

J

Melissa Uncangco

From: clema@unionfenosa.es
Sent: Monday, September 14, 2009 8:24 PM
To: Melissa Uncangco
Cc: DANNY.GUERRERO@YAHOO.COM
Subject: Re: FW: Bid Status, Re-Bid Multi-Step Bid No.: GPA-013-07, PMC for the Guam Power Authority Cabras 1&2 Power Plant
Attachments: DOC (401).PDF

Dear Melissa,

I'm confirming the reception of the attached Letter.

Thank you
BR

Clarice Lema
Business Development
O&M Energy - Union Fenosa Generacion
Paseo del Club Deportivo 1, Edificio 5, P. E. La Finca
28223 Pozuelo de Alarcón, Madrid, Spain
Switchboard: +34 912 103 900; Direct: +34 912 577 263
Fax: +34 912 103 901
e-mail: clema@unionfenosa.es; URL: <http://www.unionfenosa.es>

"Melissa Uncangco"
<muncangco@guampowerauthority.com>

14/09/2009 05:50

Para <clema@unionfenosa.es>, <DANNY.GUERRERO@YAHOO.COM>
cc
Asunto FW: Bid Status, Re-Bid Multi-Step Bid No.: GPA-013-07, PMC for the Guam Power Authority Cabras 1&2 Power Plant

Good Afternoon Clarice & Danny,

Kindly acknowledge receipt of attached Bid Status Letter.

Regards,

Melissa C. Uncangco
Buyer II
Procurement Division

9/15/2009

Melissa Uncangco

From: Melissa Uncangco [muncangco@guampowerauthority.com]
Sent: Monday, September 14, 2009 12:25 PM
To: 'clema@unionfenosa.es'
Cc: 'DANNY.GUERRERO@YAHOO.COM'
Subject: FW: Bid Status, Re-Bid Multi-Step Bid No.: GPA-013-07, PMC for the Guam Power Authority Cabras 1&2 Power Plant
Attachments: DOC (401).PDF

Good Afternoon Clarice,

I was wondering if you would kindly acknowledge receipt of attached Bid Status Letter.

Regards,

Melissa C. Uncangco
Buyer II
Procurement Division

From: Melissa Uncangco [mailto:muncangco@guampowerauthority.com]
Sent: Thursday, September 10, 2009 2:48 PM
To: 'clema@unionfenosa.es'
Cc: 'DANNY.GUERRERO@YAHOO.COM'
Subject: Bid Status, Re-Bid Multi-Step Bid No.: GPA-013-07, PMC for the Guam Power Authority Cabras 1&2 Power Plant
Importance: High

Good Afternoon Clarice,

Kindly acknowledge receipt of attached Bid Status Letter relative to subject bid invitation.

Regards,

Melissa C. Uncangco
Buuyer II
Procurement Division

Melissa Uncangco

From: Melissa Uncangco [muncangco@guampowerauthority.com]
Sent: Monday, September 14, 2009 1:47 PM
To: 'clema@unionfenosa.es'; 'DANNY.GUERRERO@YAHOO.COM'
Subject: FW: Bid Status, Re-Bid Multi-Step Bid No.: GPA-013-07, PMC for the Guam Power Authority Cabras 1&2 Power Plant
Importance: High
Attachments: DOC (401).PDF

Good Afternoon Clarice & Danny,

Kindly acknowledge receipt of attached Bid Status Letter.

Regards,

Melissa C. Uncangco
Buyer II
Procurement Division

From: Melissa Uncangco [mailto:muncangco@guampowerauthority.com]
Sent: Monday, September 14, 2009 12:25 PM
To: 'clema@unionfenosa.es'
Cc: 'DANNY.GUERRERO@YAHOO.COM'
Subject: FW: Bid Status, Re-Bid Multi-Step Bid No.: GPA-013-07, PMC for the Guam Power Authority Cabras 1&2 Power Plant

Good Afternoon Clarice,

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Regards,

Melissa C. Uncangco
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Procurement Division

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Sent: Thursday, September 10, 2009 2:48 PM
To: 'clema@unionfenosa.es'
Cc: 'DANNY.GUERRERO@YAHOO.COM'
Subject: Bid Status, Re-Bid Multi-Step Bid No.: GPA-013-07, PMC for the Guam Power Authority Cabras 1&2 Power Plant
Importance: High

Good Afternoon Clarice,

9/14/2009

Melissa Uncangco

From: clema@unionfenosa.es
Sent: Monday, September 14, 2009 8:20 PM
To: Melissa Uncangco
Subject: FW: Bid Status, Re-Bid Multi-Step Bid No.: GPA-013-07, PMC for the Guam Power Authority Cabras 1&2 Power Plant

Return Receipt

Your document: FW: Bid Status, Re-Bid Multi-Step Bid No.: GPA-013-07, PMC for the Guam Power Authority Cabras 1&2 Power Plant

was received by:

at: 14/09/2009 12:19:16

Cuide el medio ambiente, no imprima este correo si no es necesario.

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Melissa Uncangco

From: Melissa Uncangco [muncangco@guampowerauthority.com]
Sent: Thursday, September 10, 2009 2:48 PM
To: 'clema@unionfenosa.es'
Cc: 'DANNY.GUERRERO@YAHOO.COM'
Subject: Bid Status, Re-Bid Multi-Step Bid No.: GPA-013-07, PMC for the Guam Power Authority
Cabras 1&2 Power Plant
Importance: High
Attachments: DOC (401).PDF

Good Afternoon Clarice,

Kindly acknowledge receipt of attached Bid Status Letter relative to subject bid invitation.

Regards,

Melissa C. Uncangco
Buyer II
Procurement Division



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O. BOX 2977 HAGATNA, GUAM U.S.A. 96932-2977

BID STATUS

September 09, 2009

Juan Rodriguez
Business Manager
Union Fenosa generacion O&M Energy
Parque Empresarial La Finca
Paseo del Club Deportivo, 1
28223 Pozuelo de Alarcon
Madrid, Spain

BID INVITATION: Re-Bid Multi-Step GPA-013-07

OPENED: July 22, 2009

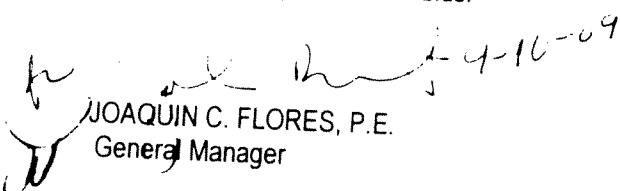
DESCRIPTION: Performance Management Contract (PMC) for the Guam Power Authority Cabras 1&2 Power Plant

The following is the result of the above-mentioned bid. Refer to items checked below.

- Cancelled (in its entirety), or partially canceled due to:**
- () Insufficient funds;
 - () Change of specifications;
 - () Best interest of the Government
- Rejected due to:**
- () Late submission of bid;
 - () No bid security or insufficient bid security amount submitted: as required by Section 11 of the General Terms and Conditions;
 - () Not meeting the delivery requirements as stated in the IFB;
 - () Non-conformance with the specifications;
 - () Inability to provide future maintenance and services to the equipment;
 - () High price;
 - (XX) Others: Low Positive Net Present Value (NPV)

Bid is recommended for award to: TEMES, INC., Contract Year 1, \$2,520,000.00.

The Guam Power Authority greatly appreciates the interests and participation in our bids.


JOAQUIN C. FLORES, P.E.
General Manager

Melissa Uncangco

From: Melissa Uncangco [muncangco@guampowerauthority.com]
Sent: Thursday, September 10, 2009 2:31 PM
To: 'wizrun@gmail.com'
Subject: Bid Intent, Re-Bid Multi-Step Bid No.: GPA-013-07 (PMC-Cabras 1&2)
Attachments: DOC (400).PDF

Good Afternoon Walter,

Kindly acknowledge receipt of attached Notice of Intent of Possible Award Letter relative to subject bid invitation.

Regards,

Melissa C. Uncangco
Buyer II
Procurement Division



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O.BOX 2977 • AGANA, GUAM U.S.A. 96932-2977

FACSIMILE TRANSMITTAL COVER LETTER

Date: September 10, 2009

Please deliver the following to: TEMES, INC.

Attn: Mr. T.R. Ho

T: 477-5327

F: 477-5328

From:

Melissa C. Uncangco
Buyer II

Subject:

Re-Bid Multi-Step Bid No. GPA-013-07, Performance Management
Contract (PMC) for the Guam Power Authority Cabras 1&2 Steam Power
Plant

Hafa Adai!

Kindly acknowledge receipt of the following by signing below and return fax to (671) 648-3165.

Received By: _____ Date: _____
Print Name Signature

Confidentiality Notice: The information in this facsimile is intended for the named recipients ONLY. It may contain instructions requiring the immediate attention of the addressee. If you receive this facsimile in error, or if there is a transmission error, please notify us immediately.

THANK YOU

Number of pages: 2

Sent by: Melissa C. Uncangco

Date: 09/10/2009



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O. BOX 2977 HAGATNA, GUAM U.S.A. 96932-2977

September 09, 2009

C.H. Liu
Vice President
TEMES, INC.
8th. Floor, 119 Paochung Road
Hsintien City
Taipei 231, Taiwan, R.O.C.

**RE: NOTICE OF INTENT OF POSSIBLE AWARD ON RE-BID INVITATION FOR
MULTI-STEP BID NO.: GPA-013-07 for Performance Management Contract (PMC) for
the Cabras 1&2 Steam Power Plant**

Dear Mr. Liu:


As a result of Re-Bid Invitation for Multi-Step Bid No.: GPA-013-07, your bid for Performance Management Contract (PMC) for the Cabras 1&2 Steam Power Plant, commencing December 01, 2009, in the amount of \$2,520,000.00 (Contract Year 1) is being considered for possible award. However, you are required to provide a PERFORMANCE BOND as specified in Section 12 of the General Terms and Conditions.

You are hereby advised that this Notice of Intent of possible award should not be construed as an award by Guam Power Authority. However, you are requested to submit your Performance Bond on or before fourteen (14) days after receipt of this letter so that consideration of possible award and release of purchase order may be issued. Enclosed is a Performance Bond Form for your perusal.

Your failure to submit the performance guarantee bond by the established deadline will result in delay of the award.

Your prompt response to this matter is requested.

Sincerely,


JOAQUIN C. FLORES, P.E.
General Manager

Melissa Uncangco

From: Melissa Uncangco [muncangco@guampowerauthority.com]
Sent: Thursday, September 10, 2009 2:59 PM
To: "조한규"
Subject: Bid Status, Re-Bid Multi-Step Bid No.: GPA-013-07 (PMC-Guam Power Authority Cabras 1&2 Steam Power Plant)
Attachments: DOC (402).PDF

Good Afternoon Mr. Cho,

Kindly acknowledge receipt of attached Bid Status letter relative to subject bid invitation.

Regards,

Melissa C. Uncangco
Buyer II
Procurement Division



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O. BOX 2977 HAGATNA, GUAM U.S.A. 96932-2977

BID STATUS

September 09, 2009

Byung Won So
Deputy General Manager of Business Development Team
Korea East-West Power Co., Ltd.
167, Samseong-Dong, Gangnam-Gu
Seoul 135-791, Republic of Korea

BID INVITATION: Re-Bid Multi-Step GPA-013-07

OPENED: July 22, 2009

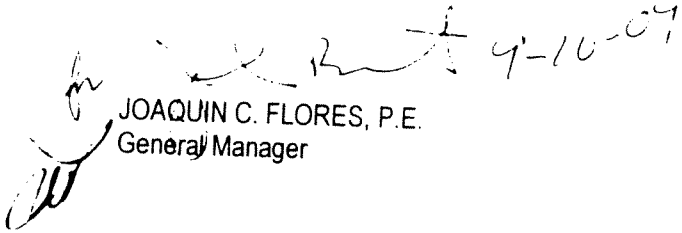
DESCRIPTION: Performance Management Contract (PMC) for the Guam Power Authority Cabras 1&2 Power Plant

The following is the result of the above-mentioned bid. Refer to items checked below.

- Cancelled (in its entirety), or partially canceled due to:**
- () Insufficient funds;
 - () Change of specifications;
 - () Best interest of the Government
- Rejected due to:**
- () Late submission of bid;
 - () No bid security or insufficient bid security amount submitted: as required by Section 11 of the General Terms and Conditions;
 - () Not meeting the delivery requirements as stated in the IFB;
 - () Non-conformance with the specifications;
 - () Inability to provide future maintenance and services to the equipment;
 - () High price;
 - (XX) Others: Low Positive Net Present Value (NPV)

Bid is recommended for award to: TEMES, INC., Contract Year 1, \$2,520,000.00.

The Guam Power Authority greatly appreciates the interests and participation in our bids.


JOAQUIN C. FLORES, P.E.
General Manager

Melissa Uncangco

From: "조한규" [david@ewp.co.kr]
Sent: Monday, July 20, 2009 9:30 AM
To: "Melissa Uncangco"
Subject: {Disarmed} Re: Bid Opening of Priced Proposal - Step 2

Hi Melissa C. Uncangco,

I confirm that I received the notice of the Bid Opening of Priced Proposal - Step 2 dated on July 16, 2009.

Best regards,
David H.K. Cho

=====
David H.K. Cho
Korea East-West Power Co., LTD
Business Development Team
111 Yeongdong-Daero, Gangnam-Gu, Seoul 135-791, Korea
Tel: 82-2-3456-7588 Mobile: 82-11-9251-6539
Fax: 82-2-3456-8378 e-Mail: david@ewp.co.kr
=====

----- Original Message -----

From : Melissa Uncangco(muncangco@guampowerauthority.com)
To : '조한규'(david@ewp.co.kr)
Sent : Thursday, Jul 16, 2009 02:59 PM
Subject : Melissa C. Uncangco

Good Afternoon Mr. Cho:

Kindly acknowledge receipt of attached Letter dated July 15, 2009 relative to subject bid invitation

Regards,

Melissa C. Uncangco
Buyer II





GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O.BOX 2977 • AGANA, GUAM U.S.A. 96932-2977

FACSIMILE TRANSMITTAL COVER LETTER

Date: July 17, 2009

Please deliver the following to: Korea East-West Power Co., Ltd.
Attn: Mr. Byung Won So

T: +82-2-3456-8542
F: +82-2-3456-8378

From: Melissa C. Uncangco
Buyer II

Subject: Bid Opening of Priced Proposal – Step 2

Hafa Adai!

Kindly acknowledge receipt of the following by signing below and return fax to (671) 648-3165.

Received By: _____ Date: _____
Print Name Signature

Confidentiality Notice: The information in this facsimile is intended for the named recipients **ONLY**. It may contain instructions requiring the immediate attention of the addressee. If you receive this facsimile in error, or if there is a transmission error, please notify us immediately.

THANK YOU

Number of pages: 2

Sent by: Melissa C. Uncangco

Date: 07/17/2009

Fax Confirmation Report

Date/Time : JUL-17-2009 10:14AM FRI
 Fax Number : 671 648 3165
 x Name : GPA PROCUREMENT
 Model Name : WorkCentre 4150

No.	Remote Station	StartTime	Duration	Page	Mode	Job Type	Result
001	9505588,,,8223456837	07-17 10:13AM	00' 37	002/002	EC	HS	CP

Abbreviations:

HS: Host Send PL: Polled Local CP: Completed TS: Terminated by System
 HR: Host Receive PR: Polled Remote FA: Fail RP: Report G3: Group3
 WS: Waiting Send MS: Mailbox Save TU: Terminated by User EC: Error Correct MP: Mailbox Print



GUAM POWER AUTHORITY

ATURIDAD ILEKTRESEDAT GUAHAN
 P.O. BOX 2977 • AGANA, GUAM U.S.A. 96932-2977

FACSIMILE TRANSMITTAL COVER LETTER

Date: July 17, 2009

Please deliver the following to: Korea East-West Power Co., Ltd.
 Attn: Mr. Byung Won So
 T: +82-2-3456-8542
 F: +82-2-3456-8378

From: Melissa C. Uncangco
 Buyer II

Subject: Bid Opening of Priced Proposal - Step 2

Hafa Adai!

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Print Name Signature

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THANK YOU
 Number of pages: 2
 Sent by: Melissa C. Uncangco
 Date: 07/17/2009

Melissa Uncangco

From: Melissa Uncangco [muncangco@guampowerauthority.com]
Sent: Thursday, July 16, 2009 3:59 PM
To: 'wizrun@gmail.com'
Subject: Bid Opening of Priced Proposal - Step 2
Attachments: DOC000 (14).PDF

Good Afternoon Walter:

Kindly acknowledge receipt of attached Letter dated July 15, 2009 relative to subject bid invitation.

Regards,

Melissa C. Uncangco
Buyer II



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O.BOX 2977 • AGANA, GUAM U.S.A. 96932-2977

FACSIMILE TRANSMITTAL COVER LETTER

Date: July 16, 2009

Please deliver the following to: TEMES, INC. T: 477-5327
Attn: Walter Gatan F: 477-5328

From: Melissa C. Uncangco
Buyer II

Subject: Invitation for Re-Bid Multi-Step Bid No.: GPA-013-07 for Performance
Management Contact (PMC) for the Guam Power Authority Cabras 1 & 2
Power Plant

Hafa Adai!

Kindly acknowledge receipt of the following by signing below and return fax to (671) 648-3165.

Received By: _____ Date: _____
Print Name Signature

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THANK YOU

Number of pages: 2

Sent by: Melissa C. Uncangco

Date: 07/16/2009



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O. BOX 2977 HAGATNA, GUAM U.S.A. 96932-2977

July 15, 2009

Byung Won So
Deputy General Manager of Business Development Team
Korea East-West Power Co., Ltd.
167, Samseong-Dong, Gangnam-Gu
Seoul 135-791, Republic of Korea

REFERENCE: Invitation for Re-Bid Multi-Step Bid No.: GPA-013-07 for Performance Management Contract (PMC) for the Guam Power Authority Cabras 1&2 Power Plant

SUBJECT: Bid Opening of Priced Proposals – Step 2

Dear Mr. So:

The Guam Power Authority is announcing the opening of "Priced Proposals" on Wednesday, July 22, 2009 at 2:00 P.M. at the GPA Procurement Conference Room.

Should you require any additional information, please feel free to contact Mrs. Jamie L.C. Pangelinan, Supply Management Administrator at (671) 648-3054/55 or fax 648-3165.

Sincerely,

JOAQUIN C. FLORES, P.E.
General Manager



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O. BOX 2977 HAGATNA, GUAM U.S.A. 96932-2977

July 15, 2009

Juan Rodriguez
Business Manager
Union Fenosa generacion O&M Energy
Parque Empresarial La Finca
Paseo del Club Dejportive, 1
28223 Pozuelo de Alarcon
Madrid, Spain

REFERENCE: Invitation for Re-Bid Multi-Step Bid No.: GPA-013-07 for Performance Management Contract (PMC) for the Guam Power Authority Cabras 1&2 Power Plant

SUBJECT: Bid Opening of Priced Proposals – Step 2

Dear Mr. Rodriguez:

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Sincerely,

JOAQUIN C. FLORES, P.E.
General Manager



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O. BOX 2977 HAGATNA, GUAM U.S.A. 96932-2977

July 15, 2009

Tsun-Ren Ho
Plant General Manager-Cabras
Taiwan Electrical and Mechanical Engineering Svcs., Inc. (TEMES)
No. 178 Cabras Highway Route 11
Piti, Guam 96915

REFERENCE: Invitation for Re-Bid Multi-Step Bid No.: GPA-013-07 for Performance Management Contract (PMC) for the Guam Power Authority Cabras 1&2 Power Plant

SUBJECT: Bid Opening of Priced Proposals – Step 2

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Should you require any additional information, please feel free to contact Mrs. Jamie L.C. Pangelinan, Supply Management Administrator at (671) 648-3054/55 or fax 648-3165.

Sincerely,

JOAQUIN C. FLORES, P.E.
General Manager

Fax Confirmation Report

Date/Time : JUL-16-2009 03:59PM THU
 Fax Number : 671 648 3165
 Fax Name : GPA PROCUREMENT
 Model Name : WorkCentre 4150

Total Pages Scanned: 2
 No. Remote Station

No.	Remote Station	StartTime	Duration	Page	Mode	Job Type	Result
001	4775328	07-16 03:58PM	00' 32	002/002	EC	HS	CP

Abbreviations:

HS: Host Send PL: Polled Local CP: Completed TS: Terminated by System
 HR: Host Receive PR: Polled Remote FA: Fail RP: Report G3: Group3
 WS: Waiting Send MS: Mailbox Save TU: Terminated by User EC: Error Correct MP: Mailbox Print



GUAM POWER AUTHORITY

ATURIDÁT II FKTRESEDÁT GUAHAN
 P.O. BOX 2977 • AGANA, GUAM U.S.A. 96932-2977

FACSIMILE TRANSMITTAL COVER LETTER

Date: July 16, 2009

Please deliver the following to: TEMES, INC. T: 477-5327
 Attn: Walter Catan F: 477-5328

From: Melissa C. Uncangco
 Buyer II

Subject: Invitation for Re-Bid Multi-Step Bid No.: GPA-013-07 for Performance Management Contact (PMC) for the Guam Power Authority Cabras 1 & 2 Power Plant

Hafa Adai!

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Print Name Signature

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THANK YOU
 Number of pages: 2
 Sent by: Melissa C. Uncangco
 Date: 07/16/2009

Melissa Uncangco

From: DANNY LEON GUERRERO [danny.guerrero@yahoo.com]
Sent: Friday, July 17, 2009 6:11 AM
To: Melissa Uncangco
Subject: Re: Bid Opening of Priced Proposal - Step 2

MELISSA ;

I HEREBY ACKNOWLEDGE THE FOREGOING ATTACHMENT AND WILL CONFIRM MY ATTENDANCE FOR 2 P.M. ; JULY 22, 2009 .

SI YUUS MAASE PARA TODOS HAMJU.

SI;

DANNY LEON GUERRERO
O & M ENERGY
UNION FENOSA
BUSINESS PARTNER
477- 9111 OR 483 3193 (M)

From: Melissa Uncangco <muncangco@guampowerauthority.com>
To: clema@unionfenosa.es
Cc: DANNY.GUERRERO@YAHOO.COM
Sent: Wednesday, July 15, 2009 10:56:33 PM
Subject: Bid Opening of Priced Proposal - Step 2

Good Afternoon Clema/Danny:

Kindly acknowledge receipt of attached Letter dated July 15, 2009 relative to subject bid invitation.

Regards,

Melissa C. Uncangco
Buyer II
Procurement Division

Melissa Uncangco

From: clema@unionfenosa.es
Sent: Thursday, July 16, 2009 9:22 PM
To: Melissa Uncangco
Subject: Re: Bid Opening of Priced Proposal - Step 2
Importance: High

Dear Melissa,

I hereby acknowledge receipt of Letter dated July 15, 2009 relative to subject bid invitation.

BR,
Clarice Lema
Business Development
O&M Energy - Union Fenosa Generacion
Paseo del Club Deportivo 1, Edificio 5, P. E. La Finca
28223 Pozuelo de Alarcón, Madrid, Spain
Switchboard: +34 912 103 900; Direct: +34 912 577 263
Fax: +34 912 103 901
e-mail: clema@unionfenosa.es; URL: <http://www.unionfenosa.es>

Cuide el medio ambiente, no imprima este correo si no es necesario.
***** AVISO LEGAL *****

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The company does not assume any legal responsibility for the contents of this message. Any opinion contained in it belongs exclusively to its author and does not necessarily represent the company's opinion unless it is specifically expressed on the contrary.

Melissa Uncangco

From: Melissa Uncangco [muncangco@guampowerauthority.com]
Sent: Thursday, July 16, 2009 3:57 PM
To: 'clema@unionfenosa.es'
Cc: 'DANNY.GUERRERO@YAHOO.COM'
Subject: Bid Opening of Priced Proposal - Step 2
Attachments: DOC (337).PDF

Good Afternoon Clema/Danny:

Kindly acknowledge receipt of attached Letter dated July 15, 2009 relative to subject bid invitation.

Regards,

Melissa C. Uncangco
Buyer II
Procurement Division

Melissa Uncangco

From: Melissa Uncangco [muncangco@guampowerauthority.com]
Sent: Thursday, July 16, 2009 4:01 PM
To: "조한규"
Subject: Bid Opening of Priced Proposal - Step 2
Attachments: DOC001 (6).PDF

Good Afternoon Mr. Co:

Kindly acknowledge receipt of attached Letter dated July 15, 2009 relative to subject bid invitation.

Regards,

Melissa C. Uncangco
Buyer II



GUAM POWER AUTHORITY
ATURIDAT ILEKTRESEDAT GUAHAN
P O BOX 2977, HAGATNA, GUAM 96932-2977

TO: General Manager
FROM: Bid Evaluation Committee
DATE: 10 July 2009

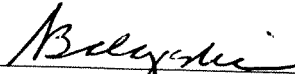
*6/10/09
209
10:00 AM
[Signature]*

SUBJECT: Step One Recommendation for the Re-Bid for Multi-Step Bid GPA-013-07,
Performance Management Contract (PMC) for the Cabras 1&2 Steam Power
Plant

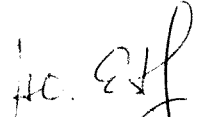
The Committee has completed Step One of the multi-step bid (evaluation of the technical proposals) with the following bidders:

- Korea East-West Power Co., Ltd.
- O&M Energy
- Taiwan Electrical and Mechanical Engineering Services, Inc. (TEMES)

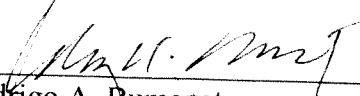
The committee determined that the technical proposals from these bidders are acceptable. The committee therefore recommends that GPA proceeds to Step Two – evaluation of priced proposals.



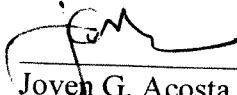
Andriano E. Balajadia
Manager of Generation (A)




Honorio (Jun) Estira, Jr.
Special Projects Engineer



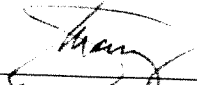
Rodrigo A. Bumagat
Accountant III - Accounts Payable Supervisor



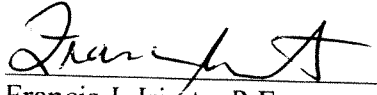
Joven G. Acosta, P.E.
Engineering Supervisor



Jennifer G. Sablan
Special Projects Engineer



Salvador E.A. Managa
Special Projects Engineer



Francis J. Iriarte, P.E.
Special Projects Engineer

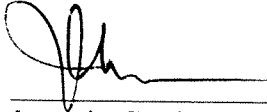
Summary of Scores

Committee Members	Korea East-West Power Co., Ltd.	O&M Energy	TEMES
Member 1	648	644	656
Member 2	543	543	582
Member 3	621	570	621
Member 4	621	603	633
Member 5	670	624	695
Member 6	637	625	643
Member 7	589	564	550
Potentially Acceptable Scores	1	3	1
Acceptable Scores	6	4	6

Minimum Score - Potentially Acceptable Proposal	540
Minimum Score - Acceptable Proposal	576
Maximum Compliance Score	720
Minimum Percent Score - Potentially Acceptable Proposal	75%
Minimum Percent Score - Acceptable Proposal	80%

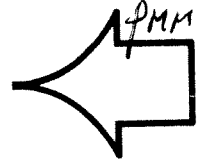
Approved

Disapproved



Joaquin C. Flores, P.E.

7/14/09
Date



**SIGN
& DATE**

Attachment(s)

cc: file

K

marked 2 items
member of the
...
03/10/09

1 Youngdong-daero, Gangnam-gu,
oul, 135-791, Korea, www.ewp.co.kr

TEL: +82-2-3456-8541
FAX: +82-2-3456-8378
E-mail: evergreen@ewp.co.kr

GUAM POWER AUTHORITY
ATRURIDAT ILEKTRESEDAT GUAHAN
P.O. BOX 2977 HAGATNA, GUAM U.S.A.
96932-2977

Aug. 3, 2009

Attention: Mr. JOAQUIN C. FLORES, P.E
General Manager

REFERENCE: Invitation for Re-Bid Multi-Step Bid No. GPA-013-07

10/15/09
Soy

Dear Mr. Flores,

We appreciate the GPA for giving us an opportunity to participate in the Captioned Bidding procedure.

It is a great pity we failed to submit the lowest price tender, although EWP offered the minimum Fixed Management Fees (EWP employees' salaries) and the reasonable warranty conditions for Unit Availability after thorough study based on the past statistics and the planned Turbine Overhaul schedules for a better proposal and to avoid a repeated failure in the future.

EWP has reviewed the bid result and studied the reasons why the Proposed O&M Spending Budget offered by EWP was high, and finally reached the conclusions as below;

1. EWP offered the reasonable amount for the O&M Spending Budget to fully satisfy RFP requirements, which means that the EWP's Proposed O&M Spending Budget included not only the Overtime Allowance of GPA employees (15% of basic wages) but also all taxes.
2. EWP faithfully reflected the past 6-year historic spending patterns and followed amendments stated in the RFP issued to the bidders. Actually, we offered the marginal costs required for the O&M in order to secure the O&M quality.

Even though the lowest price tenderer is entitled to the priority of the contract negotiation, in our experience the too low O&M Spending Budget does not guarantee the appropriate quality for O&M and might result in the adverse impacts on the GPA.

We hope that the GPA considers these issues above we mention while evaluating the proposed price proposals of the Cabras 1&2 Power Plant PMC.



**KOREA EAST-WEST
POWER CO., LTD.**

411 Youngdong-daero, Gangnam-gu,
Seoul, 135-791, Korea, www.ewp.co.kr

TEL: +82-2-3456-8541

FAX: +82-2-3456-8378

E-mail: evergreen@ewp.co.kr

Sincerely yours,

Kim, Snag Rok

General Manager
Business Development Team
Korea East-West Power Co., Ltd.

O&M ENERGY
PARQUE EMPRESARIAL LA FINCA
P.º DEL CLUB DEPORTIVO, 1-EDIFICIO 5
28223 POZUELO DE ALARCÓN (MADRID)
ESPAÑA
TEL. (34) 91 210 39 00
FAX (34) 91 210 39 01

To the attention of:

Mr. Joaquin C. Flores
General Manager
Guam Power Authority

Madrid, July 30th 2009

8:30 AM

Copy to:
Ms. Jamie L.C. Pangilinan
Supply Management Administrator
Guam Power Authority

Subject: Re-Bid for Multiple-step Bid No. GPA-013-07 Performance Management Contract for Cabras #1 and #2 Steam Power Plants

Dear Mr. Flores,

00782

Following our previous communication regarding this issue, for your review and financial/technical analysis we are conducting a full scale cost benefit analysis of "the quality of performance of the bidder with regards to awards previously made to him".

These cost comparison and close examination of Temes previous PMC performances pursuant to the above general Terms and Conditions under section #17, subsection g):

"The ability of the bidder to provide future maintenance and services for the subject of the award"

This issue inevitably becomes significant whereas our financial model and performance charts (please see attached charts 1 and 2) indicates that Temes did not satisfy the above threshold and in lieu of their past history, with an O&M Annual Budgets for 2008 at \$ 3.6 million as well as other previous years in excess of over \$ 2.5 million, in spite of previously overhauled engines. This must be viewed by GPA as non-responsive and not the lowest responsible bidder pursuant to the above mandates.

If Temes was not able to perform its PMC duties with substantial O&M Annual Budgets of \$ 2.4 to \$ 3.6 million, the question becomes significant as to their "ability to provide future maintenance and services for the subject award" with their current Priced Proposal for an Annual Budget of \$ 1 million at 90% availability, versus their past history of sub-par performances at 84-86% availability, and clearly any award to Temes will be a serious indictment on GPA / CUC / PUC failures to permit Temes to engage in overcharging and fleecing the 46,000 Guam rate payers.

We submit our review of Temes past performance history as evidence of the irresponsibility incurred in presenting a Priced Proposal completely inconsistent with past performances and



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www.unionfenosa.es

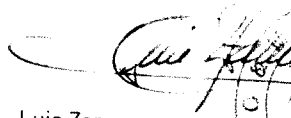
OPERACIÓN Y MANTENIMIENTO ENERGY S.A. (Sociedad Anónima)
Registro Mercantil de Madrid, Tomo 32 871, Libro 2, Folio 21.
Secc. 8, Hoja M-200849, Insc. 21, C.I.F. A-81860918


UNION FENOSA

industry standards, thus clearly not comports to all of the Procurement Requirements found under the Procurement Documentation.

We look forward to your final review and await your decisions as to upholding the core values of accountability, impartiality, competence, openness and value as embraced by your competent leadership and management team.

Yours sincerely,


Luis Zarauza
General Manager
O&M Energy

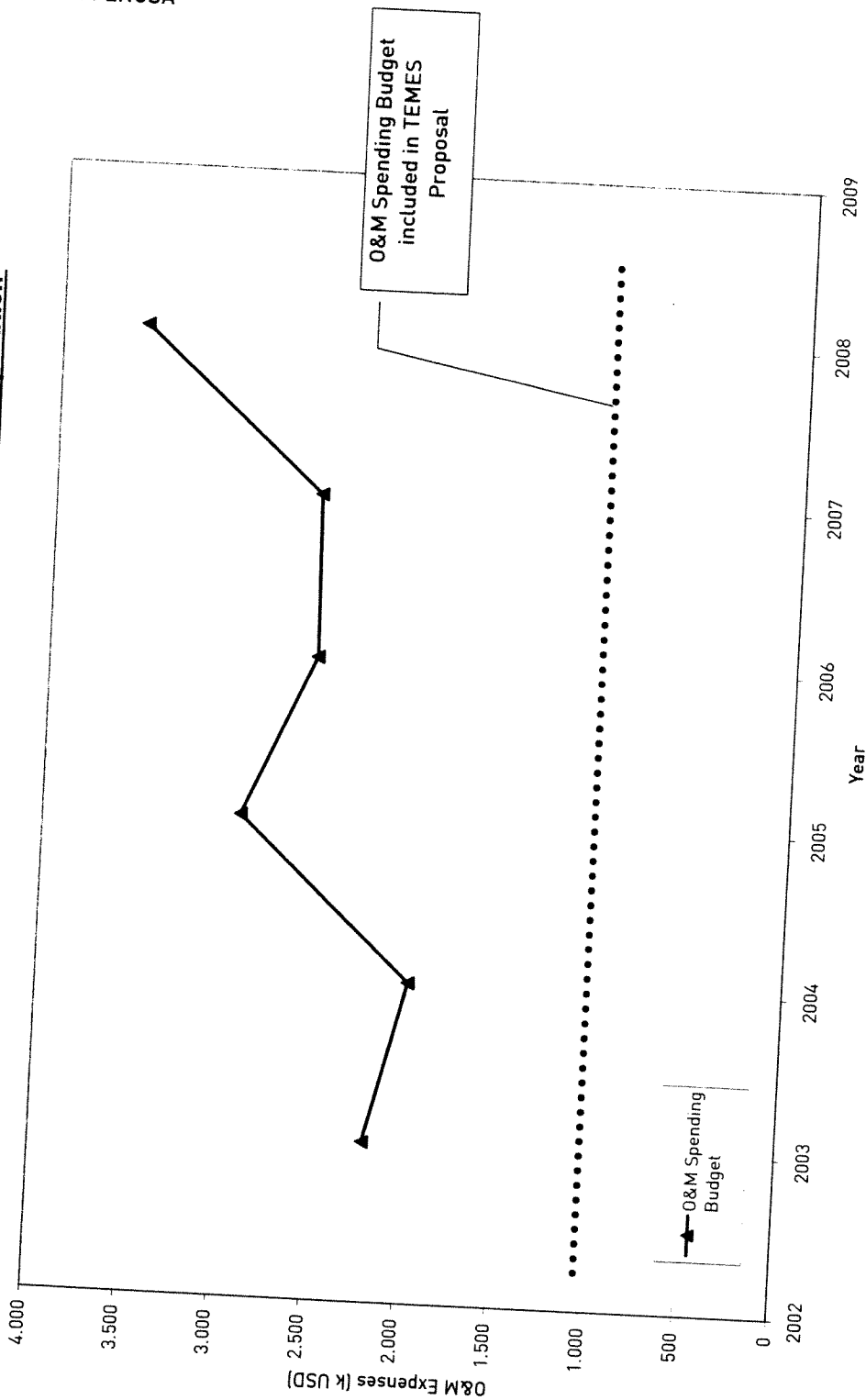


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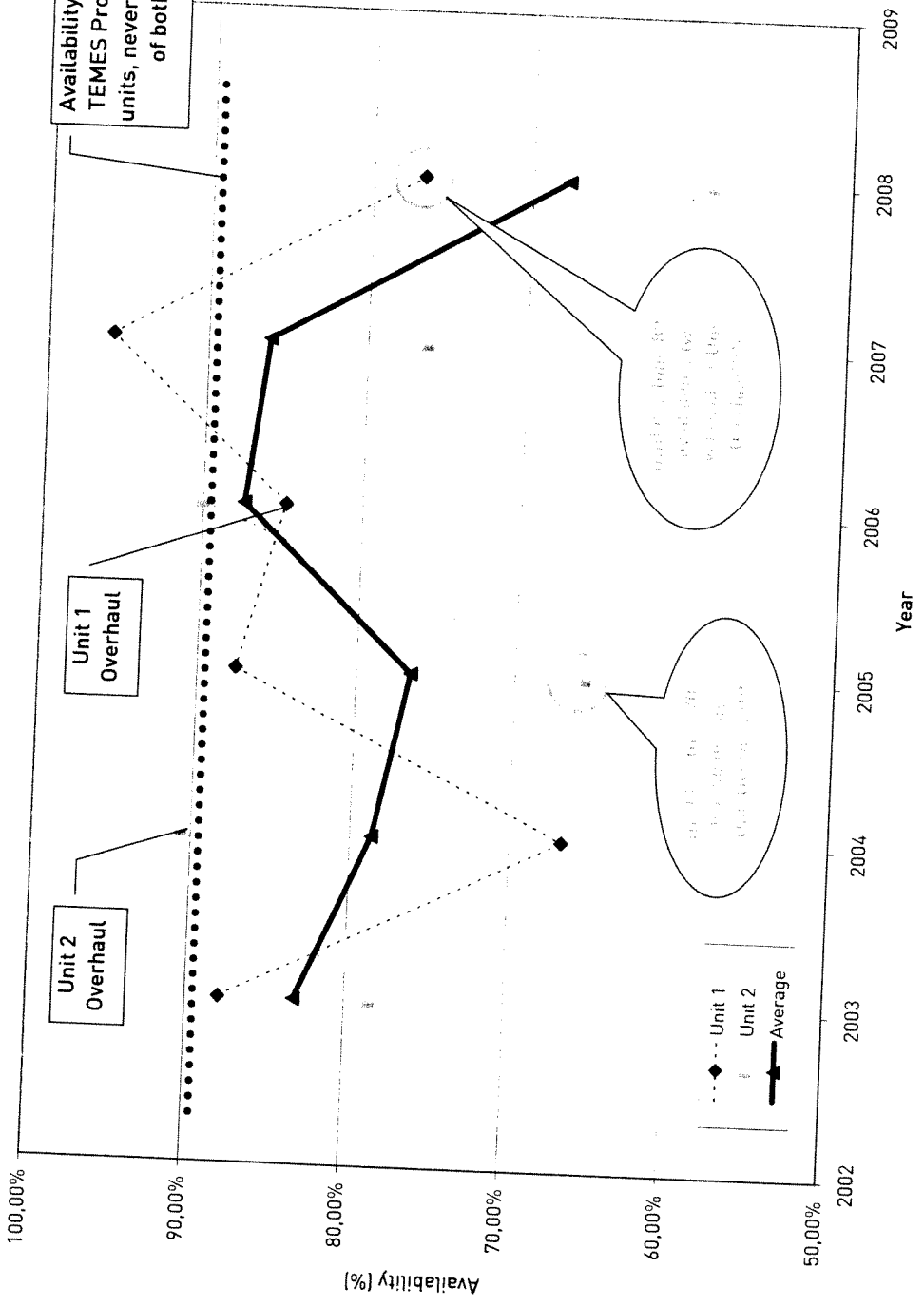
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Attachment 1: CABRAS 1&2 O&M Expenses under TEMES Operation



Attachment 2: CABRAS 1&2 Availability under TEMES Operation



To the attention of

Mr. Sebastian D. Flores
General Manager
Spain Power Authority

Madrid, July 27th 2009

To my to

Ms. Jamie Liu, Pang-Iran
Supply Management Administrator
Spain Power Authority

Dear Mr. Flores

After the public opening of Price Bids for the Cebras 182 Performance Management Contract carried out by your Office on August 20th, 2009, we have noticed certain irregularities in the contents of Temes bid that we want to bring up to your consideration.

Temes proposal should be considered irresponsible and non-responsive as required under the General Terms & Conditions, section 1 (which requires all parties involved in the preparation, negotiation, performance, or administration to act in good faith), and we base this on the following grounds:

- Temes bid shows a NPV (Net Present Value) of \$ 7.4 million, versus the other two proposals with NPVs of \$ 5.3 million, and \$ 4.5 million. This means NPV of Temes is extremely higher (37%), and 108% than the NPVs of the other two bids received.
- Proposed O&M Spending Budget value of \$ 1 million is presented by Temes for Year 1. The other two bidders indicate values of \$1.9 and \$2.4 million. Again, the comparison shows that Temes "Proposed O&M Spending Budget" for year 1 is extremely and unreasonably lower. Similar ratios are found for subsequent years in which a escalation factor is applied by bidders.

A technical analysis of the O&M Spending Budget with the information that has been provided to all bidders, show that there is no way in which the facility can be operated and maintained with such a low budget without seriously compromising the plant personnel safety, prudent industry standards, and condition of the facility.

More than that, this low value can not be considered a mistake and it must be deemed as intentional, since Temes has been performing the PMC for the last multiple years, thus being extremely knowledgeable of the actual historical financial data. Actual available values of "O&M Spending" for the previous 6 years show values in the range of the \$ 2.3 million (see attached document extracted from the bid documentation provided by SPA).



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For year 2018, O&M Spending Budget under Temes was \$ 3.4 million. Even previous Temes bid had values within that range (USD 2,120,000)

In summary, Temes value consciously deviates from any logical value. Based on industry standards, this is unreasonable, and fails to meet the good faith required in the process. Usually, such differences between one proposal and the rest show signs of a bid that can be considered incurring in predatory pricing, and/or in the category of "less than fair value". In this case, considering Temes knowledge of the plant historical performance and expenditures, it can be sustained that there has been an intentionality to artificially alter the normal result of the bidding process.

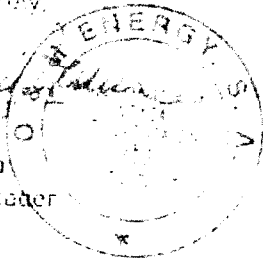
Furthermore, in the General Terms and Conditions Section 17, it is established that the Chief Procurement Office shall be guided by the following (among others): (I) the quality of performance of the bidder with regards to awards previously made to him, and (II) the ability of the bidder to provide future maintenance and services for the subject of the award. Considering that for the last years Temes has not been able to reach the availability presented in this Bid, and incurring at a much higher cost, it is necessary to consider this historical performance at the time of evaluating this current proposal from Temes.

All these arguments bring us to the conclusion that Temes has intentionally presented a Bid with a less than fair value, and that obviously lacks bona fide (good faith).

Considering all the above, and in the certainty that GPA gives capital relevance to the transparency and fairness of its procurement processes, we request the disqualification of Temes bid, and we remain waiting for your favourable action reserving our right to further proceed and/or support you in this argument in higher instances of the relevant Guam Government Offices if it becomes necessary.

Yours sincerely,

Jois Zarcosa
General Manager
O&M Energy





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Attachment: Actual O&M Spending, 2003-2008. Source: Bidding documents.

Line Item	Description	CY 2003 Actual \$	CY 2004 Actual \$	CY 2005 Actual \$	CY 2006 Actual \$	CY 2007 Actual \$	CY 2008 Actual \$
1	Overhead	361,903	555,073	607,970	712,775	469,982	839,566
15	Heavy Equipment Rental	3,690	3,620			2,623	1,684
16	Other Rental	22,178	27,533	5,826	259	1,722	
25	Telephone Services				15,142	5,955	19,846
26	LPA Services	22,655	33,370	19,543	112,368	1,037	59,627
27	Other Professional Services	181,186	248,852	340,724	50,291	39,511	14,833
29	General Maintenance	712	24,660	65,439	59,891	49,343	49,436
32	Off-site Equipment Maintenance	751		342	100	675	
33	Power Plant Accessory Equip. Maint.	52,272	21,482	23,283	21,829	47,689	75,460
35	Other Maintenance				124,365	59,721	54,039
38	Water	291,631	187,158	242,563			
40	Telephone (Contract)	2,310	9,138	1,007	8,225	5,897	7,514
43	Other Contracted Services	28,760	24,757	207,513	54,133	230,153	148,808
44	Build-up & Ass'y Equip. Part. In-house Tools	316,133	170,231	262,341	269,168	112,150	265,198
45	Build-up & Ass'y Equip. Part. In-house Tools						13,860
46	Accessory Equipment	87,161	143,269	195,260	298,144	454,436	529,129
48	LPA & Other						15,669
49	Conductor, Cable & Line Hardware	2,231	428			17,178	15,424
55	Die of Plant Part	36,339	179	517	1,765	164,304	143,525
56	Chemicals	84,482	270,585	347,154	298,148	341,614	355,290
57	Greases	24,241	41,524	73,597	91,766	89,979	101,957
58	Fabrication	12,935	12,673	43,427	12,359	76,277	75,691
62	Other Materials	111,275	94,319	221,506	620,660	123,986	264,201
64	Location of Supplies	9,411	5,559				
65	Office Supplies	5,574	5,604	5,418	2,288	2,972	3,763
66	Station Supplies	9,917	20,363	31,768	27,800	24,119	26,538
67	Printed Forms	7,179	7,132	7,782	541	1,759	1,257
68	Notes & Supplies	589	1,560	367	3,265	7,158	4,701
69	Uniforms/Coveralls	6,445	3,516	2,376	3,153	1,289	1,270
70	Toilets	19,582	22,512	30,026	31,774	41,782	21,490
72	Other Administrative/General Supplies	20,495	25,603	29,883	34,674	34,690	47,939
77	Training & Materials	10,648	453	840			
80	Travel Expense			10,829		132,593	332
81	Off-Island Travel						
82	Other	429	1,880	504		11,700	
	Total Non-Fuel (Cable, LS, S2)	1,378,408	1,418,466	2,268,165	1,845,025	2,107,144	2,705,456



PURCHASES & STORES DIVISION
 GUAM POWER AUTHORITY
 ABSTRACT OF BIDS

ITEM NO.	QTY	UNIT	DESCR.	MFG	Contract Year				Contract Year
					1	2	3	4	
Description of Service or Service: Performance Mgmt. Contract for the Guam Power Authority Category 1+2									
BIDDER: TEMEG, INC.									
Fixed Mgmt.: \$ 1,520,000.00									
P. O.M.S. Budget: \$ 1,000,000.00									
Unit #1 P.G.: \$ 900.00									
Unit #2 P.G.: 90%									
NPV: \$ 9,394,142.33									
BIDDER: Korea East West Power									
Fixed Mgmt.: \$ 1,201,000.00									
P. O.M.S. Budget: \$ 2,411,943.00									
Unit #1 P.G.: 92.3%									
Unit #2 P.G.: 95.3%									
NPV: \$ 4,909,222.46									
BIDDER: Union Fenssa / CEM Energy									
Fixed Mgmt.: \$ 1,493,946.67									
P. O.M.S. Budget: \$ 1,987,116.74									
Unit #1 P.G.: 900.00									
Unit #2 P.G.: 90%									
NPV: \$ 9,393,497.28									

APPROVAL OF AWARDS (Required and cannot be blank)

Lowest Responsive Bidder
 The Bid
 Only Bid
 Other Than Lowest Responsive Bidder (See explanation on reverse hereof or attached)

Number of Awards (Contractions):

Submitted By: *[Signature]*
 Date: 11/22/09

I HEREBY certify that all bids received in response to this invitation were opened under my personal supervision, and that the name of all bidders have been returned hereto.



APPENDIX G

Incentive and Penalty Assessments

**PERFORMANCE MEASURES
INCENTIVES AND PENALTY ASSESSMENTS**

1. Introduction

GPA is contracting a PMC to perform against the following key performance indicators:

- Equivalent Availability Factor (EAF)
- Equivalent Forced Outage Rate (EFOR)
- Relative Heat Rate

2. Equivalent Availability Performance Measure

GPA is contracting a PMC to assure that the Cabras Units #1 and #2 Steam Power Plant achieves a high equivalent availability factor (EAF). The PMC shall track and compute the EAF for each unit as defined by the North American Electric Reliability Council (NERC) or its successors. The EAF computation shall be computed to two decimal places.

Should plant unavailability be caused by any factor which is completely and totally beyond the control of the PMC, such as forced majeure or catastrophic equipment failure, or unavailability solely caused by the failure of GPA to provide sufficient manpower, fuel or water, GPA and the PMC shall meet an discuss appropriate adjustments in accordance with the following procedures:

- EAF credit shall start from the determination of the root-cause of the outage and terminate when the unit is restored into service, except for forced majeure events, where the EAF shall start upon the occurrence of such event; and
- Throughout the EAF credit period, the outage unit shall be assumed to be in the pre-failure unit condition as per the NERC guidelines.

The Equivalent Availability Performance Period shall commence from the PMC's contract commencement date to the first anniversary of the commencement date. Subsequent performance periods shall fall between contract commencement anniversary dates except for the last contractual year where the performance period is the contract termination date. The Plant Equivalent Availability Performance minimum Guarantees are listed in Table G-1.

Table G-1 Equivalent Availability Performance Guarantees

CY 09	CY 10	CY 11	CY 12	CY 13
86%	86%	88%	88%	88%

Comment [jgs1]: This is based on 30 & 60 day unit outages.

The PMC shall compute the EAF for each unit for each performance period.

The EAF benefit or penalty shall be computed as follows to address costs for single-unit outages:

EQ-1 (Unit 1): $[(1 - \text{EAF}_{\text{Guarantee Unit 1}}) * \text{EAF}_{\text{Guarantee Unit 2}} - (1 - \text{EAF}_{\text{Unit 1}}) * \text{EAF}_{\text{Unit 2}}] * \text{Penalty for Down Time Percent Per Unit Downtime (\$/Percent)} * 100.$

EQ-2 (Unit 2): $[(1 - \text{EAF}_{\text{Guarantee Unit 2}}) * \text{EAF}_{\text{Guarantee Unit 1}} - (1 - \text{EAF}_{\text{Unit 2}}) * \text{EAF}_{\text{Unit 1}}] * \text{Penalty for Down Time Percent Per Unit Downtime (\$/Percent)} * 100.$

Where:

$\text{EAF}_{\text{Unit 1}}$ is the EAF achieved for Unit 1 in decimal

$\text{EAF}_{\text{Unit 2}}$ is the EAF achieved for Unit 2 in decimal

$\text{EAF}_{\text{Guarantee Unit 1}}$ is the EAF guarantee for Unit 1 in decimal

$\text{EAF}_{\text{Guarantee Unit 2}}$ is the EAF guarantee for Unit 2 in decimal.

The Penalty for Downtime Percent per unit or plant will be computed quarterly based on the average fuel price and the average system load.

The EAF benefit or penalty shall be computed as follows to address costs for simultaneous-unit outages:

EQ-3:

$[(1 - \text{EAF}_{\text{Guarantee Unit 1}}) * (1 - \text{EAF}_{\text{Guarantee Unit 2}}) - (1 - \text{EAF}_{\text{Unit 1}}) * (1 - \text{EAF}_{\text{Unit 2}})] * \text{Penalty for Down Time Percent Per Plant Downtime (\$/Percent)} * 100$

Total EAF benefit or penalty is the sum of EQ-1, EQ-2 and EQ-3 divided by 2.

If the computed values are negative, the PMC shall pay the absolute value of the computed amount to GPA. If the computed values are positive, GPA shall pay the computed value to the PMC. Payments will be rounded up to the nearest dollar.

For example, if the EAF guarantee for Unit 1 and Unit 2 is 88% and Unit 1's actual performance is 90% and Unit 2 is 92%, and the Penalty for Down Time Percent per unit and plant is \$ 40,150 and \$222,650, respectively then the benefit payment is computed as follows:

Unit 1: $(1 - .88) * .88 - (1 - .90) * .92 * \$40,150 * 100 = \$54,604.00$

Unit 2: $(1 - .88) * .88 - (1 - .92) * .90 * \$40,150 * 100 = \$134,904.00$

Both units out:

$$[((1 - .88) * (1 - .88)) - ((1 - .90) * (1 - .92))] * \$222,650 * 100 = \$142,496.00$$

If both units were out simultaneously in same period then GPA will pay the PMC $((\$54,604.00 + \$134,904.00 + \$142,496.00) / 2)$ \$166,002.00, for superior performance.

For example, if the EAF guarantee for Unit 1 and Unit 2 is 88% and Unit 1's actual performance is 85% and Unit 2 is 87%, then the benefit payment is computed as follows:

$$\begin{aligned} \text{Unit 1: } & (1 - .88) * .88 - (1 - .85) * .87 * \$40,150 * 100 = - \$99,973.50 \\ \text{Unit 2: } & (1 - .88) * .88 - (1 - .87) * .85 * \$40,150 * 100 = - \$19,673.00 \end{aligned}$$

Both units out:

$$[((1 - .88) * (1 - .88)) - ((1 - .85) * (1 - .87))] * \$222,650 * 100 = -\$113,551.50$$

If both units were out simultaneously in same period then the PMC will pay GPA $((\$99,973.50 + \$19,673.00 + \$113,551.50) / 2)$ \$116,599.00 for not meeting the performance guaranteed for the units.

3. Equivalent Forced Outage Performance Measure

In addition to achieving a high EAF, GPA is contracting a PMC to assure that the Cabras Units #1 and #2 Steam Power Plant achieves a low equivalent force outage rate (EFOR). The PMC shall track and compute the EFOR for each unit as defined by the North American Electric Reliability Council (NERC) or its successors. The EFOR computation shall be computed to two decimal places.

There will be no bonus or penalty associated with EFOR. However, the Authority will not consider an option for an additional 5-year extension if the contract average performance for EFOR is greater than 8.2%. The Authority reserves the right to extend this PMC contract for a year by year extension up to five extensions if the EFOR performance measure is met.

4. Relative Heat Rate Performance Measure

GPA is contracting a PMC to assure that the Cabras Units #1 and #2 Steam Power Plant achieves a low Relative Heat Rate (RHR).

The Relative Heat Rate Performance Period shall be the period between the contract commencement date and the next contract commencement anniversary date for any given contract year. Subsequent performance period shall fall between contract commencement anniversary date.

The bonus or penalty for heat rate performance for the first performance period shall be based on the first year Guaranteed Energy Input Calculation and Actual Energy Input Calculation for the evaluation period as follows:

Table G-1 – Heat Rate Bonus/Penalty for the first performance period

	Penalty	Bonus
Actual Energy Input (MBTU)	> 102% of Guaranteed Energy Input	≤ 102 % of Guaranteed Energy Input

The baseline input/output curves and the 102% no-penalty curves are shown in Figures G1-1 and G1-2 for Cabras Unit 1 and Unit 2 respectively. Table G-4 shows the tabulated values.

The baseline heat input/output curve for the first performance period will be based on coefficients developed using the heat rate performance test data for both units in 2005. These coefficients are defined in table G-2.

Table G-2. Baseline Heat Input/Output Curve Regression Coefficients

Coefficients	Units	Cabras Unit 1	Cabras Unit 2
A	(MBTU/hr/MW ²)	0.045	0.002
B	(MBTU/hr/MW)	5.905	8.979
C	(MBTU/h)	109.677	72.629

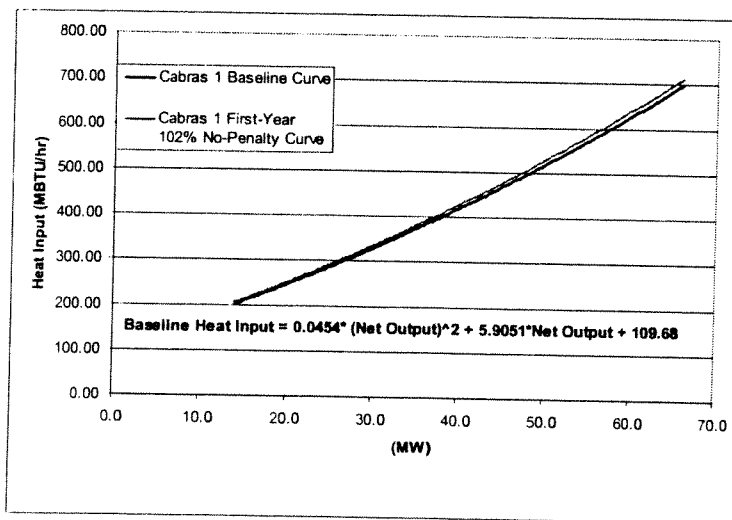


Figure G1-1. Cabras 1 Baseline and First-Year Target Input/Output Curves

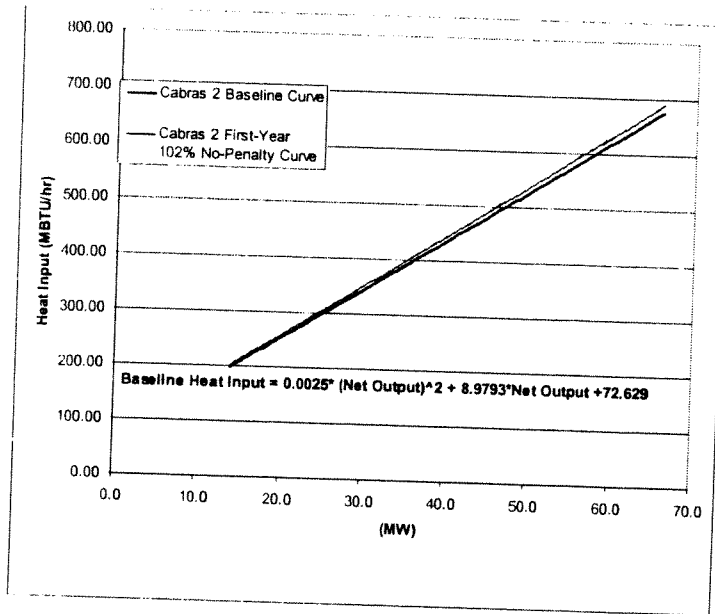


Figure G1-2. Cabras 2 Baseline and First-Year Target Input/Output Curves

Table G-4. Baseline and First-Year Target Heat Input/Output

Cabras #1				Cabras #2			
MW	BTU/KWH	Baseline MBTU/Hr	First-Year Bandwidth MBTU/Hr	MW	BTU/KWH	Baseline MBTU/Hr	First-Year Bandwidth MBTU/Hr
12.7	14,013.00	177.97	181.52	13.66	15,309.00	209.12	213.30
22.7	11,768.00	267.13	272.48	22.57	12,253.00	276.55	282.08
29.38	10,957.00	321.92	328.35	30.12	11,363.00	342.25	349.10
32.4	10,864.00	351.99	359.03	33.01	11,014.00	363.57	370.84
36.82	10,518.00	387.27	395.02	37.78	10,826.00	409.01	417.19
37.38	10,538.00	393.91	401.79	37.99	10,985.00	417.32	425.67
42.1	10,380.00	437.00	445.74	42.79	10,763.00	460.55	469.76
51.86	10,271.00		543.31	52.5	10,373.00	544.58	555.47

		532.65					
56.66	10,423.00	590.57	602.38	57.28	10,320.00	591.13	602.95
56.79	10,410.00	591.18	603.01	57.45	10,454.00	600.58	612.59
62.3	10,596.00	660.13	673.33	60.98	10,352.00	631.26	643.89

One month after the contract Commencement Date, the PMC shall draft the specifications for an RFP for Performance Testing, which RFP shall be subject to review and approval by GPA. The PMC shall contract a third-party to perform the testing as specified in Volume II, Section 9.1.6. The PMC will initiate the performance testing of each Cabras Steam Unit and establish new baseline input/output curves to be used in evaluating the 2nd and 3rd year's performance periods a month after GPA's approval. Within 30 days of the contract commencement anniversary of the 4th year, the PMC will initiate the performance testing of each Cabras Steam Unit and establish new baseline input/output curves for the 4th and 5th year's performance periods evaluation.

The PMC shall bear the costs of the Performance Testing of Cabras Unit 1 and 2 for establishing baseline input/output curves and the costs for additional testing.

The bonus or penalty for heat rate performance for the subsequent contract year's performance period shall be based on the subsequent contract year Guaranteed Energy Input Calculation and Actual Energy Input Calculation for the evaluation period as follows:

Table G-5 – Heat Rate Bonus/Penalty for the 2nd to 5th year performance periods

	Penalty	Bonus
Actual Energy Input (MBTU)	> 101% of Guaranteed Energy Input	< 99 % of Guaranteed Energy Input

The RHR benefit/penalty process for the contract years shall be as follows:

- GPA and the PMC shall collect the fifteen-minute energy production and demand information from the revenue metering on a monthly basis for each unit.
- GPA and the PMC shall establish the actual plant fuel consumption for each unit using the fuel metering data every month.
- GPA shall establish monthly averages for fuel heating value and fuel cost.
- GPA and the PMC shall compute the monthly theoretical fuel consumption given the heat rate performance guarantee established by the guaranteed heat input/output.

- If the actual monthly fuel consumption value for a unit is less than that computed using the unit's guaranteed heat input/output curve, then GPA shall pay the PMC half the difference between the actual monthly fuel consumption and the theoretical fuel consumption value, multiplied by the average fuel cost over the performance period.
 - If the actual monthly fuel consumption value for a unit is greater than that computed using the unit's guaranteed input/output curve, then the PMC shall pay GPA half the difference between the actual monthly fuel consumption and the theoretical fuel consumption value, multiplied by the average fuel cost over the performance period.
 - Fuel consumption shall be normalized for 60 °F.
 - The RHR incentives and penalties shall be paid every quarter of each contract year year.
 - The PMC is responsible for all metering and information processing for computation of RHR incentives and penalties. GPA shall maintain review and approval authority over the RHR incentives and penalties process.
- The Relative Heat Rate Bonus/Penalty is computed as follows:

$$RHRI = [(GFC1 + GFC2) - AFC12] * WFC / 2$$

where,

RHRI = Relative Heat Rate Incentive Payment (\$) for the Performance Period.

GFC1 = Guaranteed Fuel Consumption for Unit 1 (BBL) for the Performance Period

GFC2 = Guaranteed Fuel Consumption for Unit 2 (BBL) for the Performance Period.

AFC12 = Average Fuel Consumption for Cabras Unit 1 and 2 (BBL) for the Performance Period.

WFC = Weighted Fuel Cost (\$/BBL) for the Performance Period.

The PMC may use the existing software application program or develop a new program or improve the existing program to accept production and fuel consumption data and compute the required guaranteed performance metrics. GPA and the PMC shall develop this software application program during the first contract year and prior to the Performance Tests.

The basis for computing the RHR incentives and penalties shall be illustrated using the demand and energy for each 15-minute interval and the assumptions listed below:

- Table G-6 shows the fuel and heat input information to be used in the illustrative example.
- Table G-7 shows the 15-minute energy production and demand metering information for one hour, to be used in the illustrative example.
- Using the demand and energy information in Table G1-5 and the guarantees input/output equation for each unit, one can compute the guaranteed heat input in MBTU requirement over the typical day.

Table G-6. Fuel and Heat Input Data

Parameter	Units	Value
Weighted Heating Value	MBTU/BBL	6.10
Weighted Fuel Cost	\$/BBL	50.00
Weighted Fuel Heat Content Cost: (Weighted Fuel Cost) / (Weighted Heating Value)	\$/MBTU	8.20

Example 1. The PMC achieves an equivalent 105% Relative Heat Rate actual performance for the first year performance period.

In this example, the baseline guaranteed heat input is 421.39 MBTU and 375.62 MBTU for Cabras Unit 1 and Unit 2, respectively over this typical illustrative hour. Dividing both heat input values by the weighted Fuel Heating Value yields a guaranteed fuel consumption of 69.08 and 61.58 BBLs, respectively.

Suppose the actual measured fuel consumption for both Cabras Unit 1 and 2 is 137.19 BBLs. This is equivalent to a 105 % RHR actual performance. Then the Relative Heat Rate Incentive Payment is computed as follows:

$$\begin{aligned}
 \text{RHRI} &= [(GFC1 + GFC2) - AFC 12] * WFC / 2 \\
 &= [(69.08 + 61.58) - 137.19] * \$50 / 2 \\
 &= - \$163.33
 \end{aligned}$$

Since the above value is negative, the PMC would have to pay GPA \$163.33 for an hour period.

The numbers above are for illustration only.

Example 2. The PMC achieves an equivalent 98% Relative Heat Rate actual Performance for the first year performance period.

In this example, the baseline guaranteed heat input is 421.39 MBTU and 375.62 MBTU for Cabras Unit 1 and Unit 2, respectively. Dividing both heat input values by the weighted Fuel Heating Value yields a guaranteed fuel consumption of 75.55 and 64.05 BBLs, respectively.

Suppose the actual measured fuel consumption for both Cabras Unit 1 and 2 is 128.05 BBLs. This is equivalent to a 98% RHR actual performance. Then the Relative Heat Rate Incentive

Payment is computed as follows:

$$\begin{aligned}
 \text{RHRI} &= [(GFC1 + GFC2) - AFC12] * WFC / 2 \\
 &= [(69.08 + 61.58) - 128.05] * \$50/2 \\
 &= \$65.33
 \end{aligned}$$

Since the above value is positive, GPA would pay the PMC \$65.33 for an hour period.

The numbers above are for illustration only.

Table G-6. 15-Minute Energy and Demand Data and Guaranteed Heat Input Table.

Hour	Cabras 1 (MW)	Cabras 1 (MWh)	Cabras 1 Guaranteed Heat Input (MBTU)	Cabras 2 (MW)	Cabras 2 (MWh)	Cabras 2 Guaranteed Heat Input (MBTU)
0:00						
0:15	40.00	10.00	104.63	35.00	8.75	92.99
0:30	40.20	10.05	105.11	35.20	8.80	93.45
0:45	40.40	10.10	105.59	35.40	8.85	93.90
1:00	40.60	10.15	106.07	36.00	9.00	95.28
Total MBTU			421.39			375.62

L



GUAM POWER AUTHORITY
ATURIDAT ILEKTRESEDAT GUAHAN
P O BOX 2977, HAGATNA, GUAM 96932-2977

TO: Staff Attorney

FROM: Bid Evaluation Committee

DATE: 18 August 2009

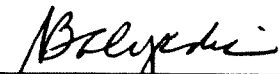
SUBJECT: Re-Bid for Multi-Step Bid (IFB) GPA-013-07, Performance Management Contract (PMC) for the Cabras 1&2 Steam Power Plant

After completing review of TEMES's letter dated August 13, 2009, the Committee is at an impasse on the next appropriate step to take and therefore requesting your legal opinion on the following questions:


1. Can GPA disqualify TEMES for not including true-up adjustment expenses in its priced proposal? True-up adjustment expenses are costs directly associated with sudden unexpected failure of a major piece of equipment. This is included in Table 27 of Volume III for Historical O&M Spending (specifically non-Labor costs) which is the basis for the bidders to determine their O&M Spending Proposal. TEMES did not include any anticipated true-up expenses in their priced proposal and so their bid may not be comparable to the other bidders.
2. Can the Committee request further clarification from O&M and Korea East-West Power regarding their priced, O&M maintenance proposals. In the bid, GPA provided several years of actual O&M expenses by type/object codes, and asked the bidders to base their priced proposals using these data. Since these actual costs include significant non-routine expenses and repair costs due to unexpected equipment failures, we would like for the bidders to indicate whether their priced proposals include such costs in addition to routine O&M costs. For example, contract year 2008 included unexpected expenses such as circulating water pump casing repairs, welding services for air preheater repairs, and replacement of corroded main air lines of sealed air booster blower system which are considered "non-routine". If the response is that their bids include unexpected, non-routine expenses then their bids are not comparable to the TEMES bid. If their reply is that their bids are only for routine O&M costs, then TEMES' bid is on the same basis, and may be compared to each other. This is important information to know in the case of a protest.
3. Can GPA cancel this bid and rebid on the basis of that GPA did not sufficiently clarify what made up the historical O&M Spending in Table 27 of Volume III thus creating uneven or unfair competition? Or that GPA was not sufficiently clear to bidders that the historical O&M spending provided in Table 27 of Volume III is made up of all costs, i.e., routine O&M and expenses for unexpected repairs and non-routine maintenance expenses. Based on the review of the price proposals it has come to committee's attention that although total expenses were provided to all bidders, disclosure of routine vs. non-routine expenses was not provided and TEMES as the current PMC contractor is

the only bidder with this insight. The bid documents only indicate that the values in Table 27 were the actual maintenance expenses and is the basis for the bidders to determine their O&M Spending Proposal.

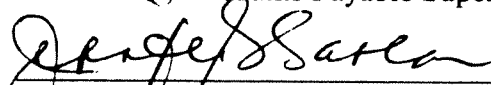
4. Is it justified to award TEMES the contract with the strong possibility of a protest?




Andriano E. Balajadia
Manager of Generation (A)



Rodrigo A. Bumagat
Account III, Accounts Payable Supervisor



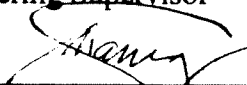
Jennifer G. Sablan
Special Projects Engineer



Francis J. Iriarte, P.E.
Special Projects Engineer

Honorio (Jun) Estira, Jr.
Special Projects Engineer

Joven G. Acosta, P.E.
Engineering Supervisor



Salvador E.A. Managa
Special Projects Engineer



GUAM POWER AUTHORITY

ATURIDAT ILEKTRESEDAT GUAHAN
P O BOX 2977, HAGATNA, GUAM 96932-2977

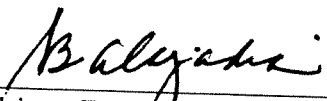
TO: Staff Attorney

FROM: Bid Evaluation Committee

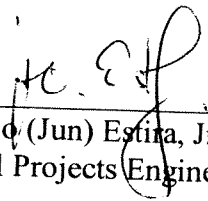
DATE: 03 August 2009

SUBJECT: Re-Bid for Multi-Step Bid (IFB) GPA-013-07, Performance Management Contract (PMC) for the Cabras 1&2 Steam Power Plant

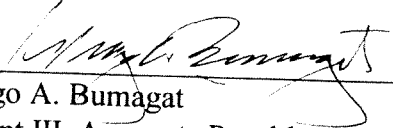
This is the Committee's response to TEMES qualifications to their priced proposal. The Committee has determined that there are five qualifications not in compliance with the bid document requirements and amendments as noted in the attached table. Therefore, the Committee considers TEMES to be a non-responsive bidder. We recommend that GPA request TEMES to rescind these qualifications or risk being disqualified.



Andriano E. Baljadia
Manager of Generation (A)



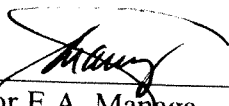
Honorio (Jun) Estira, Jr.
Special Projects Engineer



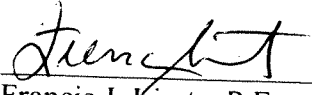
Rodrigo A. Bumagat
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Engineering Supervisor

Jennifer G. Sablan
Special Projects Engineer



Salvador E.A. Mapaga
Special Projects Engineer



Francis J. Friarte, P.E.
Special Projects Engineer

cc: file

FOR FRANCIS I COPY OF THIS LETTER BEING TO
GRANDED ON 7/26/09
9 5 09

Table 1 TEMES Priced Proposal Qualifications and Bid Committee's Responses.

Item No.	<u>Qualifications</u>	<u>Response</u>
1.	The proposed routine O&M spending for each contract year does not include the training expense which is allocated in the CIP/PIP projects.	No. Section 5.1 of Volume II requires that The PMC shall include estimated training costs in their O&M price proposal for GPA's consideration and approval.
2.	The proposed routine O&M spending for each contract year does not include raw water expense and PIP budget.	No. Amendment V requires that water which was initially the responsibility of GPA would now be transfer to the PMC as part of O&M Expenses. Ok for PIP.
3.	GPA shall pay TEMES for the routine O&M spending on a reimbursable basis and a charge of five percent (5%) of the Routine O&M spending for administration, finance fees and interests.	No. Amendment III does not allow cost-plus reimbursable for O&M expenses.
4.	GPA shall reimburse TEMES for any gross receipts taxes actually imposed upon TEMES which related to the routine O&M spending.	No. Amendment V requires that the PMC is responsible for payment of any tax such as GRT, custom duties, ... associated with O&M and CIP/PIP as part of its procurement authority. These costs must be included in their annual O&M Spending Budget and in their proposed CIP/PIP projects.
5.	The performance guarantees are proposed based on timely completion of all CIP/PIP projects in tender document Volume III, Table 26 and all CIP/PIP projects recommended by TEMES as scheduled.	No. Section 2 of Appendix F requires that EAF shall be solely based on the proposed annual O&M budget.

GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O. BOX 2977 • AGANA, GUAM U.S.A. 96932-2977

August 7, 2009

Via Fax: (34) 91 210 39 01

Mr. Luis Zarauza, General Manager
O&M Energy
Parque Empresarial La Finca
P. o Del Club Deportivo, 1-Edificio 5
28223 Pozuelo De Alarcon
Madrid, Espana


RE: Letter of July 27, 2009 regarding Cabras 1&2 PMC Contract

Dear Mr. Zarauza:

I have received your letter of July 27, 2009 regarding the Cabras 1&2 PMC Contract and your concerns regarding the TEMES bid. Please be advised that the Evaluation committee is still reviewing the price proposals submitted by the bidders. We will advise all bidders when GPA has completed its review and has a made a decision to award the PMC contract.

If you have any further questions regarding procurement issues, you may contact Ms. Jamie Pangelinan at 648-3054/55.

Sincerely,


JOAQUIN C. FLORES, P.E.
General Manager, Guam Power Authority

Recd 8/7/09
EJ (PMM)

M

台灣機電工程服務社
TAIWAN ELECTRICAL AND MECHANICAL
ENGINEERING SERVICES, INC.

ENGINEERS - CONSULTANTS - CONSTRUCTORS
8TH FL., 119, PAOCHUNG ROAD, HSINTIEN CITY,
TAIPEI 231, TAIWAN, REPUBLIC OF CHINA

TEL : 886-2-86658182
FAX : 886-2-86658180
TEMS-0908-0277
August 13, 2009

ATTENTION: Mr. JOAQUIN C. FLORES, P.E.
GENERAL MANAGER
GUAM POWER AUTHORITY
POST OFFICE BOX 2977
HAGATNA, GUAM 96932-2977
FAX: 1 (671) 648-3165

RE : Price Proposal of TEMES for Cabras 1&2 PMC, GPA-013-07

Dear Mr. Flores,

This letter is written in response to your letter to Mr. Liu dated August 10, 2009 via fax with reference to price proposal submitted by Taiwan Electrical and Mechanical Engineering Services, Inc. ("TEMES") for Cabras 1&2 PMC, GPA-013-07.

Please be advised that subject to the provisions under the GPA-013-07 bid document as well as its subsequent Amendments, in particular Section 5.1 of Volume II, Question 16 and Answer of Amendment V, Section 2.2.2 of Volume II and Item 3 of Amendment No. III, Question 22 and Answer in Amendment V, Section 2 of Appendix F, the following remarks and condition in TEMES price proposal as noted in the second paragraph of your letter are hereby withdrawn:

1. TEMES' remark in Section 5.1.2 Operation & maintenance (O&M) Spending, 1. Routine O&M Spending 1)a;
2. TEMES' remark in Section 5.1.2 Operation & maintenance (O&M) Spending, 1. Routine O&M Spending 1)b;
3. TEMES' remark in Section 5.1.2 Operation & maintenance (O&M) Spending, 1. Routine O&M Spending 2);
4. TEMES' remark in Section 5.1.2 Operation & maintenance (O&M) Spending, 1. Routine O&M Spending 3); and
5. TEMES' condition stated in Section 5.2.1, Unit Availability (%), 1.

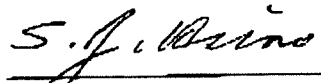
台灣電機工程服務社
TAIWAN ELECTRICAL AND MECHANICAL
ENGINEERING SERVICES, INC.

TEMS-0908-0277
August 13, 2009

Please be further advised that the price submitted by TEMES is not changed as a result of the removal of the remarks and condition as described above.

We trust you find the above satisfactory. Should you have any further questions, please feel free to contact Mr. Liu.

Sincerely yours,



S. J. Hsiao
President of TEMES



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O.BOX 2977 • AGANA, GUAM U.S.A. 96932-2977

Tel: (671) 648-3180; Fax: (671) 648-3290

August 10, 2009

Via Fax: 011-886-2-86658180

Mr. C.H. Liu, Vice-President
Taiwan Electrical and Mechanical Engineering Services, Inc.
8th floor, 119 Paochung Road
Hsintien City
Taipei 231, Taiwan, R.O.C.

RE: Price Proposal of TEMES for Cabras 1&2 PMC, GPA-013-07

Dear Mr. Liu:

The GPA evaluation has carefully reviewed the TEMES price proposal submitted for Multi-Step Bid (IFB) GPA-013-07, Performance Management Contract (PMC) for the Cabras 1&2 Steam Power Plants. In reviewing the TEMES price proposal the committee noted several exceptions listed in the price proposal. These items were specified in the GPA bid and were required to be included. GPA hereby notifies TEMES that its price proposal has been provisionally deemed non-responsive, which will require the disqualification of TEMES in the event that TEMES fails to withdraw the exceptions noted below from its price proposal. A **responsive** bidder is a person who has submitted a bid which conforms in all material respects to the Invitation for Bids. 5 GCA §5201(g) and 2 GAR, Div. 4, Chap. 3, §3109(n)(2). Further, any bidder's offering which does not meet the acceptability requirements shall be rejected as non-responsive. 2 GAR, Div. 4, Chap. 3, §3109(n)(3)(c).

Section 5.1.2 Operation & Maintenance (O&M) Spending 1.1) a. "The proposed routine O&M spending for each contract year does not include the training expense which is allocated in the CIP/PIP projects. Section 5.1 of Volume II requires that the PMC shall include estimated training costs in their O&M price proposal. 1) b. "The proposed routine O&M spending for each



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ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O. BOX 2977 • AGANA, GUAM U.S.A. 96932-2977

Tel: (671) 648-3180; Fax: (671) 648-3290

contract year does not include raw water expense and PIP budget.” Amendment V requires that water which was initially the responsibility of GPA would now be transferred to the PMC as part of O&M expenses. 2) “GPA shall pay TEMES for the routine O&M spending on a reimbursable basis, and a charge of five percent (5%) of the Routine O&M spending for administration, finance fees and interests.” Amendment III does not allow for cost-plus reimbursable for O&M expenses. 3) “GPA shall reimburse TEMES for any gross receipts taxes actually imposed upon TEMES which related to the routine O&M spending.” Amendment V requires that the PMC is responsible for payment of any taxes such as GRT, custom duties, ... associated with O&M and CIP/PIP as part of its procurement authority. These costs must be included in the annual O&M spending budget and in the proposed CIP/PIP projects. Proposed Performance Guarantees, Unit Availability (%) 5.2.1 1. “The performance guarantees are proposed based on timely completion of all CIP/PIP projects in tender document Volume III, Table 26 and all CIP/PIP projects recommended by TEMES as scheduled.” Section 2 of Appendix F requires that EAF shall be solely based on the proposed annual O&M budget.

Any modification of a bid received after the time and date set for opening of the bids at the place designated for opening is late. 2 GAR, Div. 4, Chap. 3, §3109(k)(2). The price can not be changed as a result of the removal of the exception listed in the TEMES price proposal. In the event that GPA does not receive a response from TEMES by August 17, 2009, indicating that the exception to the price proposal are removed, then the TEMES proposal will be deemed non-responsive and TEMES will be disqualified from Multi-Step Bid (IFB) GPA-013-07, Performance Management Contract (PMC) for the Cabras 1&2 Steam Power Plants.



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O.BOX 2977 • AGANA, GUAM U.S.A. 96932-2977

Tel: (671) 648-3180; Fax: (671) 648-3290

If you have any further questions regarding procurement issues, you may contact Ms.

Jamie Pangelinan at 648-3054/55.

Sincerely,

JOAQUIN C. FLORES, P.E.
General Manager, Guam Power Authority



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O.BOX 2977 • AGANA, GUAM U.S.A. 96932-2977

FACSIMILE TRANSMITTAL COVER LETTER

Date: August 11, 2009

Please deliver the following to: TEMES
Attn: Mr. C. H. Liu
Vice President
F: 011-886-2-86658180

From: Melissa C. Uncangco
Buyer II

Subject: Re-bid Multi-Step Bid No.: GPA-013-07 for PMC-Cabras 1&2

Hafa Adai!

Kindly acknowledge receipt of the following by signing below and return fax to (671) 648-3165.

Received By: _____ Date: _____
Print Name Signature

Confidentiality Notice: The information in this facsimile is intended for the named recipients **ONLY**. It may contain instructions requiring the immediate attention of the addressee. If you receive this facsimile in error, or if there is a transmission error, please notify us immediately.

THANK YOU

Number of pages: 4

Sent by: Melissa C. Uncangco

Date: 08/12/2009

Fax Confirmation Report

Date/Time : AUG-12-2009 11:16AM WED
Fax Number : 671 648 3165
Name : GPA PROCUREMENT
Model Name : WorkCentre 4150

No.	Remote Station	StartTime	Duration	Page	Mode	Job Type	Result
001	9505588,,,0118862866	08-12 11:13AM	02'21	004/004	G3	HS	CP

Abbreviations:

HS: Host Send PL: Polled Local CP: Completed TS: Terminated by System
HR: Host Receive PR: Polled Remote FA: Fail RP: Report G3: Group3
WS: Waiting Send MS: Mailbox Save TU: Terminated by User EC: Error Correct MP: Mailbox Print



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ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O. BOX 2977 • AGANA, GUAM U.S.A. 96932-2977

FACSIMILE TRANSMITTAL COVER LETTER

Date: August 11, 2009

Please deliver the following to: TEMES
Attn. Mr. C. H. Liu F: 011-886-2-86658180
Vice President

From: Melissa C. Uncangco
Buyer II

Subject: Re bid Multi Step Bid No. GPA-013-07 for PMC-Cabras 1&2

Hafa Adai!

Kindly acknowledge receipt of the following by signing below and return fax to (671) 648-3165

Received By: _____ Date: _____
Print Name Signature

Confidentiality Notice: The information in this facsimile is intended for the named recipients ONLY. It may contain instructions requiring the immediate attention of the addressee. If you receive this facsimile in error, or if there is a transmission error, please notify us immediately.

THANK YOU
Number of pages: 4
Sent by: Melissa C. Uncangco
Date: 08/12/2009



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O.BOX 2977 • AGANA, GUAM U.S.A. 96932-2977

FACSIMILE TRANSMITTAL COVER LETTER

Date: August 11, 2009

Please deliver the following to: TEMES
Attn: Mr. Tsun-Ren Ho
T: 477-5327
F: 477-5328

From: Melissa C. Uncangco
Buyer II

Subject: Re-bid Multi-Step Bid No.: GPA-013-07 for PMC-Cabras 1&2

Hafa Adai!

Kindly acknowledge receipt of the following by signing below and return fax to (671) 648-3165.

Received By: _____ Date: _____
Print Name Signature

Confidentiality Notice: The information in this facsimile is intended for the named recipients ONLY. It may contain instructions requiring the immediate attention of the addressee. If you receive this facsimile in error, or if there is a transmission error, please notify us immediately.

THANK YOU

Number of pages: 4

Sent by: Melissa C. Uncangco

Date: 08/12/2009

Fax Confirmation Report

Date/Time : AUG-12-2009 11:10AM WED
Fax Number : 671 648 3165
Name : GPA PROCUREMENT
Tel Name : WorkCentre 4150

No.	Remote Station	StartTime	Duration	Page	Mode	Job Type	Result
001	4775328	08-12 11:09AM	01'04	004/004	EC	HS	CP

Abbreviations:

HS: Host Send	PL: Polled Local	CP: Completed	TS: Terminated by System
HR: Host Receive	PR: Polled Remote	FA: Fail	RP: Report
WS: Waiting Send	MS: Mailbox Save	TU: Terminated by User	EC: Error Correct
			G3: Group3
			MP: Mailbox Print



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O. BOX 2977 - AGANA, GUAM U.S.A. 96932-2977

FACSIMILE TRANSMITTAL COVER LETTER

Date: August 11, 2009

Please deliver the following to: TEMES
Attn: Mr. Tsun-Ren Ho
T: 477-5327
F: 477-5328

From: Melissa C. Uncangco
Buyer II

Subject: Re-bid Multi-Step Bid No : GPA-013-07 for PMC-Cabras 1&2

Hala Adai!

Kindly acknowledge receipt of the following by signing below and return fax to (671) 648-3165.

Received By _____ Date _____
Print Name Signature

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THANK YOU
Number of pages: 4
Sent by: Melissa C. Uncangco
Date: 08/12/2009