meeting, the Deputy Attorney General/IV-D Director indicated that she had not had a chance to read the draft report because she had other obligations and that it "had not been a priority." Subsequently, OAG was granted a four-day extension to submit their response.

DOA management generally concurred with the findings and recommendations pertaining to DOA. See Appendix 9 for DOA's Management Response.

On December 22, 2006, the IV-D Director submitted OAG's management response indicating disagreement with five of the eight findings. In her response, it was unclear whether OAG agreed or disagreed with the recommendations made in the report because the response was not specific as to the recommendations. See Appendix 10 for OAG's Management Response.

As a result, we modified the following sections of the report:

- Undistributed collections not reconciled;
- Increased undistributed collections per DOA's AS400;
- Collection efforts and monitoring did not result in significant decrease in arrearages;
- APASI internal control deficiencies; and
- Inappropriate payees on check payments.

\*\*\*\*\*

The legislation creating the Office of the Public Auditor requires agencies to prepare a corrective action plan to implement audit recommendations, to document the progress of implementing the recommendations, and to endeavor to have implementation completed no later than the beginning of the next fiscal year. Accordingly, we will be contacting the Office of the Attorney General and the Department of Administration to provide the target date and title of the official(s) responsible for implementing the recommendation.

We appreciate the cooperation shown by the staff of the Office of the Attorney General, the Department of Administration, and the Department of Public Health and Social Services.

OFFICE OF THE PUBLIC AUDITOR

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Doris Flores Brooks, CPA, CGFM Public Auditor

#### **Appendix 1: Classification of Monetary Impact**

Findings Areas	U	nsupported Costs <sup>20</sup>	nds to Be Put Better Use <sup>21</sup>
Undistributed Collections Not Reconciled	\$	-	\$ -
Increased Undistributed Collections Per DOA's AS400		-	-
Collection Efforts and Monitoring Did Not Result in Considerable Decrease of Arrearages		-	94,840,747
Lack of Bank Reconciliation		-	-
No Supporting Documentation for Welfare Reimbursements		2,533,741 <sup>22</sup>	-
APASI System Internal Control Deficiencies		-	-
Dormant Bank Account Remains Open		-	7,674 <sup>23</sup>
Inappropriate Payees on Check Payments		-	-
Total	\$	2,533,741	\$ 94,848,421

<sup>&</sup>lt;sup>20</sup> Unsupported costs are expenditures that may be allowable, but the accounting records or other documents <sup>21</sup> Funds to be put to better use are amounts that could be used more effectively.
 <sup>22</sup> Only \$2.5 million will be recognized in this review, since \$500,000 was already noted in OPA Report No. 03-09.
 <sup>23</sup> Only \$7,674 will be recognized in this audit as \$206,768 was already noted in OPA Report No. 03-09.

### Appendix 2: Scope and Methodology

The scope and methodology of this follow-up review were limited to determining if recommendations of the prior performance audit were implemented. The scope of the work encompassed the 39-month period from April 1, 2003 through June 30, 2006. Our methodology included:

- ➢ Gaining an understanding of the Child Support Enforcement Division's policies, procedures, and applicable laws and regulations.
- Interviewing the IV-D Director (Deputy Attorney General), Program Coordinator, SDU Supervisor, Lead Case Investigator, Records Management Officer, and other employees involved in the child support process.
- > Researching best practices from other child support entities in the United States.
- Identifying areas for potential fraud and determining whether procedures are in place to detect and/or prevent fraud and abuse.

#### **Scope Limitation**

We requested, but were not provided with, the following.

- Child support cases on TANF.
- Support for any of the \$3 million TANF reimbursement checks issued during our scope.

As a result, we were unable to quantify the TANF amounts owed by non-custodial parents or to recalculate and verify the accuracy of monthly reimbursements to TANF.

Except as noted in the scope limitation above, our follow-up review was conducted in accordance with the Standards for Performance Audits in *Government Auditing Standards*, issued by the Comptroller General of the United States. Accordingly, we obtained an understanding and performed an evaluation of OAG's control environment within the Child Support Enforcement Division. We included tests of records and other auditing procedures considered necessary under the circumstances.

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## Appendix 3: **Prior Audit Coverage**

#### **Office of the Public Auditor**

November 2003	The Office of the Attorney General's Child Support Enforcement Program Performance Audit (OPA Report No. 03-09) noted several major findings, such as internal control weaknesses in monitoring, no separation of duties or reconciliation of accounts; contracts for Child Support Enforcement projects procured without competition and/or extended without assessment of vendor performance; and the APASI system's failure to meet federal certification after 10 years.
May 2006	The Department of Administration's Stale-Dated Checks Performance Audit (OPA Report No. 06-04) made three recommendations to the SDU: (1) comply with 5 G.C.A. § 34111 by performing the required research to locate support recipients; (2) deface and forward all stale-dated checks to DOA Accounting for cancellation; and (3) reconcile APASI system records with DOA's AS400 records at least annually.
	Implementation of these recommendations is due in November 2006.
June 2006	DOA's Returned Checks Follow-Up Review (OPA Report No. 06-06) made three recommendations specific to SDU: (1) maintain an inventory listing of returned checks that reconciles with DOA's AS400; (2) initiate collection procedures for returned checks; and (3) ensure that all returned checks are accurately recorded in the APASI system no later than 10 working days from receipt.
	Implementation of these recommendations is due in December 2006.

#### Appendix 3, cont'd: Prior Audit Coverage

#### **Government of Guam Single Audit**

The Single Audit of the government of Guam for fiscal years 2002 through 2005 noted the following findings pertaining to the Child Support Enforcement Grant, most of which were attributable to weak internal controls. All findings remain outstanding as of September 2005.

Fiscal Year 2002	Seven findings with questioned costs totaling \$620,993 in the areas of Procurement; Eligibility; Special Tests and Provisions - Location of Non- Custodial Parents; Special Tests and Provisions - Provision of Services; General Fund – Cash; and General Fund - Other Liabilities.
Fiscal Year 2003	Eight findings with questioned costs totaling \$66,426 in the areas of Activities Allowed and Unallowed - Allowable Costs/Cost Principles, Procurement; Special Tests and Provisions - Eligibility of Individuals; Special Tests and Provisions - Locate Absent Parents; Provision of Services; Securing Medical Health Obligations; General Fund – Cash; and Other Liabilities - Child Support Collection.
	The FY 2003 Management Letter also cited the lack of documentation to support undistributed collections amounting to \$5,296,176 in DOA's general ledger.
Fiscal Year 2004	Six findings in Special Tests and Provisions - Eligibility of Individuals; Special Tests and Provisions - Locate Absent Parents; Special Tests and Provisions - Provision of Services; Procurement, Suspension and Debarment; and Deposits and Other Liabilities. There were no questioned costs related to these findings.
Fiscal Year 2005	One finding related to deposit liabilities. There was no questioned cost related to this finding.
	The FY 2005 Management Letter noted that unclaimed child support payment checks, totaling \$1,475,092, were recorded in the general ledger. However, the auditors were not provided a detailed listing to support \$448,351, which was drawn on the child support bank account.

#### Appendix 3, cont'd: Prior Audit Coverage

#### Federal Data Reliability Audit

The federal Office of Child Support Enforcement Division of Audit conducts annual Data Reliability Audits to determine Guam's incentive payments. The audits in fiscal years 2003 and 2004 assessed the APASI system's performance measurement data were reliable, accurate, complete, and secure. The audits did not evaluate whether collections were distributed in accordance with federal regulations.

- **Fiscal Year 2003** Accurate data and adequate tracking of the number of "Children in IV-D cases Open During or at the End of the Fiscal Year with Paternity Established or Acknowledged" was not reported by OAG. In addition, errors in the line item, "Total Amount of Current Support Due for the Fiscal Year" amounted to \$10,424.
- **Fiscal Year 2004** Accurate data on the number of "Children in IV-D cases Open During or at the End of the Fiscal Year with Paternity Established or Acknowledged" and on the number of "Cases with Arrears During the Fiscal Year" was not reported for Guam.

# Personal Responsibility and Work Opportunity Reconciliation Act (PRWORA) Certification Review

April 2004 The U.S. Department of Health and Human Services' Administration for Children and Families granted conditional certification of the APASI system in December 1997. After deficiencies were addressed and all the requirements of the Family Support Act of 1988 were met, the APASI system was granted full certification in April 2004.

Based on reviews conducted in September 2003 and March 2004, the OAG successfully implemented all the requirements for the APASI system to qualify as a PRWORA statewide child support system.

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#### Appendix 4: Status of OPA Report No. 03-09 Recommendations

	Prior Audit Recommendation	Current Status <sup>24</sup>	<b>Review Observation/</b> <b>Required Action<sup>25</sup></b>
1	The Child Support Enforcement Division (CSED) should revise and update its policies and procedures to include relevant control procedures and, in particular, address the resolution of undistributed collections.	<b>Partially Implemented.</b> Review of CSED policies indicated that a majority of the policies were updated in 1993, and some sections were updated in 2004.	Closed.
	The CSED should coordinate with the SDU to identify and determine the source of \$5.4 million in unreconciled, unknown, and undistributed amounts as discussed in OPA Report No. 03-09.	As of October 2004, the functions of the SDU reverted to the CSED and were no longer outsourced. As of March 2006, OAG's Office of Child Support Enforcement (OCSE) 34A Quarterly Report of Collections indicated that the balance of undistributed collections at the end of December 2005 was \$5 million, but should be closer to \$3 million. The current APASI system vendor reported that carryover amounts are beyond their control and that the amount was taken from previous quarters that were reported by the former systems vendor.	This recommendation has been modified as Recommendations # 1 and 2 in this report.
2	The Director of Administration, in consultation with the Attorney General, should close the dormant child support bank account (Account 3) and transfer the balance to the General Fund, subsequent to a proper reconciliation. Also, DOA should record and account for all Child Support Trust Account interest income.	Not implemented. DOA is awaiting the OAG's approval to close the dormant bank account, which has \$214,442 as of June 30, 2006.	Not Implemented. This recommendation has been modified as Recommendation # 7 in this report.
3	The Legislature could consider having Notary program activities accounted for as a separate account under the General Fund, rather than as a separate special revenue fund.	<b>Implemented.</b> OPA Report 06-03, issued in April 2006, recommended the Notary Revolving Fund be closed and the enabling legislation be repealed. Public Law 28-150 fulfilled this recommendation.	Implemented.

<sup>24</sup> Status categories are defined as follows.

Implemented - the audited entity satisfied the recommendation.

**Closed** - OPA determined that either corrective actions were performed to warrant closure or the recommendation is no longer feasible under the circumstances.

**Partially Implemented** – Only certain aspects of the recommendation were performed, others remain outstanding.

Not Implemented - No corrective action was performed to satisfy the recommendation.

<sup>&</sup>lt;sup>25</sup> This follow-up review closes all recommendations made in OPA Report No. 03-09 and issues modified recommendations with new numbers for partially implemented and un-implemented 03-09 recommendations.

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## Appendix 4, cont'd: Status of OPA Report No. 03-09 Recommendations

	Prior Audit Recommendation	Current Status	Review Observation/ Required Action
4	DPHSS should resolve the AGUPA system's problems associated with the TANF program to better monitor SDU's welfare reimbursements.	<b>Implemented.</b> Ideally, DPHSS' AGUPA ( <u>A</u> utomated <u>Guam P</u> ublic <u>A</u> ssistance) and APASI computer systems should be linked, so that public assistance data is accessible to OAG. While the AGUPA and APASI systems are not linked, OAG has not had problems obtaining timely TANF data from AGUPA. The monthly data from the AGUPA is transmitted via email to the OAG Computer Systems Analyst, who then transmits the data to the APASI vendor for uploading into the APASI system. We encourage the continued coordination between the two agencies.	Implemented.
5	The OAG should assign a competent project manager, who understands PRWORA requirements and the technical aspects of the APASI, to manage SDU APASI projects and review the reasonableness of deliverables, deadlines, and costs.	<b>Implemented.</b> Instead of a Project Manager, OAG hired a Computer Analyst II in May 2006.	Implemented.
6	The OAG should initiate a Request for Proposals (RFP) for the competitive procurement of development and maintenance services for APASI and SDU in FY 2004, when the contracts with the systems vendor terminate. The RFP should prohibit both functions from being awarded to the same vendor; the vendor selected for the APASI system development and maintenance should not be selected to perform SDU services. In the interim, OAG should monitor and ensure that the vendor's programming operations are strictly separated from SDU operations. APASI programming staff should refrain from performing any SDU functions, specifically with the disbursement of support payments, the preparation of check printing, and the overriding of the APASI.	<b>Implemented.</b> An RFP for the maintenance and operations of the APASI computer system was issued in July 2004. The contract was awarded to an off-island vendor. The two-year contract contains an option to renew for two successive one-year terms. OAG decided not to outsource the SDU services. SDU functions reverted inhouse under the CSED on October 1, 2004.	Implemented.

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#### Appendix 4, cont'd: Status of OPA Report No. 03-09 Recommendations

	Prior Audit Recommendation	Current Status	<b>Review Observation/</b> <b>Required Action<sup>26</sup></b>
7	Collection of child support payments should be assigned entirely to the Treasurer of Guam and the vendor should not be permitted to receive any collections. This should be formally documented in a cooperative agreement between OAG and DOA.	<b>Partially Implemented.</b> The OAG did not agree with this recommendation and offered an alternative action plan. As of October 1, 2004, SDU services were no longer handled by an outsourced vendor.	Closed. This recommendation has been modified as Recommendations # 2 and 3 in this report.
	The responsibility for reconciling APASI collection records with the Child Support trust account bank statements should be shifted from DOA to the CSED, which should employ an accountant for the task.	Unlike the previous vendor, who received payments, the current vendor only handles the maintenance of the computer system. The SDU under CSED now receives child support payments and transmits them daily to the Treasurer of Guam for deposit.	
		No reconciliation between DOA and CSED records was done during our scope. In December 2006, an accountant was hired at OAG.	
8	SDU should provide all child support payers with regular billing notices as stipulated in the contract. We also recommend that the CSED seek Master Receipt Documents (collections report) and a Daily Operational Report (daily deposit from the SDU) to facilitate proper monitoring of the SDU, reconciliation purposes, as well as for undistributed collections monitoring.	<b>Implemented.</b> OAG disagrees that billing notices be sent to employees already subject to wage assignments due to the confusion and frustration it creates with non-custodial parents. OPA observed that billings were being sent out by SDU under the CSED.	Implemented.
9	Based on our observation, it appears that the former Attorney General who is employed by the former vendor may be in violation of certain ethical standards. We recommend the Attorney General conduct an investigation into this matter and determine whether legal action is warranted.	Closed. In August 2005, OPA Investigator forwarded a letter to the OAG requesting the status of the recommendation. In July 2006, OPA Investigator and an Audit Supervisor met with OAG personnel. OAG has elected not to pursue this matter.	Closed.

<sup>&</sup>lt;sup>26</sup> This follow-up review closes all recommendations made in OPA Report No. 03-09 and issues modified recommendations with new numbers for partially implemented and un-implemented 03-09 recommendations.

#### Appendix 5: Best Practices for Minimizing Undistributed Collections

According to the Administration of Children and Families website<sup>27</sup>, the following best practices are employed by other child support entities.

- Management should be committed to minimizing undistributed collections.
- > Use innovative methods to locate custodial and non-custodial parents.
- Establish payment-processing teams.
- > Generate weekly report of undistributed collections.
- Set goals (weekly, monthly, yearly)
- Develop good reports.
- Use the Federal Parent Locator System (FPLS) and other systems to locate non-custodial and custodial parents.
- Use direct deposit system.
- Change future pay business rules.
- ➤ Have automatic and/or streamlined processes.
- ➢ Age undistributed collections.
- Subpoena cell phone records to locate non-custodial and custodial parents.

<sup>&</sup>lt;sup>27</sup> www.acf.hhs.gov/programs/cse/pubs/2003/udc/nccsd\_udc\_best\_practices.html

### Appendix 6: Ranking of States/Territories' FY 2005 Collection Efforts

State/Territory         Cases in Arrears         Towards Arrears         Paying Towards           1         PENNSYLVANIA         480,731         353,349         Paying Towards           2         NEW HAMPSHIRE         29,867         21,495         21,495           3         VERMONT         19,368         13,754         40           4         NORTH DAKOTA         27,831         19,395         50           5         SOUTH DAKOTA         29,450         20,473         40           6         WYOMING         28,332         19,199         48,175           7         UTAH         71,293         48,175         44,175           8         ALASKA         40,904         27,594         44,170           9         FLORIDA         516,731         344,709         44,170           10         OHIO         619,689         412,345         44,170           11         WASHINGTON         304,953         201,604         44,170           12         MINNESOTA         194,775         128,706         44           13         IOWA         145,748         95,750         44           14         COLORADO         129,120         84,770         464	
I         PENNSYLVANIA         480,731         353,349           2         NEW HAMPSHIRE         29,867         21,495           3         VERMONT         19,368         13,754           4         NORTH DAKOTA         27,831         19,395           5         SOUTH DAKOTA         29,450         20,473           6         WYOMING         28,332         19,199           7         UTAH         71,293         48,175           8         ALASKA         40,904         27,594           9         FLORIDA         516,731         344,709           10         OHIO         619,689         412,345           11         WASHINGTON         304,953         201,604           12         MINNESOTA         194,775         128,706           13         IOWA         145,748         95,750           14         COLORADO         129,120         84,770           15         TEXAS         745,820         486,484           16         NEBRASKA         72,651         47,195           17         WISCONSIN         255,060         163,732           18         MONTANA         33,395         21,419	ds Arrears
2         NEW HAMPSHIRE         29,867         21,495           3         VERMONT         19,368         13,754           4         NORTH DAKOTA         27,831         19,395           5         SOUTH DAKOTA         29,450         20,473           6         WYOMING         28,332         19,199           7         UTAH         71,293         48,175           8         ALASKA         40,904         27,594           9         FLORIDA         516,731         344,709           10         OHIO         619,689         412,345           11         WASHINGTON         304,953         201,604           12         MINNESOTA         194,775         128,706           13         IOWA         145,748         95,750           14         COLORADO         129,120         84,770           15         TEXAS         745,820         486,484           16         NEBRASKA         72,651         47,195           17         WISCONSIN         255,060         163,732           18         MONTANA         33,395         21,419           19         MARYLAND         192,021         122,745 <t< th=""><th>73.50%</th></t<>	73.50%
3         VERMONT         19,368         13,754           4         NORTH DAKOTA         27,831         19,395           5         SOUTH DAKOTA         29,450         20,473           6         WYOMING         28,332         19,199           7         UTAH         71,293         48,175           8         ALASKA         40,904         27,594           9         FLORIDA         516,731         344,709           10         OHIO         619,689         412,345           11         WASHINGTON         304,953         201,604           12         MINNESOTA         194,775         128,706           13         IOWA         145,748         95,750           14         COLORADO         129,120         84,770           15         TEXAS         745,820         486,484           16         NEBRASKA         72,651         47,195           17         WISCONSIN         255,060         163,732           18         MONTANA         33,395         21,419           19         MARYLAND         192,021         122,745           20         DELAWARE         36,835         23,467	71.97%
4         NORTH DAKOTA         27,831         19,395           5         SOUTH DAKOTA         29,450         20,473           6         WYOMING         28,332         19,199           7         UTAH         71,293         48,175           8         ALASKA         40,904         27,594           9         FLORIDA         516,731         344,709           10         OHIO         619,689         412,345           11         WASHINGTON         304,953         201,604           12         MINNESOTA         194,775         128,706           13         IOWA         145,748         95,750           14         COLORADO         129,120         84,770           15         TEXAS         745,820         486,484           16         NEBRASKA         72,651         47,195           17         WISCONSIN         255,060         163,732           18         MONTANA         33,395         21,419           19         MARYLAND         192,021         122,745           20         DELAWARE         36,835         23,467           21         NEW JERSEY         281,745         178,061	71.01%
5         SOUTH DAKOTA         29,450         20,473           6         WYOMING         28,332         19,199           7         UTAH         71,293         48,175           8         ALASKA         40,904         27,594           9         FLORIDA         516,731         344,709           10         OHIO         619,689         412,345           11         WASHINGTON         304,953         201,604           12         MINNESOTA         194,775         128,706           13         IOWA         145,748         95,750           14         COLORADO         129,120         84,770           15         TEXAS         745,820         486,484           16         NEBRASKA         72,551         47,195           17         WISCONSIN         255,060         163,732           18         MONTANA         33,395         21,419           19         MARYLAND         192,021         122,745           20         DELAWARE         36,835         23,467           21         NEW JERSEY         281,745         178,061           22         WEST VIRGINIA         89,887         56,524	69.69%
6         WYOMING         28,332         19,199           7         UTAH         71,293         48,175           8         ALASKA         40,904         27,594           9         FLORIDA         516,731         344,709           10         OHIO         619,689         412,345           11         WASHINGTON         304,953         201,604           12         MINNESOTA         194,775         128,706           13         IOWA         145,748         95,750           14         COLORADO         129,120         84,770           15         TEXAS         745,820         486,484           16         NEBRASKA         72,651         47,195           17         WISCONSIN         255,060         163,732           18         MONTANA         33,395         21,419           19         MARYLAND         192,021         122,745           20         DELAWARE         36,835         23,467           21         NEW JERSEY         281,745         178,061           22         WEST VIRGINIA         89,887         56,524           23         KANSAS         95,509         59,781 <tr< td=""><td>69.52%</td></tr<>	69.52%
7         UTAH         71.293         48,175           8         ALASKA         40,904         27,594           9         FLORIDA         516,731         344,709           10         OHIO         619,689         412,345           11         WASHINGTON         304,953         201,604           12         MINNESOTA         194,775         128,706           13         IOWA         145,748         95,750           14         COLORADO         129,120         84,770           15         TEXAS         745,820         486,484           16         NEBRASKA         72,651         47,195           17         WISCONSIN         255,060         163,732           18         MONTANA         33,395         21,419           19         MARYLAND         192,021         122,745           20         DELAWARE         36,835         23,467           21         NEW JERSEY         281,745         178,061           22         WEST VIRGINIA         89,887         56,524           23         KANSAS         95,509         59,781           24         NORTH CAROLINA         321,723         199,975 <td>67.76%</td>	67.76%
8         ALASKA         40,904         27,594           9         FLORIDA         516,731         344,709           10         OHIO         619,689         412,345           11         WASHINGTON         304,953         201,604           12         MINNESOTA         194,775         128,706           13         IOWA         145,748         95,750           14         COLORADO         129,120         84,770           15         TEXAS         745,820         486,484           16         NEBRASKA         72,651         47,195           17         WISCONSIN         255,060         163,732           18         MONTANA         33,395         21,419           19         MARYLAND         192,021         122,745           20         DELAWARE         36,835         23,467           21         NEW JERSEY         281,745         178,061           22         WEST VIRGINIA         89,887         56,524           23         KANSAS         95,509         59,781           24         NORTH CAROLINA         321,723         199,975           25         NEW MEXICO         37,320         22,885	67.57%
9         FLORIDA         516,731         344,709           10         OHIO         619,689         412,345           11         WASHINGTON         304,953         201,604           12         MINNESOTA         194,775         128,706           13         IOWA         145,748         95,750           14         COLORADO         129,120         84,770           15         TEXAS         745,820         486,484           16         NEBRASKA         72,651         47,195           17         WISCONSIN         255,060         163,732           18         MONTANA         33,395         21,419           19         MARYLAND         192,021         122,745           20         DELAWARE         36,835         23,467           21         NEW JERSEY         281,745         178,061           22         WEST VIRGINIA         89,887         56,524           23         KANSAS         95,509         59,781           24         NORTH CAROLINA         321,723         199,975           25         NEW MEXICO         37,320         22,885           26         ARKANSAS         105,387         64,144 </td <td>67.46%</td>	67.46%
10         OHIO         619,689         412,345           11         WASHINGTON         304,953         201,604           12         MINNESOTA         194,775         128,706           13         IOWA         145,748         95,750           14         COLORADO         129,120         84,770           15         TEXAS         745,820         486,484           16         NEBRASKA         72,651         47,195           17         WISCONSIN         255,060         163,732           18         MONTANA         33,395         21,419           19         MARYLAND         192,021         122,745           20         DELAWARE         36,835         23,467           21         NEW JERSEY         281,745         178,061           22         WEST VIRGINIA         89,887         56,524           23         KANSAS         95,509         59,781           24         NORTH CAROLINA         321,723         199,975           25         NEW MEXICO         37,320         22,885           26         ARKANSAS         105,387         64,144	66.71%
11       WASHINGTON       304,953       201,604         12       MINNESOTA       194,775       128,706         13       IOWA       145,748       95,750         14       COLORADO       129,120       84,770         15       TEXAS       745,820       486,484         16       NEBRASKA       72,651       47,195         17       WISCONSIN       255,060       163,732         18       MONTANA       33,395       21,419         19       MARYLAND       192,021       122,745         20       DELAWARE       36,835       23,467         21       NEW JERSEY       281,745       178,061         22       WEST VIRGINIA       89,887       56,524         23       KANSAS       95,509       59,781         24       NORTH CAROLINA       321,723       199,975         25       NEW MEXICO       37,320       22,885         26       ARKANSAS       105,387       64,144	66.54%
12       MINNESOTA       194,775       128,706         13       IOWA       145,748       95,750         14       COLORADO       129,120       84,770         15       TEXAS       745,820       486,484         16       NEBRASKA       72,651       47,195         17       WISCONSIN       255,060       163,732         18       MONTANA       33,395       21,419         19       MARYLAND       192,021       122,745         20       DELAWARE       36,835       23,467         21       NEW JERSEY       281,745       178,061         22       WEST VIRGINIA       89,887       56,524         23       KANSAS       95,509       59,781         24       NORTH CAROLINA       321,723       199,975         25       NEW MEXICO       37,320       22,885         26       ARKANSAS       105,387       64,144	66.11%
13         IOWA         145,748         95,750           14         COLORADO         129,120         84,770           15         TEXAS         745,820         486,484           16         NEBRASKA         72,651         47,195           17         WISCONSIN         255,060         163,732           18         MONTANA         33,395         21,419           19         MARYLAND         192,021         122,745           20         DELAWARE         36,835         23,467           21         NEW JERSEY         281,745         178,061           22         WEST VIRGINIA         89,887         56,524           23         KANSAS         95,509         59,781           24         NORTH CAROLINA         321,723         199,975           25         NEW MEXICO         37,320         22,885           26         ARKANSAS         105,387         64,144	66.08%
15       TEXAS       745,820       486,484         16       NEBRASKA       72,651       47,195         17       WISCONSIN       255,060       163,732         18       MONTANA       33,395       21,419         19       MARYLAND       192,021       122,745         20       DELAWARE       36,835       23,467         21       NEW JERSEY       281,745       178,061         22       WEST VIRGINIA       89,887       56,524         23       KANSAS       95,509       59,781         24       NORTH CAROLINA       321,723       199,975         25       NEW MEXICO       37,320       22,885         26       ARKANSAS       105,387       64,144	65.70%
15       TEXAS       745,820       486,484         16       NEBRASKA       72,651       47,195         17       WISCONSIN       255,060       163,732         18       MONTANA       33,395       21,419         19       MARYLAND       192,021       122,745         20       DELAWARE       36,835       23,467         21       NEW JERSEY       281,745       178,061         22       WEST VIRGINIA       89,887       56,524         23       KANSAS       95,509       59,781         24       NORTH CAROLINA       321,723       199,975         25       NEW MEXICO       37,320       22,885         26       ARKANSAS       105,387       64,144	65.65%
17         WISCONSIN         255,060         163,732           18         MONTANA         33,395         21,419           19         MARYLAND         192,021         122,745           20         DELAWARE         36,835         23,467           21         NEW JERSEY         281,745         178,061           22         WEST VIRGINIA         89,887         56,524           23         KANSAS         95,509         59,781           24         NORTH CAROLINA         321,723         199,975           25         NEW MEXICO         37,320         22,885           26         ARKANSAS         105,387         64,144	65.23%
18         MONTANA         33,395         21,419           19         MARYLAND         192,021         122,745           20         DELAWARE         36,835         23,467           21         NEW JERSEY         281,745         178,061           22         WEST VIRGINIA         89,887         56,524           23         KANSAS         95,509         59,781           24         NORTH CAROLINA         321,723         199,975           25         NEW MEXICO         37,320         22,885           26         ARKANSAS         105,387         64,144	64.96%
18         MONTANA         33,395         21,419           19         MARYLAND         192,021         122,745           20         DELAWARE         36,835         23,467           21         NEW JERSEY         281,745         178,061           22         WEST VIRGINIA         89,887         56,524           23         KANSAS         95,509         59,781           24         NORTH CAROLINA         321,723         199,975           25         NEW MEXICO         37,320         22,885           26         ARKANSAS         105,387         64,144	64.19%
19         MARYLAND         192,021         122,745           20         DELAWARE         36,835         23,467           21         NEW JERSEY         281,745         178,061           22         WEST VIRGINIA         89,887         56,524           23         KANSAS         95,509         59,781           24         NORTH CAROLINA         321,723         199,975           25         NEW MEXICO         37,320         22,885           26         ARKANSAS         105,387         64,144	64.14%
21         NEW JERSEY         281,745         178,061           22         WEST VIRGINIA         89,887         56,524           23         KANSAS         95,509         59,781           24         NORTH CAROLINA         321,723         199,975           25         NEW MEXICO         37,320         22,885           26         ARKANSAS         105,387         64,144	63.92%
22         WEST VIRGINIA         89,887         56,524           23         KANSAS         95,509         59,781           24         NORTH CAROLINA         321,723         199,975           25         NEW MEXICO         37,320         22,885           26         ARKANSAS         105,387         64,144	63.71%
23         KANSAS         95,509         59,781           24         NORTH CAROLINA         321,723         199,975           25         NEW MEXICO         37,320         22,885           26         ARKANSAS         105,387         64,144	63.20%
23         KANSAS         95,509         59,781           24         NORTH CAROLINA         321,723         199,975           25         NEW MEXICO         37,320         22,885           26         ARKANSAS         105,387         64,144	62.88%
25         NEW MEXICO         37,320         22,885           26         ARKANSAS         105,387         64,144	62.59%
25         NEW MEXICO         37,320         22,885           26         ARKANSAS         105,387         64,144	62.16%
26 ARKANSAS 105,387 64,144	61.32%
	60.87%
27 OREGON 154,526 93,835	60.72%
28 MISSISSIPPI 147,248 89,026	60.46%
29 TENNESSEE 222,893 133,840	60.05%
30 GEORGIA 346,008 204,699	59.16%
31 NEW YORK 602,049 355,305	59.02%
32 RHODE ISLAND 28,878 16,757	58.03%
33 INDIANA 241,719 140,222	58.01%
34 MASSACHUSETTS 163,567 94,639	57.86%
35 VIRGINIA 295,332 170,577	57.76%
36 LOUISIANA 174,831 100,766	57.64%
37 CALIFORNIA 1,173,994 657,731	56.03%
38 CONNECTICUT 133,623 74,178	55.51%
39 OKLAHOMA 126,085 69,572	55.18%
40 IDAHO 71,913 39,311	54.66%
41 SOUTH CAROLINA 159,341 85,725	53.80%
42 KENTUCKY 220,592 117,876	53.44%
43 MICHIGAN 606,441 322,525	53.18%
44 MAINE 53,455 28,308	52.96%
45 PUERTO RICO 140,879 74,038	52.55%
46 MISSOURI 270,381 140,870	52.10%
47 ARIZONA 156,351 80,316	51.37%
48 GUAM 5,873 2,956	50.33%
49 ALABAMA 180,560 90,209	49.96%
50 NEVADA 75,150 37,274	49.60%
51 VIRGIN ISLANDS 5,879 2,809	47.78%
52 ILLINOIS 308,529 141,657	45.91%
53 DIST. OF COL. 31,759 13,872	43.68%
54 HAWAII 53,365 22,074	41.36%

Source: www.acf.dhhs.gov

## Appendix 7: OPA Report No. 03-09 Executive Summary

EXECUTIVE SUMMARY       OPA Report No. 03-09       November 2003         Office of the Attorney General       Child Support Enforcement Program       October 1, 2000 through March 31, 2003         In January 2003, the Office of the Public Auditor (OPA) initiated a performance audit       Description       Description
Child Support Enforcement Program October 1, 2000 through March 31, 2003 In January 2003, the Office of the Public Auditor (OPA) initiated a performance audi
into the activities of the Child Support Enforcement Division (CSED) of the Office of the Attorney General (OAG) in response to a request for an audit by the Attorney General.
The OAG is tasked to operate the Child Support Enforcement Program, which involves the delivery of child support from non-custodial parents to custodial parents. As part of this responsibility, the OAG is required by federal law to establish a State Disbursement Unit (SDU) and an automated computer system. The SDU is the functional body that collects and disburses support payments under court orders.
In compliance with these requirements, the OAG contracted with Guam and its predecessor Andersen Consulting from 1994 to 2004 to establish the Absent Parent Automated System Information (APASI). In October 2001, the OAG also contracted <b>Discussion</b> I to operate the SDU.
The major findings pertaining to these matters are as follows:
<ul> <li>The majority of the contracts for Child Support Enforcement projects were procured without competition and the contracts were extended without assessing performance in previous contracts. Total contractual cost through 2004 for both APASI and the SDU is expected to be \$14.4 million of which \$11,386,159 has been paid as of June 2003. The Federal Office of Child Support Enforcement did approve the sole source procurement based on the rationale of the previous attorney general, who now works for the APASI project still has not me the federal certification requirement. This resulted in a reduction of \$292,921 or source of the source procurement.</li> </ul>
the Child Support Enforcement Grant for FY 2001 and 2002. Failure to meet the revised federal certification deadline on December 2003 may result in furthe grant reduction of \$431,604.
<ul> <li>Internal controls dealing with monitoring, separation of duties, and reconciliation of accounts were insufficient or lacking:         <ul> <li>As of August 2003 there was a total of \$5.4 million in the Child Suppor Trust Account balance, yet to be disbursed. It is composed of \$2.9 millior in undistributed child support collections (UDC), \$368,000 in unknown collections, and \$2.1 million in unreconciled balances.</li> <li>Mathematical Support controlled supervision and monitoring and performed duties beyond their authority.</li> <li>Mathematical Support welfare reimbursements without proper documentation and authorization, then later overrode the APASI to disburse \$2.5 million or welfare reimbursements without documented authorization.</li> </ul> </li> </ul>

#### Appendix 7, cont'd: OPA Report No. 03-09 Executive Summary

s duties for both APASI and SDU projects were allowed to 0 overlap, which violated internal control principles of separation of duties. o The Attorney General acknowledged that the Child Support Enforcement s programming and SDU functions, but is Division monitors prevented from detecting any misconduct due to lack of competent staff and the fact that programmers and SDU are located in the same office. Another child support bank account with \$207,000 as of June 2003 has been dormant since 1995. The CSED relocated to a new office, which cost nearly \$2,830 more per month than the prior lease. An additional \$344,871 in renovation and start up costs were also incurred. was also allowed to establish their office within this office at no cost to ( Some of our recommendations include: The CSED coordinate with the SDU to identify and determine the source of the \$5.4 million in unreconciled, unknown, and undistributed amounts in the trust account. The OAG initiate Request for Proposals (RFP) for competitive procurement of APASI development/maintenance and SDU services in FY 2004 when the terminate. The RFPs should prohibit both functions contracts with from being awarded to the same vendor. In the interim, we recommend the OAG monitor and ensure that the operations of C programming unit are strictly separated from the operations of the SDU. The CSED revise and update its policies and procedures to include control procedures, and in particular, address the resolution of undistributed collections. The OAG assign a project manager capable of understanding and managing the APASI and SDU projects, as well as conducting appropriate reviews to confirm the reasonableness of deliverables, deadlines, and costs. • The OAG obtain collections report, daily deposit detail reports, and other operational reports from the SDU to facilitate proper SDU and UDC monitoring and reconciliation. The Director of Administration in consultation with the Attorney General, close the dormant child support bank account and transfer the balance to the General Fund, subsequent to a proper reconciliation. The Department of Public Health and Social Services direct its efforts to resolve the problems associated with the AGUPA system involving the child support welfare program to facilitate the monitoring of welfare reimbursements disbursed by the SDU. The Attorney General generally concurred with our findings and recommendations. Assint Doris Flores Brooks, CPA, CGFM **Public Auditor** 

### Appendix 8: Status of OPA Report No. 06-18 Recommendations

Finding/ Recommendation Reference	Status	Action Required
1	concurs; additional	DOA to provide the target date and the titl of the official(s) responsible for coordinating DOA and OAG's efforts t reconcile the accounts.
	•	OAG to indicate whether or not they concu with the recommendation.
2		OAG to indicate whether or not they concu with the recommendation.
3		OAG to indicate whether or not they concu with the recommendation.
4		OAG to indicate whether or not they concu with the recommendation.
5		OAG to indicate whether or not they concu with the recommendation.
6	whether they concur or disagree with the recommendation.	OAG to indicate whether or not they concu with the recommendation.
7		OAG to indicate whether or not they concu with the recommendation.
8	concurs; additional	DOA to provide the target date and the tit of the official(s) responsible for performin the timely reconciliation of the chil support account bank statements.

#### Appendix 9: Department of Administration's Management Response

**Department of Administration** (DIPATTAMENTON ATMENESTRASION) DIRECTOR'S OFFICE (UFISINAN DIREKTOT) Post Office Box 884 Hagatña Guam 96932 Felix P. Camacho Lourdes M. Perez Tel: (671) 475-1169/1115 Fax: (671) 472-8483 Governor Director Kaleo S. Moylan Website Address: www.admin.gov.gu/doa/ Joseph C. Manibusan Lieutenant Governor Deputy Director December 19, 2006 Ms. Doris Flores Brooks, CPA, CGFM OFFICE OF THE PUBLIC AUDITOR Public Auditor GOVERNMENT OF GUAM Office of the Public Auditor SUITE 401, PACIFIC DAILY NEWS BLDG. Suite 401, Pacific News Building 238 ARCHBISHOP FLORES STREET 238 Archbishop Flores Street HAGATNA, GUAM 96910 Hagatna, Guam 96910 RECEIVED Dear Ms. Brooks: Hafa Adai! We have reviewed and concur with your recommendations on the Performance Audit of the Office of the Attorney General's Child Support Enforcement Program to determine whether resources should be allotted to conduct reconciliation of prior year differences or agree on an appropriate amount to be written-off as of September 2006 and to perform timely bank reconciliation. We would like to express our sincere appreciation for such an extensive report provided by your office. This would certainly assist the Division of Accounts in reducing their scope of work, therefore becoming more efficient. Once again, thank you for your continued support. Si Yu'os Ma'ase! Sincerely, LOURDES M. PEREZ Director of Administration

#### Appendix 10: Page 1 of 9 Office of the Attorney General's Management Response

Douglas B. Moylan Barbara P. Cepeda Attorney General Deputy & IV-D Director, Child Support Enforcement Division Office of the Attorney General December 22, 2006 RECEIVED Doris Flores Brooks, CPA, CGFM 22106 4:35 PM DATE:\_ Public Auditor Office of the Public Auditor OFFICE OF THE PUBLIC AUDITOR Suite 401, Pacific News Building GOVERNMENT OF GUAM 238 Archbishop Flores St. SUITE 401, PACIFIC DAILY NEWS BLDG. Hagatna, Guam 96910 238 ARCHBISHOP FLORES STREET HAGATNA, GUAM 96910 Dear Ms. Brooks: The Office of the Attorney General, Child Support Enforcement Division hereby submits its responses to the "Follow-Up Review of the Office of the Attorney General's Child Support Enforcement Program Report No. 06-\_\_\_, December 2006". Sincerely, BARBARA P. CEPEDA **Deputy Attorney General/IV-D Director** The Justice Building • 287 West O'Brien Drive Hagåtña, GU 96910 • USA Telephone No. (671) 475-3324 • Facsimile No. (671) 475-3203 or 477-2159 www.guamattorneygeneral.com · guamattorneygeneral@hotmail.com

# Appendix 10, cont'd.:Page 2 of 9Office of the Attorney General's Management Response

	F Office of the Attorney G	General, Child Support Enforcement <i>Responses</i> to the 'ollow-Up Review of the eneral's Child Support Enforcement t No. 06, December 2006	
	OPA Follow-Up Review April 1, 2003 – June 30, 2006	OAG-CSED Response	CSED Comments and/or Recommendation
1	Increased Undistributed Collections	Guam CSED does not agree with OPA's finding of Increased Undistributed Collections of \$6.5M. Rather, Guam CSED's undistributed collections have <i>decreased</i> from \$5.5M in FY 2003 to \$2.5M in FY 2005, which means an increased number of children are receiving their entitlement. Provided for your review are supporting financial documentation consisting of OCSE 34A, Report of Collections for this period. Undistributed collections include monies that are pending distribution (collections being held for up to 6 months that were offset from refunds from joint Federal tax returns of Non-TANF families, collections received and held for future support, collections held pending resolutions of a legal dispute and any timely appeal), and monies that are unresolved (unidentified collections with inaccurate or missing information).	CSED disagrees with this finding.
2	Lack of Aggressive Collection Efforts and Lack of Monitoring Arrearages.	Guam CSED does not agree with the findings regarding lack of aggressive collection efforts. In addition to the Kids First Card Program, the CSED also published a delinquency and unlocatable list quarterly since December 2005, and implemented an Amnesty Program as well as a Passport Program. Other factors contribute to Guam's high incidence of uncollected arrears of \$94.8M, namely, of the 54 states and territories, Guam has one of the highest numbers of unemployed noncustodial parents. So unemployment plays a big role in Guam's arrears. Also, of the 54 states and territories, Guam has the highest number of	CSED disagrees with this finding.

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		noncustodial parents who live below the poverty level. So the high incidence of indigent noncustodial parents contribute to Guam's high arrears balance. And last but not least, Guam's law which allows custodial parents to collect back child support to a time prior to when a complaint is filed contributes to Guam's huge uncollected arrears balance. Other states make child support effective only when a complaint is filed and not back to a prior date. Guam CSED does not agree with the findings because monthly billings are being are to time. CSED has also recently hired	
		sent on time. CSED has also recently hired an Accountant. In fact, CSED has increased its collections as identified in our OCSE Annual Data Report (OCSE 157), Section F, Collections Due and Distributed.	
·		CSED does agree with the findings regarding the national average of cases per full-time employees pertaining to Guam. However, care must be taken to ensure that all the states and territories are using the same method of computation. For example, some states count ALL employees, while other states count only employees who work with files.	t
	3 Undistributed Collections Not Reconciled.	Guam CSED agrees in part with this finding. Guam CSED cancels and reissues checks, while DOA only cancels but do not reverse the checks that are issued and are not adjusting entries on their end. That is why CSED and DOA balance is not the same. As for the differences between the CSED APASI balance and the bank statements, the bank balance includes interest earned which is not reflected on APASI.	CSED agrees in part with this finding.
		CSED improvement efforts are taking place such as the recent hiring of an Accountant and establishing a day-to-day working relationship and more open communication with DOA.	
	4 Lack of Bank Reconciliation	Guam CSED disagrees with this finding because DOA is responsible for bank reconciliation. Guam CSED is currently up-to-date on reporting and sending Journal Vouchers to DOA.	CSED disagrees with this finding.

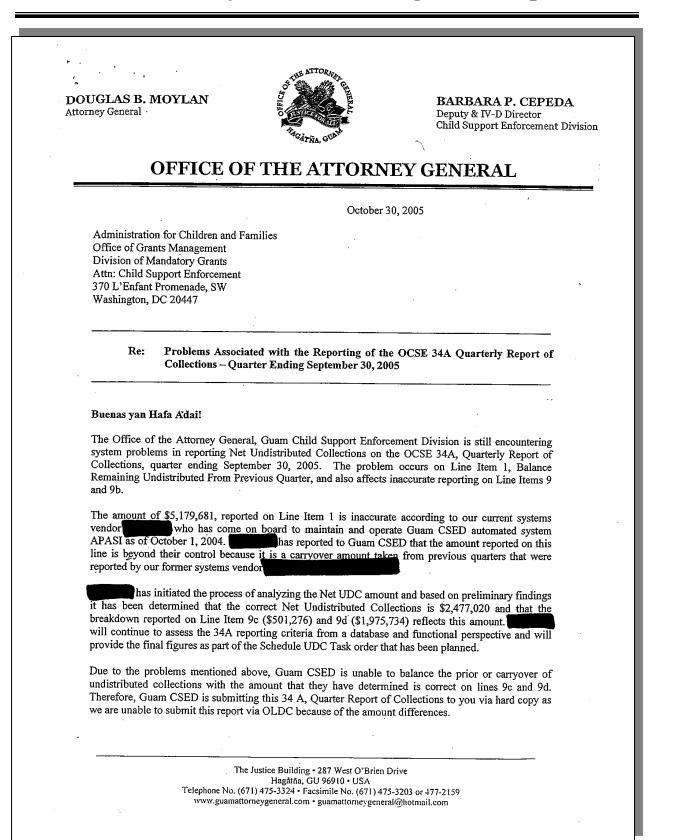
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	Since September 2006, Guam CSED turns in reports of Journal Vouchers to DOA twice a month on the $15^{th}$ and $30^{th}$ .	
5 No Supporting Documentation for Welfare Reimbursement.	CSED agrees with this finding in regards to no supporting documentation for the welfare assistance under TANF. CSED and our systems vendor document did not and were unable to produce the detail items supporting the TANF reimbursement in the checks	CSED agrees with this finding.
	disbursed to the Treasurer of Guam. Both our vendor and CSED are currently investigating this process and are hoping for a solution early in 2007.	
6 APASI Internal Control Deficiencies	Guam CSED disagrees with this finding. There is sufficient internal controls to prevent any fraud or manipulation. We have a segregation of duties established. Each payment we receive goes to four different people.	CSED disagrees with this finding.
	<ol> <li>Receiving and opening of the mail, copying checks and attaching copy to the attachments. (Clerk)</li> <li>Identify all information (name, CID#, Wage Date, Initiate Date &amp; Amount) then create a batch. (Accounting Tech)</li> <li>Posting of payments (Accounting Tech)</li> <li>Release by Supervisor (Verify all information posted are correct)</li> </ol>	
	Every afternoon, we make sure all postings are balanced to the checks and receipts that are received that day. We do not go home until we balance that day.	
	Daily transmittals of checks are done the next work day. Transmittals are forwarded to DOA with paper checks. Again, checks are balanced with the transmittals.	
•		

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·				
	7	Dormant Bank Account Remains	CSED agrees in part with this finding that	CSED agrees in
	,	Open.	the bank account should be closed. However, CSED disagrees that the balance should be transferred to the General Fund until the funding source can be identified.	part with this finding.
	8	Inappropriate Payees on Check Payments.	CSED disagrees with this finding. There are sufficient reminders to noncustodial parents and employers that all payments are to be made to the Treasurer of Guam. In each child support case, all Findings and Orders and Order/Notice to Withhold Income which are served upon noncustodial parents and employers state that checks are to be made payable to the "Treasurer of Guam".	CSED disagrees with this finding.
			In addition, the monthly statements that are mailed to noncustodial parents and employers state that all payments should be made payable to the "Treasurer of Guam".	

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#### Appendix 10, cont'd: Page 7 of 9 Office of the Attorney General's Management Response

Page 2 Problems Associated with the Reporting of the OCSE 34A Quarterly Report of Collections Quarter Re: Ending September 30, 2005 in defining the task order for the Schedule UDC report Guam CSED continues to work with and as part of the overall effort, we will be providing a reconciliation amount that should be the correct balance for the 34A undistributed amount. Sincerely, BARBARA P. CEPEDA **IV-D** Director Attachment Sharon Fujii, Regional Hub Director cc: JP Soden, Program Specialist Steve Kawamura, Financial Operations Specialist The Justice Building • 287 West O'Brien Drive Hagatña, GU 96910 • USA Telephone No. (671) 475-3324 • Facsimile No. (671) 475-3203 or 477-2159 www.guamattorneygeneral.com • guamattorneygeneral@hotmail.com

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OFFICE of Child Sup	F HEALTH AND HUMA	N SERVICES	i				OMB App
,							Control No.0970- Expires: 06/30/
		CHI	LD SUPPORT UARTERLY R	ENFORCEME EPORT OF CO	ENT PROGRAM		
STATE: Guam			er Ended:				
Martinet and American Property and				30/2005	Mark E Initial F	lox Report [X] Revised R	Poort [ ]
SECTIONATAVAL	ABLE CONSECTIONS	all desired a second		and the second second	Contraction of the second second	Salar an or an	
2 Collections Remain	ning Undistributed at En	id of Last Qua	arter (Carried fro	m Line 9b of pre	vious Form OCSE		\$E 170
			·····	• • • • • • • • • • • • • •			\$5,179
	om Offset of ederal Tax Refund	\$59,4	-1 -1	m IV-D and No	n-IV-D \$1,5	98,096	\$2,410 K
2b. Fr	om Offset of	\$169,9	934 2f. Fro	ome Withholding			
	ate Tax Refund			er States	\$3	25,403	
Ur	om Offset of employment Comp		\$0 2g. Fro		\$2	65,556	
2d. Th	rough Administra-	n	\$0	er Sources	·····	]	
	e Enforcement						
4. Collections E	creasing and (Decreasi arded To Non-IV-D Ca	ing) Adjustme	nts	• • • • • • • • • • • • • • •			
4. Conscions Forwa	Sector and the sector of the s				<u></u>		\$127,
	(A) Climent (C) IV-A Assistance (V-T	Current	C) Former	(D))Former -	(E) Medicald	Friday Otherson	G) Total +
5. Collect sent to Other States	\$2,408	\$0	\$11,090	IVial WSSIStance \$(	Never Assistanc	e Never Assistance	
6. Collections Availa	ble fee District II				÷	0 \$112,634	\$126,
			•••••	····			\$7,344,7
7a. Dist As Assist	BUTED/UNDISTRIBU	<b>TED</b> COLLE	CTIONS	Sec. 194 194			
Reimburse	\$252,818	\$0	\$58,175	\$0	1.	Restored Street	\$310,9
7b. Dist As Med	\$601	\$0	\$895		Set Street Street		
Support 7c. Dist To			4033	\$0	\$0	\$6,886	\$8,3
Family or FC	\$11,573	\$0	\$473,038	\$0	\$0	\$1,416,984	\$1,901,5
8. Total Collect	\$264,992	\$0	\$532,108	\$0			
Distributed					\$0	\$1,423,870	\$2,220,9
9. Gross Undistributed Co	ted Collections	• • • • • • • • • • • •	• • • • • • • • • • • • • • •				\$5,123,7
9b. Net Undistributed	llections Determined Ur	idistributable	and Abandoned	•••••••••••	• • • • • • • • • • • • • • • • • •		
>> 9c Net Undistribu	ted Collections Pending	Distribution	••••••	• • • • • • • • • • • • • • • •	•••••••••••••	•••••	\$5,123,7
90 Net Undistribu	ted Collections Unresol	ved		• • • • • • • • • • • • • • • •		•••••	\$501,2
SECTIONIC FEDER-	SHARE/ INCENTLY	PAYMENT	FEESMAN				\$1,975,73
10a. Fed.Share of		\$0			March States and States		and the second second
IV-E Collect.				\$0			S
	\$189,614	19 ( A	\$43,631				
10b. Fed.Share of IV-A Collect.	ive Paymente	en seure de la seconda de la			CHARLES TO A TO		\$233,24
IV-A Collect.	····· · • • • • • • • • • • • • • • • •	• • • • • • • • • • • • •	•••••	•••••	• • • • • • • • • • • • • • • • • •		\$50,48
IV-A Collect. 11. Estimated Incent	Adjustment		••••••••••••	• • • • • • • • • • • • • • • •	••••••••••••••	•••••••	\$182,76
IV-A Collect. 11. Estimated Incent 12. Quarterly Grant	Adjustment		* * * * * * * * * * * * *	· · · · · · · · · · · · · · · · · · ·	·····	<u></u>	. \$
IV-A Collect. 11. Estimated Incent 12. Quarterly Grant / 13. Fees Retained B	y Other States						
IV-A Collect. 11. Estimated Inceni 12. Quarterly Grant / 13. Fees Retained B This certifies that the Signature IV-D Directo	y Other States	accurate an	d true to the be	st of my knowl	edge and belief.	· · · · · · · · · · · · · · · · · · ·	
IV-A Collect. 11. Estimated Inceni 12. Quarterly Grant / 13. Fees Retained B This certifies that the Signatche IV-D Directo MuCLE	y Other States Information on this is			st of my knowl Signature Appre	edge and belief. oving State Officia	1	
IV-A Collect. 11. Estimated Incent 12. Quarterly Grant J 13. Fees Retained B This certifies that the Signature IV-D Director MICON C Barbara P. C	y Other States information on this is Belle epeda Date	accurate an 10/28/0		Signature Appre	edge and belief. oving State Officia B. Moylan		8/05
IV-A Collect. 11. Estimated Inceni 12. Quarterly Grant / 13. Fees Retained B This certifies that the Signatche IV-D Directo MuCLE	y Other States Information on this is peda Date ancy			Signature Appre	oving State Officia B. Moylan	Date 10/2	8/05

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### Appendix 10, cont'd: **Office of the Attorney General's Management Response**

с ,	U.S. DEPARTMENT O Office of Child Suppo	F HEALTH and HUMAN SERVICES rt Enforcement		OMB APPROVED. Control No. 0970-0258
		ITEMIZED UNDIST	NFORCEMENT PROGRAM RIBUTED COLLECTIONS Form OCSE-34A)	Expires: 09/30/2007
	State: GUAM	Quarter Ended: 9/30/2005	Mark Box: Initial Repo	ort X Revised Report
	SECTION A UND	STRIBUTED COLLECTIONS B	CATEGORY	
	1 Undistributed C The amount shown	Collections Pending Distribution In Item 1 must equal the sum of the amou	n (from Line 9c, Form OCSE	-34A.) \$501,276
		ceived Within The Past Two Busines		
		om Tax Offsets Being Held for Up To		
•		ceived and Being Held for Future Su		
		ng Held Pending the Resolution of L		
	6 Collections Bei	ng Held Pending Transfer to Other S	tate or Federal Agency	\$0
	7 Undistributed Co The amount shown in	ollections Unresolved (from Lin Item 7 must equal the sum of the amoun	ne 9d, Form OCSE-34A.) ts reported in Items 8 through 12. Att	\$1,975,734 ach any explanatory comments.
	8 Unidentified Co	llections		\$1,596,131
		ng Held Pending the Location of the (		
	1	oursed but Uncashed and Stale-Date		······································
		a Inaccurate or Missing Information		
		s Remaining Undistributed		\$350,329
	SECTION B: UNDIS	TRIBUTED COLLECTIONS BY	AGE	
	13 Net Undistributed The amount shown in Ite	d Collections (from Line 9b, Fo em 13 must equal the sum of the amounts	rm OCSE-34A) reported in items 14 through 20. Att	ach any explanatory comments.
		aining Undistributed Up to 2 Busines		
		aining Undistributed More Than 2 Da		
į		aining Undistributed More Than 30 D		
		aining Undistributed More Than 6 Mo		
		aining Undistributed More Than 1 Ye		
		ining Undistributed More Than 3 Ye		
L	20 Concourts Rema	ining Undistributed More Than 5 Ye	ars	\$1,264,233

SCHEDULE UDC (09-30-2005)

