



The Honorable
EDDIE BAZA CALVO
Governor

The Honorable
RAY TENORIO
Lt. Governor



JOANNE M.S. BROWN
Director
CARL V. DOMINGUEZ
Deputy Director

August 28, 2012

The Honorable Judith T. Won Pat
Speaker
31st Guam Legislature
Mina'trentai Uno Na Liheslaturan Guåhan
155 Hessler Place
Hagåtña, Guam 96910

Re: Citizen-Centric Report (CCR) for Fiscal Year ended September 30, 2011

Dear Madam Speaker:

Pursuant to Section 2(a) of Public Law 30-127 relative to the Citizen-Centric Report, the Department of Public Works (DPW) will post the Citizen-Centric Report for fiscal year ended September 30, 2011 on its website: www.dpw.guam.gov. Attached is a hard copy for your quick review.

Should you need additional information, or have any questions or concerns, please call me at 646-3131.

Sincerely,

CARL V. DOMINGUEZ
Director, Acting

CVD:mgd

cc: The Honorable Eddie Baza Calvo
The Honorable Thomas C. Ada
Office of Public Accountability
Admin-DPW

Attachment (1)



**DEPARTMENT OF PUBLIC WORKS
FISCAL YEAR ENDED SEPTEMBER 30, 2011**

www.dpw.guam.gov
**542 NORTH MARINE CORPS DRIVE
TAMUNING, GUAM 96913**

**TEL: (671) 646-3131
FAX: (671) 649-6178**

DIRECTOR
JOANNE M.S. BROWN

OFFICE OF HIGHWAY SAFETY
Governor's Highway Safety
Representative

DEPUTY DIRECTOR
CARL V. DOMINGUEZ

DIVISIONS & DIVISION HEADS
ADMINISTRATIVE SERVICES
ARLEEN U. PIERCE
CONTROLLER

**BUILDING CONSTRUCTION &
FACILITY MAINTENANCE**
DOMINIC G. MUNA
BUILDING MAINTENANCE MANAGER

BUS OPERATIONS
FRANKLIN F. TAITANO
SCHOOL BUS OPERATIONS
SUPERINTENDENT

CAPITAL IMPROVEMENT PROJECTS
(VERTICAL PROJECTS)
DIONISIO M. DE LEON
CHIEF ENGINEER

HIGHWAYS
(HORIZONTAL PROJECTS)
JOAQUIN R. BLAZ
BUDGET & MANAGEMENT ANALYST IV
RAMON B. PADUA
CHIEF ENGINEER

TRANSPORTATION MAINTENANCE
PAUL N.I. CEPEDA
TRANSPORTATION MAINTENANCE
SUPERINTENDENT

SOLID WASTE MANAGEMENT
(RECEIVERSHIP
CIVIL CASE #02-00022)
GERSHMAN, BRITNER & BRATTON, INC.
(GBB)
www.guamsolidwastereceivership.org
PUBLIC LAW : 31-20

Overview

The Department was established by Public Law 1-88 and enacted in 1952 under section 5104. The Department of Public Works is charged with the responsibility in providing to the people of Guam six (6) major and essential services to the community of namely: (1) Public Safety, (2) Public Health, (3) Transportation, (4) Highway Maintenance, (5) Government-Wide Support, and (6) Capital Improvement Projects.

Mission Statement

Public Safety is administered through the enforcement of building codes, flood control measures and public education on highway safety. **Public Health** is administered through the enforcement and proper collection and disposal of solid wastes. **Transportation** services are provided for safe and efficient transportation system for our school children as well as to the public as needed and during time of calamities and emergencies. **Highway Maintenance** services are provided to ensure safe, efficient and modern Highway System that is responsive to the needs of the people. **Government-Wide Support** is administered to enhance program effectiveness and efficiency by formulating policies, allocating resources, and administering budgetary and financial information related to operations and personnel, to provide maintenance services, repairs, construction services and custodial work to upkeep public buildings and other government facilities. **Capital Improvement Projects** is to provide professional and technical services for the government's infrastructure projects. Please note in pursuant to the Order of the District Court of Guam, dated March 17, 2008, appointing Gershman, Britner & Bratton, Inc. (GBB) as Receiver for the **Solid Waste Management Division**. Public Law 30-20 enacted in April 2011 created the Solid Waste Authority as a Autonomous Public Corporation
Mandate references are 56CA see 3106 Public Laws 1-88, 10-91, 16-57, 16-124, 24-139/313, 25-90 and 30-118. Executive Order 83-11.

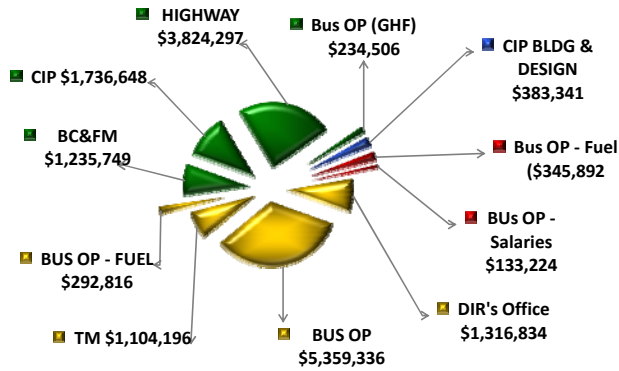
Goals and Objectives

- Key goals and objectives are to ensure the public services provided by Department of Public Works are at an adequate level through the consolidation and/or centralization of functions and activities as permitted by governing regulations so that pupil transportation will be provided, vehicles will be repaired, maintained and operated for safe monitoring, roadways will be maintained and constructed, building requirements and contracts will be administered and government buildings will be maintained for safety and comfort.
- Realign and merge similar functions, inter-program equipment usage, reevaluations of program requirements, optimum utilization of manpower and equipment.
- Contract for maintenance services, building and construction inspection, and engineering services.
- Increase service fees provided by DPW.
- Charge applicable fees for the service rendered currently at no cost.
- Complete all architectural & engineering A/E contracts for pending construction projects.
- Provide technical and administrative support in preparation of the military buildup.

Division Wide Financial & Operational Report Fiscal Year Ending September 30, 2011

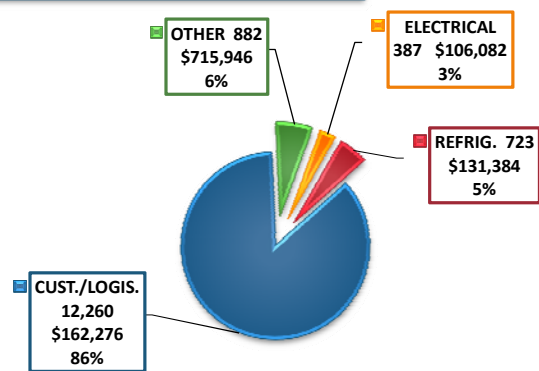
OPERATIONAL EXPENDITURES (LOCAL FUND)

- *GF GENERAL FUND
- *GHF GUAM HIGHWAY FUND
- *BDF BUILDING & DESIGN
- *SAR SUPPLEMENTAL APPROPRIATION REVENUE

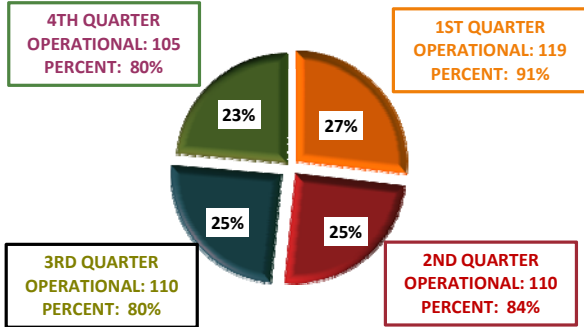


BUILDING MAINTENANCE & FACILITIES CONSTRUCTION

LOGISTICAL & SPECIAL PROJECT
TOTAL NO. OF SERVICES 14,252
TOTAL COST \$1,115,688



TRANSPORTATION MAINTENANCE SCHOOL BUS FLEET 131 AVERAGE OPERATING 111

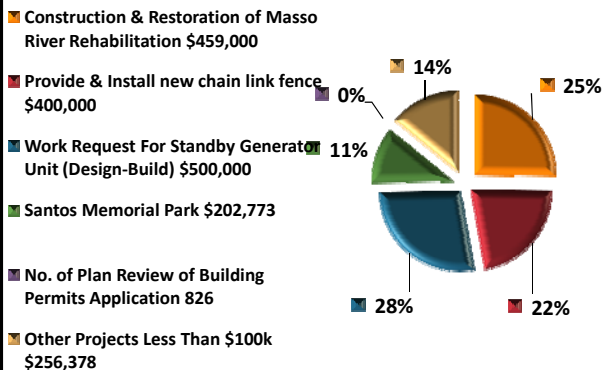


BUS OPERATIONS PUPIL TRANSPORTATION TOTAL STUDENT PASSENGER - 38,920

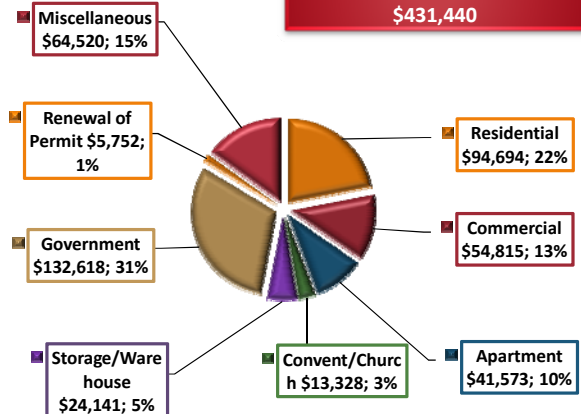
- REGION I NORTHERN
- REGION II CENTRAL
- REGION III SOUTHERN



CAPITAL IMPROVEMENT PROJECTS PLAN REVIEW OF BUILDING PERMITS OVER \$100k



OCT-1-2010 THRU JUN-30-2011 BUILDING PERMITS' REVENUES \$431,440

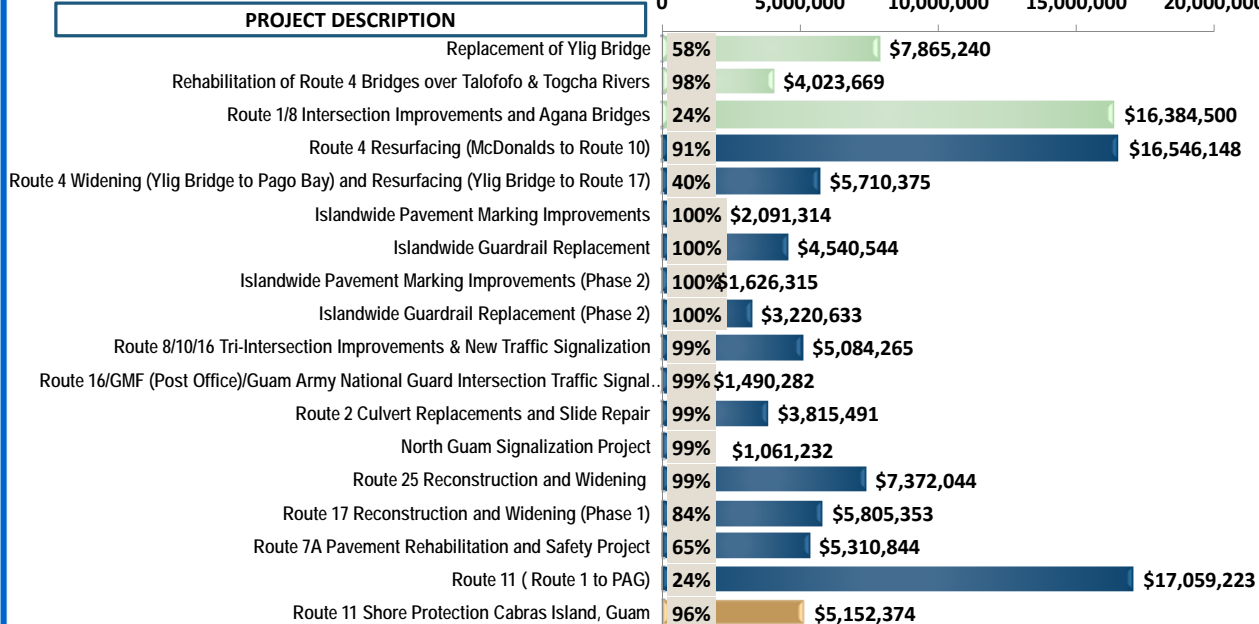


HIGHWAY Federal Highway Projects Contracts Greater Than \$1,000,000

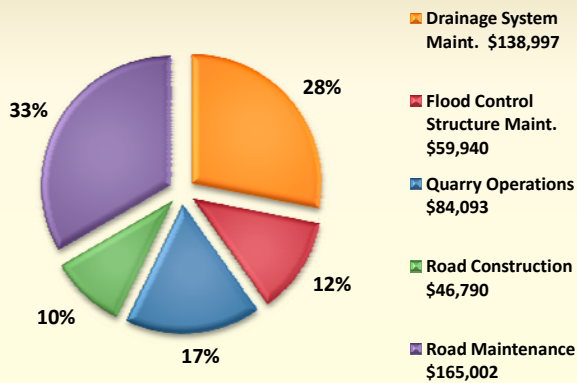
SHORE PROTECTION ROADS BRIDGES

WORK
PROGRESS
(PERCENTAGE)

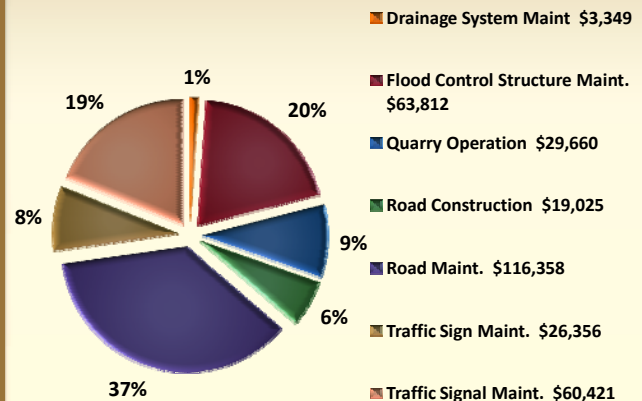
0 5,000,000 10,000,000 15,000,000 20,000,000



Highway Maintenance & Construction Equipment Rental \$494,822



Highway Maintenance & Construction Material Cost \$318,981



OFFICE OF HIGHWAY SAFETY NO. OF TRAFFIC COLLISION & DUI / DRUG ARREST

CALENDAR YEAR	2011	2010	2009
TOTAL CRASHES	6,699	7,165	6,577
DUI CRASH (ALCOHOL OR DRUG RELATED)	87	120	143
DUI WITH INJURIES	28	45	58
FATAL COLLISIONS	15	19	15
FATALITIES	17	16	15
DUI COLLISION (ALCOHOL OR DRUG RELATED)	6	5	7
DUI ARREST	471	680	1,146
DRUG RELATED ARREST	132	0	346



FUTURE CHALLENGES & ECONOMIC OUTLOOK

AUDITED REPORTS

The Department of Public Works is a line agency of the Government of Guam's Executive Branch. As a result, an audit of the basic financial statements of all governmental activities of GovGuam includes all of DPW's funding sources and operational expenditures for FY2011. DPW's funding sources are identified as follows: the General Fund GF, Solid Waste Fund SWF, all Federal Grants Funding (FHWA, NHTSA, USDOJ, US HUD and FEMA) and the Capital Project Funds for the Territorial Educational Facilities Fund TEFF, Territory Highway Fund THF and Tourist Attraction Fund TAF. Separate audit and issued reports for FY2011 are for the Guam Highway Fund and the Capital Project Funds resulting from the bond funds of the Territorial Highway Fund THF and Tourist Attraction Fund TAF funds.

MILITARY BUILDUP

DPW compiled (using a conservative approach) our budgetary needs that will impact our operations both directly and indirectly from the upcoming military buildup. The estimated amount DPW projected is \$35 Million at a minimum. Inclusive of this \$35M amount, is the cost for DPW to operate which includes the following costs' categories: fuel, utility cost for maintaining public streetlights throughout the whole island, the acquisition for additional school buses to transport the influx of new students from the public school system and other capital purchases (heavy equipment) to maintain the roads and supplies and materials to maintain and provide construction, professional and technical services the various public facilities including the public school facilities.

Furthermore, the FEIS discusses the various road projects related to the Guam Road Network GRN as referenced in Volume 6, Chapter 4. However, federal funding for these respective GRN projects are not guaranteed. In addition, there are many factors related to the project costs to include land acquisition for the expansion of roads. The total costs of these various projects if they were to be fully funded or partially funded by either FHWA or by the DAR road program were not adequately discussed.

PERFORMANCE BASE BUDGETING PBB and PERFORMANCE BASED MANAGEMENT SYSTEM PBMS

Department of Public Works provided their Performance Based Budget for two fiscal year periods, FY2009 and FY2010 (includes the Solid Waste Division). Our PBB budget submission is based upon the Bureau of Budget and Management Research BBMR budget ceiling amounts for Fiscal Year 2011. During FY2011, we have improved our tracking mechanism to measure our performance.

Our PBB budget formulation model included actual source documents derived from the employee's position description PD for every section of the various divisions. Each position description entails all functions performed within his/her position title. These functions are quantitatively measured for each work standard performed. These performance standards are linked to our department's mission and goals. These functions are then grouped into tasks with the costs per each activity and workflow process. The employee's hourly rate was multiplied by the hours worked to get a cost for each task performed as a baseline measure. As the date of this Citizen Centric Report, we have yet to receive any feedback or a gap analysis report from the Legislature.

CURRENT YEAR BUDGET & PRIOR YEARS' UNPAID OBLIGATION

Our budget for FY2011 have been kept at a bare bones minimum. We are working with BBMR and DOA in resolving our unpaid prior year obligations. A schedule of amounts has been forwarded to BBMR, DOA and the Legislature.

Comments/ Feedback

Should you have any questions or comment, please contact DPW Controller, Ms. Arleen U. Pierce at 646-3154 or arleen.pierce@dpw.guam.gov.

Respectfully Submitted,

CARL V. DOMINGUEZ
Acting Director